BUDGET DOCUMENT FISCAL YEAR 2016 – 2017



CENTRAL OREGON community college



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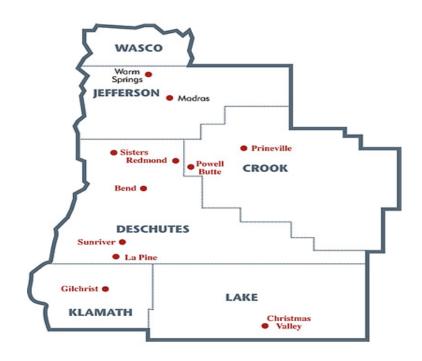
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HISTORY

- Central Oregon Community College was founded in 1949 as part of the Bend School District. It is the longest standing community college in Oregon. The College District was formed in 1959 and officially established as the Central Oregon Area Education District by a vote of residents in 1962. The original Bend campus opened in 1964.
- Don P. Pence served first as director of the College (from 1950 to 1957) and then as the first president (from 1957 to 1967). Dr. Frederick H. Boyle was president from 1967 through 1990. Dr. Robert L. Barber was the third president in the College's history and served through 2004. Dr. James E. Middleton served for 10 years, from 2004 to 2014. In 2015, Dr. Shirley Metcalf was named as the College's fifth president.

OUR DISTRICT

• The Central Oregon Community College District encompasses all of Crook, Deschutes and Jefferson counties, as well as the southern part of Wasco and northern portions of Klamath and Lake counties. A seven-member board of directors governs the College, with members of that board elected from geographic zones in the District. The District covers a 10,000-square-mile area, making it larger than eight of the U.S. states.



OUR CAMPUSES

- The College's main campus is located on the western edge of Bend, a city known for its natural beauty and its proximity to diverse recreational opportunities. The 200-acre Bend campus offers quiet, peaceful surroundings for study and reflection. With its location on the western slope of Awbrey Butte, students have a spectacular view of the Oregon Cascade mountain range from nearly every point on the grounds. The campus contains 26 buildings with a total of 671,743 square feet under roof, including the newest building, the 330 bed Residence Hall, which opened in the fall of 2015.
- On the 25-acre Redmond Campus, there are four buildings, housing College administration, classrooms, a computer lab and the Redmond Technology Education Center, a state-of-the-art facility.
- In 2011, COCC opened new campuses in Madras and Prineville. The Madras Campus was funded by the 2009 bond measure and placed on land donated to COCC by the local Bean Foundation.

 The COCC Crook County Open Campus was funded jointly by the bond measure and a grant to Crook County from the U.S. Department of Commerce Broadband Technology Opportunity Program, and is on land donated by the County.

All campuses offer credit and non-credit courses and the necessary student services to help assure student success.

OUR STUDENTS

More than 17,000 students enrolled in classes at COCC last year. Approximately 10,000 were credit students and 7,000 non-credit students. While 40 percent of the credit students are under the age of 24, another quarter are 35 and older. About 40 percent of the students enroll in career and technical education programs and take career-oriented courses of study. The remainder enroll in courses that form the freshman and sophomore years of a four-year college program. Students in such a program usually intend to transfer to another college or university for their junior and senior years.

OUR FACULTY

COCC has 129 full-time faculty members, 44 ٠ adjunct faculty (semi-permanent faculty on annual contracts) and approximately 150 part-time instructors per term. The College's faculty is a committed, professional group of educators, which provides stimulating and meaningful learning experiences for the College's students. Faculty members serve as advisors to individual students. assisting them in planning academic programs and schedules. All COCC faculty are required to have at least a master's degree or equivalent training. Within the institution, there is strong motivation for continuing professional improvement by all faculty and administrators. About 40 percent of the faculty have doctorates in their disciplines, which is a very high percentage for a community college.

COCC FOUNDATION

 Education changes lives. For over 60 years, Central Oregon Community College Foundation scholarships have enabled students to learn new skills, earn technical certificates, complete two-year associate's degrees and be prepared to pursue the remainder of their undergraduate studies at a college or university. Students can apply for an annual scholarship for the next academic year from December 15 – July 15.

The COCC Foundation is the oldest community college foundation in Oregon. Its assets have grown significantly over the years, from the first gift of \$500 in 1955 to over \$19 million in assets today. In addition to scholarship support, these assets, primarily endowment funds, provide support in a variety of ways, from supporting faculty positions to providing support for the Nancy R. Chandler Visiting Scholar Program. For 2015-2016, the Foundation awarded more than 340 scholarships totaling more than \$1.2 million.

CONTINUING EDUCATION

COCC's Continuing Education Department offers innovative, high quality, community-driven, affordable noncredit classes and events to adults throughout the District. Classes provide opportunities to stay current with job skills, engage in a new hobby or expand outdoor activities. Continuing Education classes are easy to access. There are no applications, no transcripts and no special qualifications. Students sign up and pay the class fee to enroll.

- Professional and Career Development: A variety of high-quality professional education courses are available for those who want to stay competitive in their careers, study for industry certifications, meet continuing education requirements, or pursue entrylevel career training. Professional development opportunities include accounting/bookkeeping, computers, graphic and website design, project management, health care and wellness, landscaping, leadership and management. COCC can customize training so employees gain the specific knowledge they need to perform their job duties and contribute to amore productive and profitable business.
- Community Learning: The Community Learning program provides hundreds of classes each term that encourage students to explore personal interests and learn new skills. Take classes for fun, business, health, recreation or personal growth-the choice is yours. Class schedules are mailed to households throughout the district and are available online at www.cocc.edu/community-learning.
- Small Business Development Center: The Small Business Development Center (SBDC) at COCC helps local business owners build a business that works for them. The SBDC delivers services to anyone who owns or operates a business or is planning to start a business. They work with businesses in every industry and at every stage of growth from start-ups to well-established companies, from one employee to 500. Five experienced staff advisors are available to meet with businesses by appointment throughout the tri-county region. From Madras to La Pine and Sisters to Prineville, advising is free and available for anyone requesting assistance. In addition, the SBDC offers:
 - Business Start-up and Launch workshops
 - Practical workshops on business planning
 - Small Business Management Program
 - Capital access assistance
 - o Strategic market research
 - Small Business Management program
 - Grow Oregon advising services
 - o International trade assistance
 - Government contracting assistance
 - Discounted programs for veterans

The goal of the SBDC at COCC is to have a positive impact on the growth and sustainability of Central Oregon businesses.

Online Noncredit Courses: COCC offers a wide variety of online courses designed to minimize commute time and accommodate your schedule. Students gain skills to enhance their career or choose topics for just for fun and personal enrichment.

ADULT BASIC SKILLS (ABS)

 The Adult Basic Skills program provides instruction in basic reading, writing, math, and study skills as well as basic computer skills to prepare students for the General Education Development (GED) test, for college credit classes, and for work. The two options within the ABS program are the English Language Learning (ELL) program and the Adult Basic Skills/Adult Secondary Education (ABS/ASE) program for college and GED preparation through Basic Reading and Writing and Basic Math classes. The English Language Learning program is designed for adults who need to learn the English language. The ELL classes focus on listening, speaking, reading and writing skill development. The ABS/ASE program offers courses that focus on skill development in reading, writing, and math for a variety of purposes including college and GED preparation.

BARBER LIBRARY

COCC's three-story, 72,000-square-foot Barber Library opened in March 1998 and serves the students, faculty and staff of COCC and OSU-Cascades. The Barber Library collection features more than 200 online resources, over 80,000 books (both print and electronic), thousands of e-journals, a browsing print journal collection, DVDs and more than 10,000 streaming videos. The Library is a selective depository for U.S. federal documents and databases. Current credit-enrolled COCC students, faculty and staff can access most of the Library's electronic resources from off campus. COCC is a member in the Orbis Cascade Alliance, a consortium of academic libraries in the Northwest that provides services such as the Summit Catalog, Summit Borrowing, and database licensing

opportunities. Current credit-enrolled students, faculty and staff of COCC and OSU-Cascades may search for and place requests on 30 million Summit items. Wireless networks are available throughout the Library for students, faculty and staff, as well as community patrons and campus visitors. Each year the Barber Library hosts art exhibitions in the Rotunda Gallery, as well as a few literary events. Also, the library department offers three foundational, credit-bearing courses to help students develop their information research skills.

ACCREDITATION

 Central Oregon Community College is accredited by the Northwest Commission on Colleges and Universities. Accreditation was most recently reaffirmed in 2012. Accreditation of an institution of higher education by the Northwest Commission on Colleges and Universities indicates that it meets or exceeds criteria for the assessment of institutional quality evaluated through a peer review process. An accredited college or university is one which has available the necessary resources to achieve its stated purposes through appropriate educational programs. Institutional integrity is also addressed through accreditation. A copy of COCC's official accreditation report is on reserve and available for review in the Barber Library during regular library hours.

Mission, Vision, and Core Themes

MISSION STATEMENT

Central Oregon Community College promotes student success and community enrichment by providing quality, accessible, lifelong educational opportunities.

VISION STATEMENT

To achieve student success and community enrichment, COCC fosters student completion of academic goals, prepares students for employment, assists regional employers and promotes equitable achievement for the diverse students and communities we serve.

CORE THEMES

The Board has adopted five core themes that manifest the essential elements of COCC's mission. The core themes are:

 Institutional Sustainability: Students will have the opportunity to be successful because the College has planned and invested appropriately to ensure high quality programs, services and facilities that support student learning and educational achievement.

- Transfer and Articulation: Students will have the academic achievement and skills necessary to transfer and articulate successfully to institutions of higher learning beyond the community college level.
- Workforce Development: Students will be prepared for employment through the acquisition of knowledge and discipline-specific, employment skills necessary to meet current industry needs.
- *Basic Skills:* Students will have academic achievements and basic learning skills necessary to participate effectively as engaged community and family members, and employees, and succeed at the college level.
- *Lifelong Learning:* Lifelong learning provides accessible, non-credit learning opportunities for our community in the areas of Enrichment, Professional Development, Technology and Wellness.

Budget Committee

The Budget Committee is the College District's fiscal planning and advisory committee. The committee consists of seven elected governing members and seven qualified district voters appointed by the governing board.

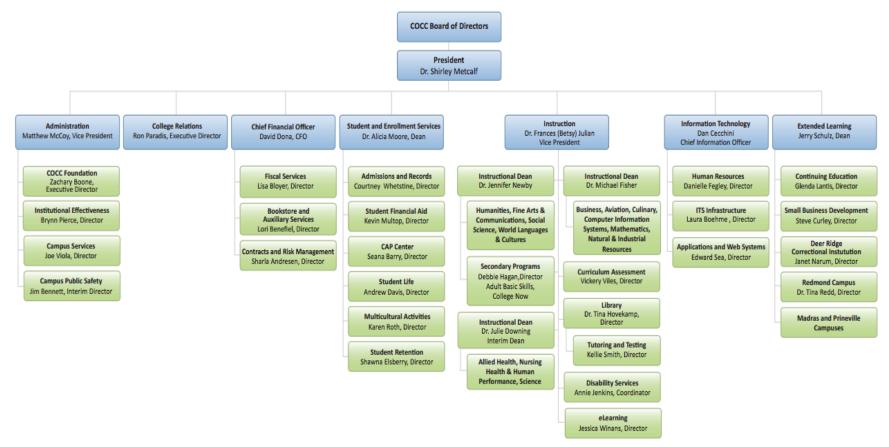
Board of Directors:

Name	Zone	Location	Term Expires
Joe Krenowicz	1	Madras	6/30/2017
Laura Cooper	2	Prineville	6/30/2017
Anthony Dorsch	3	Redmond	6/30/2017
David Ford	4	Bend	6/30/2017
John Mundy	5	Bend	6/30/2019
Bruce Abernethy	6	Bend	6/30/2019
Vikki Ricks	7	La Pine	6/30/2019
Budget Board: Name	Zone	Location	Term Expires
Doug Ertner	1	Redmond	6/30/2017
Mark Copeland	2	Prineville	6/30/2016
Vacant	3	Redmond	6/30/2018
Gayle McConnell	4	Bend	6/30/2016
Lester Friedman	5	Bend	6/30/2018
Patricia Kearney	6	Sisters	6/30/2017
Steve Curran	7	Bend	6/30/2016

Chief Executive and Budget Officer: Shirley Metcalf, President

Organization Chart





Updated: September 2016

Fund Types

The College's budget is segregated into the funds listed below:

Community colleges and other government organizations establish their accounting systems on a fund basis. Each fund has its own self-balancing set of accounts from which financial statements can be prepared. The College separates resources and expenditures into various funds to ensure both control and accountability.

General Fund

The General Fund is the College's primary operating fund. It accounts for all the financial operations of the College except those required to be accounted for in another fund.

• Debt Service Fund

Accounts for the retirement of all long-term debt of the District. Property taxes and general fund transfers are principle sources of revenues.

• Capital Projects Fund

This fund accounts for major outlays for new buildings, campus repairs, and equipment. Major sources of revenue are transfers from the general fund and bond proceeds. Internal Service Fund An Internal Service fund accounts for goods or services provided to other college departments on a cost reimbursement basis.

Reserve Fund

Reserve funds are used by the College to account for funds set aside to meet obligations associated with retiree benefit liabilities and the public employee retirement system. Reserve funds have been designated by the Board of Directors and may only be used for the purpose for which they were established.

• Special Revenue Fund

Grants from federal, state, and other sources are accounted for in this fund. Expenditures of these funds are legally restricted to the purpose outlined in the grant or contract documents. Grants usually require special financial reporting of all receipts and expenditures.

Fund Types

Auxiliary Fund

Accounts for a wide variety of activities and programs in the College. The programs are accounted for by functional type; self-sustaining activities, non-general fund instruction, revolving activities, and contractual and administrative provisions.

Financial Aid Fund

The Financial Aid Fund is of the expendable trust type. Student financial aid funds are received from federal, state, and local sources. These funds must be disbursed for the purposes and according to the rules of the grantor.

• Enterprise Fund

Enterprise funds are used by the College to account for services provided on a user charge basis, similar to a profit seeking business. Trust and Agency Fund Accounts for permanent funds that are legally restricted, permitting only earnings to be used to support college programs.

Revenue Sources

State Aid

The State legislature appropriates funding for the community college support fund each biennium. This intergovernmental funding is allocated to the 17 community colleges using the State's distribution formula.

Tuition

Credit tuition is generated by assessing students per-credit hour rates and non-credit tuition is generated by charging rates per course.

Student Fees

Fees are generated for both instructional and noninstructional fees. Instructional fees cover the cost of course materials and supplies, whereas the noninstructional fees cover costs associated with student services.

Property Taxes

Property taxes are levied for general support of the college and debt service payments associated with general obligation bonds. The property taxes levied

for general fund support are based on the College's permanent rate of \$0.6204 per one thousand of assessed property value within the district. The property taxes levied for debt service is based on the amount needed to pay the interest and principal on general obligation bonds.

Bookstore Sales

Bookstore sales are generated through the sale of textbooks and supplies at the bookstores which are accounted for in the enterprise fund.

User Charges

User charges are fees to departments for centralized services and copier charges. These fees are accounted for in the internal service fund.

Interfund Transfers

Transfers represent internal resources moved from one fund to another. A summary of budgeted interfund transfers and descriptions is provided in the appendix.

Organizational Units

The college is structured into the following organizational units:

Instruction

The Instructional unit's primarily responsibility is to plan, schedule and implement credit courses, continuing education and other instructional programs.

- Instructional Support
 The Instructional Support unit is charged with
 providing services that support and enhance
 instruction. Services include library, tutoring, testing
 and accreditation.
- Student Services

The Student Services unit's purpose is to assist students and enhance their educational experience. Activities include admissions, advising, counseling, financial aid, student life, club sports, and registrar.

College Support Services

The College Support Services unit consists of the administrative activities of the college. These services include the governing board, fiscal services, human resources, safety & security, and college relations.

- Plant Operations and Maintenance The Plant Operations and Maintenance unit ensures that college facilities are properly maintained and the college provides a safe and comfortable environment to learn and work.
- Information Technology Services
 The Information Technology Services unit maintains
 all communications systems and infrastructure.
 Services included user services,
 telecommunications, computing, and management
 information systems.
- Miscellaneous General Fund Activities
 The Miscellaneous General Fund Activity unit
 accounts for financial aid transactions and the
 general fund's operating contingency.

Budget Process

The College, like most local governments in Oregon, is subject to Oregon's Local Budget Law (Chapter 294 of the Oregon Revised Statutes). The budget is prepared using the modified accrual basis of accounting which reports revenues when earned and expenditures when the associated liability is incurred. The annual budget begins July 1st and ends June 30th for each fiscal year.

Listed below are the required budgeting steps:

- ✓ Establish a Budget Committee
- ✓ Budget Officer Appointed
- ✓ Prepare a Proposed Budget
- ✓ Public Notice(s)
- ✓ Budget Committee Meeting(s)
- ✓ Budget Approved
- Publication of Summary Budget and Hearing
- ✓ Budget Hearing
- ✓ Adoption of Budget
- ✓ Budget Filed and Levy Certified



President's Budget Message

2016-17 Budget

The College continues its work to operationalize the strategic plan and elements within the accreditation selfevaluation. This year's budget effort began with a forecasted \$100 thousand deficit when all costs were held flat other than required scheduled salary increases according to the collective bargaining agreements, and inflationary adjustments to contract services and health insurance increases.

In addition to the forecasted deficit, 37 general fund budget requests totaling \$1.4 million were submitted to the President. These budget requests were sent to the nine member Financial Internal Advisory Team (FIAT) to be evaluated, scored, and ranked according to a scoring rubric. FIAT provides the President a report that is the outcome of an institutional vetting process that measures the impact, cost and benefit period. The FIAT scoring rubric also links all budget requests to the College's strategic plan by identifying the specific core themes affected. The President selected eight items totaling \$148 thousand from the FIAT report to include in the proposed budget. These eight items provided additional staff support to the Madras and Prineville Campuses, a new Campus Safety Officer for the north campuses, additional faculty support, and foundation staff support.

Two significant changes affected the 2016-17 proposed general fund budget. The first change involves moving the Culinary Program from the auxiliary fund to the general fund. The Culinary Program had been historically accounted for in the general fund. When the new culinary facility opened fall of 2011, the program was moved to the auxiliary fund to discretely track the new facility and expanded program activities. Now that the Culinary Program is established, it is being moved back to the general fund to better align the Culinary Program with other credit classes and programs. This change moved \$820 thousand in revenue and \$1.1 million of expenditures from the auxiliary fund to the general fund. The second change was to re-establish the budgeted general fund transfer-out to the capital projects funds for capital equipment. The \$200 thousand transfer-out for capital equipment reflects the on-going capital equipment needs of the college.

The College is anticipating student enrollment to continue to decline -7 percent this budget year and -5 percent the year following. The proposed budget has a recommended \$2 per credit increase for in-district students and similar percentage increases to the other residency categories. Despite the additional revenue from increased rates, the College is projecting a decline in tuition and fee revenue from declining student enrollment.

President's Budget Message

With the recommended tuition rate increases, preliminary information shows COCC remaining the third least expensive Oregon community college and significantly less costly than the Oregon Universities.

The College accounts for a number of ancillary activities outside the general fund. When resources in the ancillary funds grow beyond the defined purpose, the surplus is identified and transferred in support of the general fund.

The College uses 10 primary fund types with the general fund being the largest. The other nine fund types has a specific purpose as defined by Oregon budget law and governmental accounting standards. All nine will be discussed in detail as part of the April Budget Committee meeting.

Long-Term Outlook

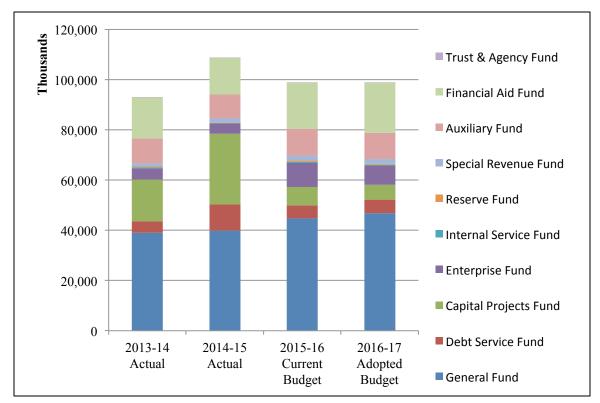
The financial future will be challenging in light of the anticipated continued student enrollment declines and resulting lower tuition and fee revenue. The College is also faced with increases in PERS rates the next biennium due to the Oregon Supreme Court's ruling, which over-turned certain cost cutting PERS reforms and rising health insurance costs. Also, future impacts from of the expansion of Oregon State University's Cascades Campus in Bend will be monitored closely Finally, I want to thank the Board for their continued leadership and support to the College. I want also extend my thanks and gratitude to the Budget Committee members and to the college staff for the considerable time and effort required to develop this comprehensive budget.

Sincerely,

Dr. Shirley I. Metcalf, President Budget Committee Meeting, March 9, 2016

Consolidated Budget

Requirements Graph - All Funds



Requirements All Funds

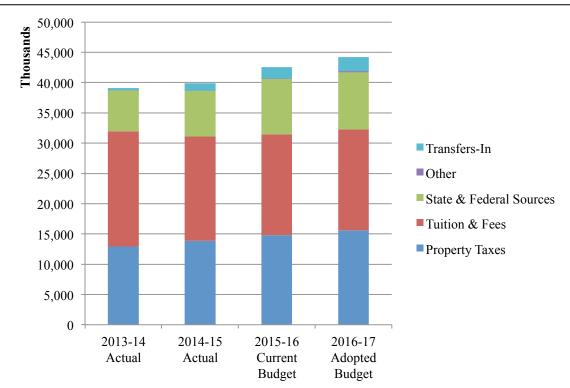
Consolidated Budget

Requirements Summary - All Funds

	F	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts		Fiscal Year 2015-16 CURRENT Budget		2015-16 CURRENT		-	Fiscal Year 2016-17 PROPOSED Budget	-	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
General Fund	\$	39,010,143	\$	39,805,189	\$	44,725,011	\$	46,585,561	\$	46,749,777	\$ 46,749,777		
Debt Service Fund		4,488,551		10,453,716		5,279,505		5,418,775		5,418,775	5,418,755		
Capital Projects Fund		16,732,413		28,187,911		7,215,300		5,861,000		5,861,000	5,861,000		
Enterprise Fund		4,430,318		4,106,204		9,627,759		7,635,132		7,635,132	7,635,132		
Internal Service Fund		323,973		292,278		516,989		360,208		360,208	360,208		
Reserve Fund		399,145		181,079		510,000		371,500		371,500	371,500		
Special Revenue Fund		1,183,790		1,424,597		1,904,487		1,875,816		1,875,816	1,875,816		
Auxiliary Fund		10,031,169		9,598,398		10,553,349		10,578,250		10,578,250	10,578,270		
Financial Aid Fund		16,289,504		14,553,955		18,472,306		19,976,606		19,976,606	19,976,606		
Trust & Agency Fund		2,500		3,000		3,000		3,000		3,000	3,000		
Total Requirements	\$	92,891,506	\$	108,606,327	\$	98,807,706	\$	98,665,848	\$	98,830,064	\$ 98,830,064		

The General Fund is the College's primary operating fund. It accounts for all the financial operations of the College except those required to be accounted for in another fund.

The General Fund Resources Graph by Type



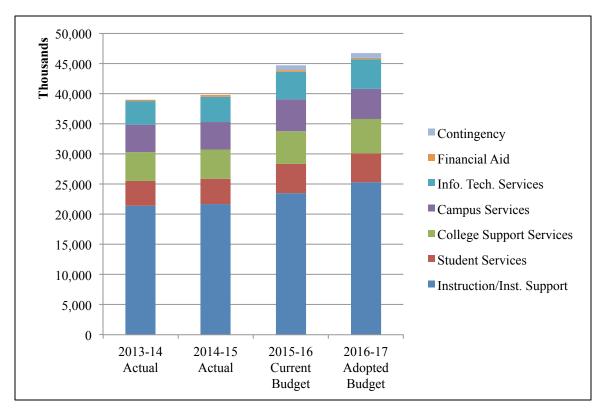
General Fund Resources

General Fund

General Fund - Resources						
	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
RESOURCES						
Property Taxes Current Year Prior Year	\$ 12,397,523 517,173	\$ 13,381,371 486,980	\$ 14,180,000 623,000	\$ 15,052,000 577,000	\$ 15,052,000 577,000	\$ 15,052,000 577,000
Tuition and Fees	19,036,433	17,215,599	16,679,000	16,468,000	16,603,000	16,603,000
State and Federal Sources State Aid for Operations Other State Grants Federal Operating Grants	6,739,794 68,749	7,576,945 5,000	9,110,000	9,439,000	9,439,000	9,439,000
Other Sources Interest Income Miscellaneous Income Program Income	2,452 7,726	1,603 2,136	5,000 65,000	5,000 110,000 137,000	5,000 110,000 137,000	5,000 110,000 137,000
Transfers from Other Funds Interfund Transfers- In Total	<u>305,000</u> \$ 39,074,850	1,213,775 \$ 39,883,409	1,874,500 \$ 42,536,500	2,299,300 \$ 44,087,300	2,299,300 \$44,222,300	2,299,300 \$ 44,222,300
Beginning Fund Balance	\$ 5,446,096	\$ 5,510,803	\$ 5,634,000	\$ 5,728,000	\$ 5,728,000	\$ 5,728,000
Total Resources	\$ 44,520,946	\$ 45,394,212	\$ 48,170,500	\$ 49,815,300	\$ 49,950,300	\$ 49,950,300

General Fund

The General Fund Expenditures Graph by Function

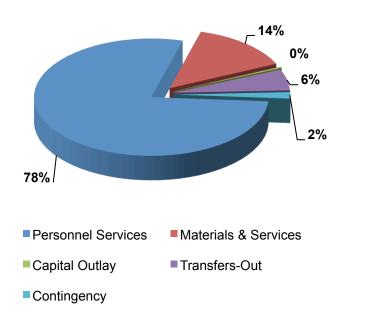


General Fund Expenditures

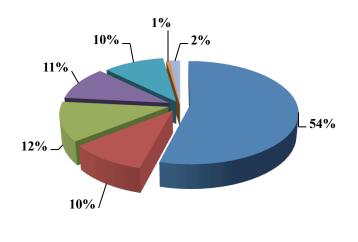
General Fund

BUDGETED EXPENDITURES

- By Object Classification



BUDGETED EXPENDITURES – By Function



Instruction/Inst. Support	Student Services
College Support Services	Campus Services
Info. Tech. Services	Financial Aid
Contingency	

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Instruction						
Humanities Office	\$ 66,913	\$ 64,690	\$ 67,697	\$ 69,748	\$ 69,748	\$ 69,748
Writing/Literature	1,740,477	1,769,296	1,746,960	1,770,416	1,770,416	1,770,416
Foreign Languages	376,677	409,785	434,353	464,029	464,029	464,029
Speech	461,200	386,345	515,676	521,162	521,162	521,162
Social Science Office	60,188	59,629	63,438	65,981	65,981	65,981
Music	346,732	372,100	367,211	375,013	375,013	375,013
Art	546,616	549,444	545,583	558,542	558,542	558,542
Theatre Arts	49,093	51,075	52,770	54,158	54,158	54,158
Fine Arts and Communication Office	79,097	67,024	72,301	74,355	74,355	74,355
Business Administration	688,496	561,890	695,939	708,333	708,333	708,333
Cntr for Entrep Excellence & Devel.		86,517				
Culinary Program				1,110,877	1,110,877	1,110,877
Business Administration Office	58,276	57,017	63,543	65,542	65,542	65,542
Hospitality, Tourism & Recreation	11,375	11,645				
Journalism	6,093	5,334	9,280	9,280	9,280	9,280
World Languages and Cultures Office	31,358	28,485	54,998	45,927	45,927	45,927
Philosophy	12,988	8,074	17,419	18,499	18,499	18,499
Addiction Studies	107,198	113,360	123,676	127,236	127,236	127,236
Anthropology	177,360	227,598	256,295	267,130	267,130	267,130
Criminal Justice	189,079	215,989	264,481	269,139	269,139	269,139
Economics	110,625	74,449	86,228	89,721	89,721	89,721
Education	240,100	208,718	246,077	253,155	253,155	253,155
Geography	122,842	121,433	124,983	128,108	128,108	128,108
History	194,313	197,515	199,911	213,947	213,947	213,947
Human Development	171,374	158,922	178,835	181,997	181,997	181,997

	Fiscal 2013 ACTI Amo	3-14 JAL	Fiscal Ye 2014-1 ACTUA Amount	5 L	201 CUF	al Year 15-16 RRENT idget	2 PR	scal Year 2016-17 OPOSED Budget	2 API	cal Year 016-17 PROVED 3udget	20 AD	cal Year 016-17 0OPTED 3udget
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Instruction												
Political Science	•	2,117	\$ 20,		\$	31,839	\$	31,839	\$	31,839	\$	31,839
Psychology		9,156	355,			386,148		397,589		397,589		397,589
Sociology		93,097	196,		2	218,880		229,088		229,088		229,088
Oregon Leadership Institute		60,413	66,			72,662		73,633		73,633		73,633
Adult Basic Education		0,294	449,			546,684		557,518		557,518		557,518
Regional Svcs. & R.C. Operations		85,496	361,			701,520		826,818		826,818		826,818
Regional Svcs. & M.C. Operations	15	53,330	172,		1	171,058		208,431		208,431		208,431
Regional Svcs. & P.C. Operations	15	59,159	171,	376	1	182,778		231,468		216,286		216,286
Engineering & Engr. Tech.	ç	1,909	122,	507	1	172,337		180,280		180,280		180,280
Science Office	7	9,942	80,	007		85,470		87,802		87,802		87,802
Mathematics	1,67	3,867	1,689,	309	1,7	748,510		1,734,507	1	1,734,507	1	,734,507
Biological Science	1,17	9,825	1,092,	323	1,1	161,300		1,170,102	1	1,271,178	1	,271,178
Chemistry	38	84,478	438,	437	2	442,648		457,864		457,864		457,864
Physics	16	63,428	199,	598	2	200,754		207,270		207,270		207,270
Geology	12	20,545	122,	335	1	134,454		137,924		137,924		137,924
Nursing	97	9,425	973,	183	1,0	043,897		1,086,456	1	1,140,380	1	,140,380
Health & Human Performance Office	16	62,286	158,	030	1	165,600		170,883		170,883		170,883
Health & Human Performance	99	5,445	959,	757	ę	998,453		1,016,822	1	1,016,822	1	,016,822
Math Office	6	61,962	64,	768		67,444		69,582		69,582		69,582
Allied Health	1	9,951	34,	774	1	111,635		20,172		20,172		20,172
Computer and Information Systems	97	6,479	937,	402	1,0	081,607		1,107,417	1	1,107,417	1	,107,417
Licensed Massage Therapy	25	64,847	293,	373	2	229,772		234,379		234,379		234,379
Emergency Medical Services	28	89,967	290,	281	2	295,229		334,086		334,086		334,086
Dental Assisting	25	52,781	280,	845	2	263,263		272,249		272,249		272,249
Medical Assisting	11	0,988	107,	644	1	130,723		134,389		134,389		134,389

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Instruction						
Dietary Management	\$	\$	\$ 13,369	\$	\$	\$
Allied Health Office	16,991	57,906	64,942	66,901	66,901	66,901
Pharmacy Technician	101,093	103,929	115,382	118,881	118,881	118,881
Veterinary Technician Program	137,131	176,369	216,000	223,165	223,165	223,165
CIS Office	43,527	51,671	57,040	58,900	58,900	58,900
Nursing Office	56,820	64,621	68,252	70,371	70,371	70,371
HHP: Health Classes	40,517	30,402	27,718	27,718	27,718	27,718
HHP: Recreation (O.R.L.T.)	169,279	190,967	196,176	206,776	206,776	206,776
Ponderosa Office	61,839	54,544	60,997	62,914	62,914	62,914
Forestry Technology	418,976	429,890	439,363	452,849	452,849	452,849
Automotive	372,180	391,155	388,869	397,349	397,349	397,349
Health Information Technology	262,896	202,455	269,845	283,257	283,257	283,257
Manufacturing Processes	338,073	310,141	356,524	354,172	354,172	354,172
Apprenticeship	17,854	16,759	17,829	17,829	17,829	17,829
Wildland Fire Management	62,987	62,268	71,984	74,372	74,372	74,372
Structural Fire Science	138,024	135,997	149,751	99,619	99,619	99,619
Geographical Information Systems	146,006	152,598	163,477	166,954	166,954	166,954
Aviation Program	235,376	268,250	263,514	266,560	266,560	266,560
Military Science	1,115	3,907	2,000	2,000	2,000	2,000
Non-Destructive Testing		12,571	95,401	8,330	8,330	8,330
Regional Credit Instruction-Madras	87,188	83,442	66,347	66,346	66,346	66,346
Regional Credit Instruction-Prineville	53,261	75,402	59,022	59,022	59,022	59,022
Regional Credit Instruction-Redmond	190,932	158,229	129,965	129,965	129,965	129,965
Library Skills	49,839	34,167	50,242	51,326	51,326	51,326
Total Instruction	\$18,691,561	\$18,512,215	\$20,176,328	\$21,686,439	\$21,826,257	\$21,826,257

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
					0	
Instructional Support						
Office of VP of Instruction	\$ 443,567	\$ 670,942	\$ 544,905	\$ 549,713	\$ 549,713	\$ 549,713
Library	1,000,435	1,089,531	1,161,880	1,195,604	1,195,604	1,195,604
Catalog and Class Schedule	36,373	29,514	28,618	28,618	28,618	28,618
Commencement & Convocation	34,407	33,457	21,851	32,851	32,851	32,851
Tutoring and Testing	508,790	478,665	518,765	532,431	532,431	532,431
Plan/Eval/Accreditation	5,000	5,000	5,000	5,000	5,000	5,000
Academic Computing Support	263,942	193,058	310,434	329,291	329,291	329,291
Instructional Deans	438,832	636,838	747,020	800,274	800,274	800,274
Total Instructional Support	\$ 2,731,346	\$ 3,137,005	\$ 3,338,473	\$ 3,473,782	\$ 3,473,782	\$ 3,473,782
Student Services	*		A 4 000 004	• • • • • • • • • • • • • • • • • • •	0 000 57 4	A 000 574
Admissions	\$ 920,324	\$ 956,137	\$ 1,089,964	\$ 996,574	\$ 996,574	\$ 996,574
Counseling Center	60,935	68,784	74,258	74,258	74,258	74,258
Student Life	326,270	327,528	352,975	340,799	340,799	340,799
Financial Aid	592,400	613,734	699,342	699,549	699,549	699,549
Career Services and Job Placement	111,624	115,548	126,838	130,182	130,182	130,182
Student Outreach & Contact	158,964	233,895	205,738	299,067	299,067	299,067
Multicultural Activities	153,560	171,167	237,566	228,914	253,312	253,312
Club Sports	237,120	244,197	267,358	263,118	263,118	263,118
Enrollment Cashiering	69,393	72,303	79,556	81,919	81,919	81,919
Disability Services	277,877	264,206	268,531	273,739	273,739	273,739
Office Dean of Student & Enrollment Svcs	397,385	415,529	453,965	467,782	467,782	467,782
Advising	577,397	561,242	672,009	638,944	638,944	638,944
Placement Testing	89,274	85,498	100,221	102,043	102,043	102,043
Student Retention	123,215	128,222	216,424	133,762	133,762	133,762
Total Student Services	\$ 4,095,738	\$ 4,257,990	\$ 4,844,745	\$ 4,730,650	\$ 4,755,048	\$ 4,755,048

	2 A	Fiscal YearFiscal Year2013-142014-15ACTUALACTUALAmountsAmounts		2 CI	Fiscal Year 2015-16 CURRENT Budget		Fiscal Year 2016-17 PROPOSED Budget		Fiscal Year 2016-17 APPROVED Budget		Fiscal Year 2016-17 ADOPTED Budget	
College Support Services												
Governing Board	\$	75,758	\$	92,077	\$	92,076	\$	93,470	\$	93,470	\$	93,470
President's Office		371,019		313,481		363,837		380,980		380,980		380,980
Fiscal Services		617,303		636,667		673,067		631,757		631,757		631,757
Human Resources		574,749		686,886		742,770		765,334		765,334		765,334
Campus Safety and Security		520,168		517,055		575,101		560,978		560,978		560,978
Mail Services		174,374		163,487		268,317		271,012		271,012		271,012
College Relations		621,071		630,080		736,426		717,958		717,958		717,958
Chief Financial Officer		454,959		511,235		559,396		542,830		542,830		542,830
Legal, Audit and Professional Svcs		65,232		54,635		70,950		73,080		73,080		73,080
Elections		(20)		22,029		28,500		28,500		28,500		28,500
General Institutional Support		449,985		383,566		416,289		757,119		757,119		757,119
Liability and Other Insurance		226,845		166,483		177,050		172,050		172,050		172,050
Institutional Effectiveness		254,211		237,429		317,218		342,508		342,508		342,508
Vice President for Administration		354,137		378,452		403,506		422,143		422,143		422,143
Organizational Development		10,647		9,442		6,500		6,500		6,500		6,500
Total College Support Services	\$	4,770,438	\$	4,803,004	\$ {	5,431,003	\$;	5,766,219	\$	5,766,219	\$ 5	5,766,219

2013-14 ACTUAL 2014-15 ACTUAL 2015-16 ACTUAL 2016-17 CURRENT 2016-17 PROPOSED 2016-17 APPROVED 2016-17 ADPT 2016-17 APPROVED 2016-17 ADPT Campus Services \$ 1,104,558 \$ 1,123,527 \$ 1,225,557 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,201,387 1,201,381 <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>								
ACTUAL Amounts ACTUAL Amounts CURRENT Budget PROPOSED Budget APPROVED Budget ADOPT Budget Campus Services \$ 1,104,558 \$ 1,123,527 \$ 1,225,557 \$ 1,205,702 \$ 1,205,70		Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	
Amounts Amounts Budget Budget Budget Budget Budget Campus Services Custodial Services \$ 1,104,558 \$ 1,123,527 \$ 1,225,557 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,201,387 1,2		2013-14	2014-15	2015-16	2016-17	2016-17	2016-17	
Campus Services \$ 1,104,558 \$ 1,123,527 \$ 1,225,557 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,201,387 1		ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED	
Custodial Services \$ 1,104,558 \$ 1,123,527 \$ 1,225,557 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,201,387 1,201,387		Amounts	Amounts	Budget	Budget	Budget	Budget	
Custodial Services \$ 1,104,558 \$ 1,123,527 \$ 1,225,557 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,205,702 \$ 1,201,387 1,201,387	Campus Services							
Utilities 884,343 880,979 1,184,007 1,201,387 1,201,387 1,201,387 Fire & Boiler Insurance 107,673 112,882 115,650 115,650 115,650 115,650 Maintenance of Grounds 375,262 386,032 371,415 437,248 437,248 437 Maintenance of Buildings 752,582 745,929 842,608 807,326 807,326 807,326 Plant Additions 588,811 565,920 565,920 517,920 55,876 <th>•</th> <th>\$ 1 104 558</th> <th>\$ 1 123 527</th> <th>\$ 1 225 557</th> <th>\$ 1 205 702</th> <th>\$ 1 205 702</th> <th>\$ 1,205,702</th>	•	\$ 1 104 558	\$ 1 123 527	\$ 1 225 557	\$ 1 205 702	\$ 1 205 702	\$ 1,205,702	
Fire & Boiler Insurance 107,673 112,882 115,650 15,720 133,9492 <t< td=""><td></td><td>. , ,</td><td></td><td></td><td></td><td></td><td>1,201,387</td></t<>		. , ,					1,201,387	
Maintenance of Grounds 375,262 386,032 371,415 437,248<		,	,				115,650	
Maintenance of Buildings 752,582 745,929 842,608 807,326 807,326 807,326 Plant Additions 588,811 565,920 565,920 517,920 517,920 517 Plant Administration 270,997 276,402 318,005 339,492 339,492 339 Redmond Campus Infrastructure 264,209 247,971 357,615 118,838 118,838 118 Campus Shuttle 91,603 129,959 137,087 142,044 142,044 142 Madras Campus Infrastructure 58,843 55,876 47,000 47,000 47,000 47 Prineville Campus Infrastructure 65,807 61,302 65,280 65,280 65,280 65,280 52,800 \$ 4,997,887 <		,	,	,	,	,	437,248	
Plant Additions 588,811 565,920 517,920 517,920 517,920 Plant Administration 270,997 276,402 318,005 339,492 339,492 339 Redmond Campus Infrastructure 264,209 247,971 357,615 118,838 118,838 118 Campus Shuttle 91,603 129,959 137,087 142,044 142,044 142 Madras Campus Infrastructure 58,343 55,876 47,000 47,000 47,000 47,000 Prineville Campus Infrastructure 65,807 61,302 65,280 65,280 65,280 65 Total Campus Services \$ 1,436,906 \$ 1,750,196 \$ 1,811,943 \$ 1,890,753		,	,	,	,		807,326	
Plant Administration 270,997 276,402 318,005 339,492 339,492 339,492 Redmond Campus Infrastructure 264,209 247,971 357,615 118,838 118,838 118 Campus Shuttle 91,603 129,959 137,087 142,044 142,044 142 Madras Campus Infrastructure 58,343 55,876 47,000 47,000 47,000 Prineville Campus Infrastructure 65,807 61,302 65,280 65,280 65,280 65 Total Campus Services \$ 4,564,188 \$ 4,586,779 \$ 5,230,144 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 1,890,753	0	,	,		,	,	517,920	
Redmond Campus Infrastructure 264,209 247,971 357,615 118,838 118,204 142,045 14,997,887 \$ 5,230,144		,	,	,	,	,	339,492	
Campus Shuttle 91,603 129,959 137,087 142,044 142,044 142,044 Madras Campus Infrastructure 58,343 55,876 47,000 47,000 47,000 47 Prineville Campus Infrastructure 65,807 61,302 65,280 65,280 65,280 65 65 Total Campus Services \$ 4,564,188 \$ 4,586,779 \$ 5,230,144 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 4,997,887 \$ 1,890,753 <td></td> <td>,</td> <td>,</td> <td>,</td> <td>,</td> <td>,</td> <td>118,838</td>		,	,	,	,	,	118,838	
Prineville Campus Infrastructure 65,807 61,302 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 65,280 \$4,997,887 \$5,230,144 \$1,890,753 <td>•</td> <td>,</td> <td>,</td> <td>,</td> <td>,</td> <td>,</td> <td>142,044</td>	•	,	,	,	,	,	142,044	
Total Campus Services \$ 4,564,188 \$ 4,586,779 \$ 5,230,144 \$ 4,997,887 \$ 1,890,753 \$ 1,890,753 \$ 1,890,753 \$ 1,890,753 \$ 1,890,753 \$ 1,890,753<	Madras Campus Infrastructure	58,343	55,876	47,000	47,000	47,000	47,000	
Information Technology Information Technology Services \$ 1,436,906 \$ 1,750,196 \$ 1,811,943 \$ 1,890,753 \$	Prineville Campus Infrastructure	65,807	61,302	65,280	65,280	65,280	65,280	
Information Technology Services \$ 1,436,906 \$ 1,750,196 \$ 1,811,943 \$ 1,890,753 \$	Total Campus Services	\$ 4,564,188	\$ 4,586,779	\$ 5,230,144	\$ 4,997,887	\$ 4,997,887	\$ 4,997,887	
Information Technology Services \$ 1,436,906 \$ 1,750,196 \$ 1,811,943 \$ 1,890,753 \$								
Management Information Systems 596,391 656,463 694,035 778,700 778,700 778 User Services 705,149 727,480 825,957 900,915 900,915 900 Enterprise Computing Services 442,046 418,603 446,937 497,058 497,058 497 Network/Telecom & Media Services 545,537 511,387 573,699 609,322 609,322 609,322 609 Web Development 91,294 94,158 103,392 108,477 108,477 108 Regional IT Services - Redmond 92,996 92,996 75,280	Information Technology							
User Services 705,149 727,480 825,957 900,915 900,915 900 Enterprise Computing Services 442,046 418,603 446,937 497,058 497,058 497 Network/Telecom & Media Services 545,537 511,387 573,699 609,322 609,322 609 Web Development 91,294 94,158 103,392 108,477 108,477 108 Regional IT Services - Redmond 92,996 92,996 75,280 75,2	Information Technology Services	\$ 1,436,906	\$ 1,750,196	\$ 1,811,943	\$ 1,890,753	\$ 1,890,753	\$ 1,890,753	
Enterprise Computing Services 442,046 418,603 446,937 497,058 609,322 609,323 609,323 609,323 609,323 609,323 6	Management Information Systems	596,391	656,463	694,035	778,700	778,700	778,700	
Network/Telecom & Media Services 545,537 511,387 573,699 609,322 609,322 609,322 609 Web Development 91,294 94,158 103,392 108,477 108,477 108 Regional IT Services - Redmond 92,996 92,996 92,200 75,280 75,	User Services	705,149	727,480	825,957	900,915	900,915	900,915	
Web Development 91,294 94,158 103,392 108,477 108,477 108 Regional IT Services - Redmond 92,996 92,996 92,200 75,280 75,	Enterprise Computing Services	442,046	418,603	446,937	497,058	497,058	497,058	
Regional IT Services - Redmond 92,996 Regional IT Services - Prineville 63,918 61,250 75,280 <td>Network/Telecom & Media Services</td> <td>545,537</td> <td>511,387</td> <td>573,699</td> <td>609,322</td> <td>609,322</td> <td>609,322</td>	Network/Telecom & Media Services	545,537	511,387	573,699	609,322	609,322	609,322	
Regional IT Services - Prineville 63,918 61,250 75,280 75,280 <th 10,2<="" td=""><td>Web Development</td><td>91,294</td><td>94,158</td><td>,</td><td>108,477</td><td>108,477</td><td>108,477</td></th>	<td>Web Development</td> <td>91,294</td> <td>94,158</td> <td>,</td> <td>108,477</td> <td>108,477</td> <td>108,477</td>	Web Development	91,294	94,158	,	108,477	108,477	108,477
				92,996				
Total Information Technology \$ 3,881,241 \$ 4,219,537 \$ 4,624,239 \$ 4,860,505 \$ 4.860,505 \$ 4.860		· · · · · · · · · · · · · · · · · · ·					75,280	
	Total Information Technology	\$ 3,881,241	\$ 4,219,537	\$ 4,624,239	\$ 4,860,505	\$ 4,860,505	\$ 4,860,505	

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget		
Financial Aid Financial Aid Transactions	\$ 275,631	\$ 288,663	\$ 280,079	\$ 270,079	\$ 270,079	\$ 270,079		
Total Financial Aid	\$ 275,631	\$ 288,663	\$ 280,079	\$ 270,079	\$ 270,079	\$ 270,079		
Contingency Contingency Total Contingency	\$ \$ -	\$ \$ -	\$ 800,000 \$ 800,000	\$ 800,000 \$ 800,000	\$ 800,000 \$ 800,000	\$ 800,000 \$ 800,000		
Requirements	\$39,010,143	\$39,805,193	\$44,725,011	\$46,585,561	\$46,749,777	\$46,749,777		
Ending Fund Balance	\$ 5,510,803	\$ 5,589,019	\$ 3,445,489	\$ 3,229,739	\$ 3,200,523	\$ 3,200,523		
Total Requirements	\$44,520,946	\$45,394,212	\$48,170,500	\$49,815,300	\$49,950,300	\$49,950,300		

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2016-17 ADOPTED Budget
Instruction							
Humanities Office	1.1	\$ 65,314	\$ 4,434	\$	\$	\$	\$ 69,748
Writing/Literature	19.3	1,747,078	23,338				1,770,416
Foreign Languages	4.7	456,668	7,361				464,029
Speech	5.4	516,690	4,472				521,162
Social Science Office	1.0	60,393	5,588				65,981
Music	4.1	351,445	23,568				375,013
Art	7.2	530,459	28,083				558,542
Theatre Arts	0.4	53,593	565				54,158
Fine Arts and Communication Office	1.2	70,403	3,952				74,355
Business Administration	7.7	685,445	22,888				708,333
Culinary Program	11.8	828,780	282,097				1,110,877
Business Administration Office	1.0	63,184	2,358				65,542
Journalism	0.2	9,280					9,280
World Languages and Cultures Office	0.8	42,572	3,355				45,927
Philosophy	0.3	17,971	528				18,499
Addiction Studies	1.4	123,610	3,626				127,236
Anthropology	3.1	263,561	3,569				267,130
Criminal Justice	3.1	266,527	2,612				269,139
Economics	1.1	87,539	2,182				89,721
Education	2.8	247,367	5,788				253,155
Geography	1.7	126,116	1,992				128,108
History	2.6	211,833	2,114				213,947
Human Development	2.1	173,740	8,257				181,997
Political Science	0.6	31,139	700				31,839
Psychology	3.7	385,597	11,992				397,589

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	_Contingency	Fiscal Year 2016-17 ADOPTED Budget		
Instruction									
Sociology	2.3	\$ 227,190	\$ 1,898	\$	\$	\$	\$ 229,088		
Oregon Leadership Institute	0.8	56,731	16,902				73,633		
Adult Basic Education						557,518			
Regional Svcs. & R.C. Operations	6.0	515,410	19,861		291,547		826,818		
Regional Svcs. & M.C. Operations	3.0	195,831	12,600				208,431		
Regional Svcs. & P.C. Operations	3.2	200,006	16,280				216,286		
Engineering & Engr. Tech.	1.9	177,922	2,358				180,280		
Science Office	1.0	75,596	12,206						
Mathematics	18.7	1,709,744	24,763		1,734,507				
Biological Science	14.1	1,210,351	60,827			1,271,178			
Chemistry	4.6	442,479	15,385						
Physics	2.0	198,437	8,833				207,270		
Geology	1.1	131,936	5,988				137,924		
Nursing	12.0	1,094,251	46,129				1,140,380		
Health & Human Performance Office	3.3	162,906	7,977				170,883		
Health & Human Performance	10.7	943,575	73,247				1,016,822		
Math Office	1.0	68,555	1,027				69,582		
Allied Health	0.3	18,895	1,277				20,172		
Computer and Information Systems	11.0	1,075,906	31,511				1,107,417		
Licensed Massage Therapy	3.9	218,988	15,391				234,379		
Emergency Medical Services	4.6	285,020	49,066				334,086		
Dental Assisting	3.0	253,463	18,786				272,249		
Medical Assisting	1.8	118,804	15,585				134,389		
Allied Health Office	1.0	62,845	4,056				66,901		
Pharmacy Technician	1.5	107,840	11,041				118,881		
Veterinary Technician Program	2.8	202,176	20,989				223,165		

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2016-17 ADOPTED Budget
Instruction							
CIS Office	1.0	\$ 58,400	\$ 500	\$	\$	\$	\$ 58,900
Nursing Office	1.2	68,740	1,631				70,371
HHP: Health Classes	0.5	27,718					27,718
HHP: Recreation (O.R.L.T.)	2.3	203,667	3,109				206,776
Ponderosa Office	1.0	58,863	4,051				62,914
Forestry Technology	4.4	404,394	48,455				452,849
Automotive	5.0	375,863	21,486				397,349
Health Information Technology	3.1	265,476	17,781				283,257
Manufacturing Processes	4.3	307,374	46,798				354,172
Apprenticeship	0.3	16,454	1,375				17,829
Wildland Fire Management	0.9	61,230	13,142				74,372
Structural Fire Science	1.2	82,407	17,212				99,619
Geographical Information Systems	1.4	157,621	9,333				166,954
Aviation Program	3.3	254,821	11,739				266,560
Military Science			2,000				2,000
Non-Destructive Testing			8,330				8,330
Regional Credit Instruction-Madras	1.0	62,186	4,160				66,346
Regional Credit Instruction-Prineville	0.9	55,962	3,060				59,022
Regional Credit Instruction-Redmond	2.0	118,428	11,537				129,965
Library Skills	0.5	50,826	500				51,326
Total Instruction	238.3	\$ 19,801,591	\$ 1,175,601	\$-	\$ 849,065	\$ -	\$ 21,826,257

	FTE	Personnel Services		Materials & Services		Capital Outlay			nterfund nsfers-Out	Contingency		Fiscal Year 2016-17 ADOPTED Budget
Instructional Support		•		•		•		•		•		
Office of VP of Instruction	3.2	\$	327,237	\$	25,476	\$		\$	197,000	\$	\$	549,713
Library	13.1		929,843		160,761		105,000					1,195,604
Catalog and Class Schedule					28,618							28,618
Commencement & Convocation	0.1		1,342		31,509							32,851
Tutoring and Testing	13.9		525,970		6,461							532,431
Plan/Eval/Accreditation									5,000			5,000
Academic Computing Support	3.0		259,375		69,916							329,291
Instructional Deans	7.2		781,567		18,707							800,274
Total Instructional Support	40.5	\$	2,825,334	\$	341,448	\$	105,000	\$	202,000	\$ -	\$	3,473,782
Student Services Admissions Counseling Center Student Life Financial Aid Career Services and Job Placement Student Outreach & Contact Multicultural Activities Club Sports Enrollment Cashiering Disability Services Office Dean of Student & Enroll Svc Advising Placement Testing Student Retention	12.7 4.3 8.3 1.5 2.2 2.5 3.2 1.1 4.2 4.6 9.0 1.2 1.2	\$	935,882 290,477 658,473 117,958 174,063 215,366 172,973 78,026 263,576 437,618 597,845 69,063 111,912	\$	60,692 74,258 49,072 41,076 12,224 125,004 37,946 90,145 3,893 10,163 30,164 41,099 32,980 21,850	\$		\$	1,250	\$	\$	996,574 74,258 340,799 699,549 130,182 299,067 253,312 263,118 81,919 273,739 467,782 638,944 102,043 133,762
Total Student Services	<u> </u>	\$	4,123,232	\$	630,566	\$		\$	1,250	\$ -	\$	4,755,048
	30.0	ψ	, , 123,232	ψ	030,300	ψ		ψ	1,200	Ψ -	Ψ	,733,04 0

	FTE	Personnel Services		Materials & Services		Capital Outlay		Interfund Transfers-Out		Contingency	Fiscal Year 2016-17 ADOPTED Budget	
College Support Services												
Governing Board	0.5	\$	46,136	\$	47,334	\$		\$		\$	\$ 93,470	
President's Office	1.6		357,405		23,575						380,980	
Fiscal Services	6.9		615,707		16,050						631,757	
Campus Public Safety	10.5		671,255		94,079						765,334	
Human Resources	5.1		451,124		109,854						560,978	
Mail Services	1.3		87,312		183,700						271,012	
College Relations	6.7		579,149		138,809						717,958	
Chief Financial Officer	4.3		508,141		34,689						542,830	
Legal, Audit and Professional Svcs					73,080						73,080	
Elections					28,500						28,500	
General Institutional Support	0.3		225,339		261,780		50,000		220,000		757,119	
Liability and Other Insurance					97,050				75,000		172,050	
Institutional Effectiveness	3.6		306,470		36,038						342,508	
Vice President for Administration	2.0		308,660		42,298				71,185		422,143	
Organizational Development					6,500						6,500	
Total College Support Services	42.8	\$	4,156,698	\$	1,193,336	\$	50,000	\$	366,185	\$ -	\$ 5,766,219	

General Fund - Expenditures by Category

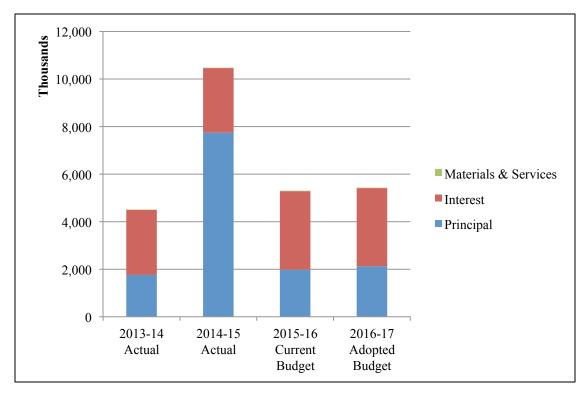
	FTE		Personnel Services	Materials & Services		pital utlay		nterfund nsfers-Out	Contingency		iscal Year 2016-17 ADOPTED Budget
Campus Services											
Custodial Services	18.3	\$	1,117,401	\$ 88,301	\$		\$		\$	\$	1,205,702
Utilities				1,141,387				60,000			1,201,387
Fire & Boiler Insurance				115,650							115,650
Maintenance of Grounds	5.4		323,070	114,178							437,248
Maintenance of Buildings	7.5		565,879	241,447							807,326
Plant Additions								517,920			517,920
Plant Administration	3.1		292,410	47,082							339,492
Redmond Campus Infrastructure				118,838							118,838
Campus Shuttle	2.5		127,849	14,195							142,044
Madras Campus Infrastructure				47,000							47,000
Prineville Campus Infrastructure				65,280							65,280
Total Campus Services	36.8	\$	2,426,609	\$ 1,993,358	\$	-	\$	577,920	\$ -	\$	4,997,887
Information Technology											
Information Technology Services	4.0	\$	489,280	\$ 920,342	\$		\$	481,131	\$	\$	1,890,753
Management Information Systems	6.0	Ŧ	747,747	30,953	Ŧ		Ŧ	,	Ŧ	•	778,700
User Services	12.8		826,329	74,586							900,915
Enterprise Computing Services	4.0		476,855	20,203							497,058
Network/Telecom & Media Services	4.6		414,805	194,517							609,322
Web Development	1.0		105,477	3,000							108,477
Regional IT Services - Prineville			,	75,280							75,280
Total Information Technology	32.4	\$	3,060,493	\$ 1,318,881	\$	-	\$	481,131	\$ -	\$	4,860,505

General Fund - Expenditures by Category

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2016-17 ADOPTED Budget
Financial Aid Financial Aid Transactions Total Financial Aid		\$ \$	\$ 87,897 \$ 87,897	\$ \$	\$ 182,182 \$ 182,182	\$ \$	\$ 270,079 \$ 270,079
Contingency Contingency Total Contingency		\$\$	\$\$	\$ \$	\$ \$	\$ 800,000 \$ 800,000	\$ 800,000 \$ 800,000
Total General Fund Expenses	446.8	\$ 36,393,957	\$ 6,741,087	\$ 155,000	\$ 2,659,733	\$ 800,000	\$ 46,749,777

Debt Service Fund

Accounts for the retirement of all long-term debt of the District. Property taxes and general fund transfers are principle sources of revenues.



Debt Service Fund Expenditures

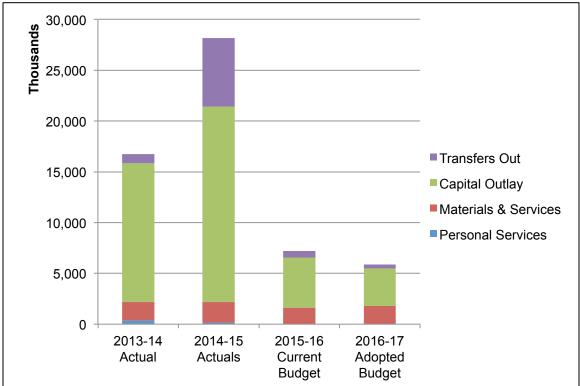
Debt Service Fund - Resources and Requirements

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Resources						
Beginning Fund Balance	\$ 358,699	\$ 326,808	\$ 246,242	\$ 85,400	\$ 85,400	\$ 85,400
Tax Revenue - Current	2,644,077	2,661,609	2,917,063	2,949,615	2,949,615	2,949,615
Tax Revenue - Prior	97,768	98,815	80,000	80,000	80,000	80,000
PERS Reserve Charge	911,497	961,484	1,006,543	1,056,543	1,056,543	1,056,543
Rental Income	491,224	486,409				
Interest Income	1,981	1,493	667	185	185	185
Transfers In	310,113	6,137,288	1,328,188	1,322,588	1,322,588	1,322,588
Total Resources	\$ 4,815,359	\$ 10,673,906	\$ 5,578,703	\$ 5,494,331	\$ 5,494,331	\$ 5,494,331
Requirements						
Principal Payments	\$ 1,754,162	\$ 7,740,157	\$ 1,971,954	\$ 2,119,179	\$ 2,119,179	\$ 2,119,179
Interest Payments	2,730,989	2,712,559	3,306,351	3,298,376	3,298,376	3,298,376
Materials and Services	3,400	1,000	1,200	1,200	1,200	1,200
Ending Fund Balance	326,808	220,190	299,198	75,576	75,576	75,576
Total Requirements	\$ 4,815,359	\$ 10,673,906	\$ 5,578,703	\$ 5,494,331	\$ 5,494,331	\$ 5,494,331

Debt Service Fulla - Reso		quirements by is	bsue		
	2010 General Obligation Bonds	2003 Pension Obligation Bonds	2014 FFC Bonds	2005 Capital Lease	Fiscal Year 2016-17 ADOPTED Budget
Resources					
Beginning Fund Balance	\$ 80,000	\$	\$	\$ 5,400	\$ 85,400
Tax Revenue - Current	2,949,615				2,949,615
Tax Revenue - Prior	80,000				80,000
PERS Reserve Charge		1,056,543			1,056,543
Interest Income	185				185
Transfers In			1,262,588	60,000	1,322,588
Total Resources	\$ 3,109,800	\$ 1,056,543	\$ 1,262,588	\$ 65,400	\$ 5,494,331
Requirements					
Principal Payments	\$ 1,335,000	\$ 315,936	\$ 405,000	\$ 63,243	\$ 2,119,179
Interest Payments	1,699,800	740,607	856,388	1,581	3,298,376
Materials and Services			1,200		1,200
Ending Fund Balance	75,000			576	75,576
Total Requirements	\$ 3,109,800	\$ 1,056,543	\$ 1,262,588	\$ 65,400	\$ 5,494,331

Debt Service Fund - Resources and Requirements by Issue

This fund accounts for major outlays for new buildings, campus repairs, and equipment. Major sources of revenue are transfers from the general fund and bond proceeds.



Capital Projects Fund Expenditures

Capital Projects Fund - Resources and Requirements

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Resources						
Beginning Fund Balance	\$ 14,956,803	\$ 24,826,452	\$ 8,562,000	\$ 6,553,000	\$ 6,553,000	\$ 6,553,000
Grants and Contracts	2,313,073	8,907,343	. , ,			
Other Income	279,594	408,413				
Donations	26,300	9,050				
Bond Sale Proceeds	21,419,656					
Interest Income	41,416	63,109	12,347	10,704	10,704	10,704
Transfers In	2,522,023	2,923,114	2,025,051	1,249,051	1,249,051	1,249,051
Total Resources	\$ 41,558,865	\$ 37,137,481	\$ 10,599,398	\$ 7,812,755	\$ 7,812,755	\$ 7,812,755
Requirements						
Personnel Services	\$ 380,074	\$ 169,090	\$	\$	\$	\$
Materials and Services	1,810,152	2,020,796	1,600,000	1,803,000	1,803,000	1,803,000
Capital Outlay	13,653,610	19,246,925	4,965,300	3,678,000	3,678,000	3,678,000
Transfers Out	888,577	6,751,101	650,000	380,000	380,000	380,000
Ending Fund Balance	24,826,452	8,949,569	3,384,098	1,951,755	1,951,755	1,951,755
Total Requirements	\$ 41,558,865	\$ 37,137,481	\$ 10,599,398	\$ 7,812,755	\$ 7,812,755	\$ 7,812,755

Capital Projects Fund - Resources and Requirements by Project

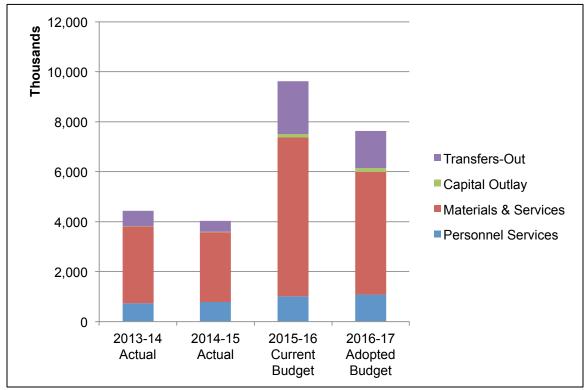
	FTE	Campus Center Building		_	NewBookstoreConstructionConstruction& Renovation		Repair and Replacement		(Cascades Hall	
Resources											
Beginning Fund Balance		\$	425,000	\$	908,000	\$	1,500,000	\$	200,000	\$	1,556,000
Interest Income			562		1,795		2,115		251		1,944
Transfers In							192,090		325,830		
Total Resources		\$	425,562	\$	909,795	\$	1,694,205	\$	526,081	\$	1,557,944
Requirements											
Materials and Services			\$		\$	\$	500,000	\$	525,000	\$	778,000
Capital Outlay			400,000		300,000		1,000,000				778,000
Transfers Out					80,000						
Ending Fund Balance			25,562		529,795		194,205		1,081		1,944
Total Requirements	0.00	\$	425,562	\$	909,795	\$	1,694,205	\$	526,081	\$	1,557,944

Capital Projects Fund - Res	ource	s and Req	uirem	ients by P	rojec	t				
	Residence Hall		Life Cycle Technology E Replacement			Capital quipment Fund	IT Server/ Infrastructure			Fiscal Year 2016-17 ADOPTED Budget
Resources										
Beginning Fund Balance	\$	700,000	\$	364,000	\$	100,000	\$	800,000	\$	6,553,000
Interest Income		1,375		887		187		1,588		10,704
Transfers In				310,030		250,000		171,101		1,249,051
Total Resources	\$	701,375	\$	674,917	\$	350,187	\$	972,689	\$	7,812,755
Requirements										
Materials and Services		\$		\$		\$		\$	\$	1,803,000
Capital Outlay				400,000		300,000		500,000		3,678,000
Transfers Out		300,000								380,000
Ending Fund Balance		401,375		274,917		50,187		472,689		1,951,755
Total Requirements	\$	701,375	\$	674,917	\$	350,187	\$	972,689	\$	7,812,755

Capital Projects Fund - Resources and Requirements by Project

Enterprise Fund

Enterprise funds are used by the College to account for services provided on a user charge basis, similar to a profit seeking business.



Enterprise Fund Expenditures

Residence Hall	FTE	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Resources							
Beginning Net Working Capital		\$ 713,407	\$ 1,247,250	\$ 1,000,000	\$ 610,572	\$ 610,572	\$ 610,572
Room Fee		829,386	453,052	2,272,000	1,695,166	1,695,166	1,695,166
Interest Income		1,236	1,147	2,067	1,033	1,033	1,033
Transfers In		319,517			300,000	300,000	300,000
Total Resources		\$ 1,863,546	\$ 1,701,449	\$ 3,274,067	\$ 2,606,771	\$ 2,606,771	\$ 2,606,771
Requirements							
Personnel Services	5.6	\$ 187,667	\$ 216,447	\$ 382,718	\$ 404,744	\$ 404,744	\$ 404,744
Materials and Services		368,396	77,837	877,050	583,008	583,008	583,008
Capital Outlay		8,233	6,194	15,000			
Transfers Out		52,000		1,343,188	1,406,088	1,406,088	1,406,088
Ending Net Working Capital		1,247,250	1,400,971	656,111	212,931	212,931	212,931
Total Requirements	5.6	\$ 1,863,546	\$ 1,701,449	\$ 3,274,067	\$ 2,606,771	\$ 2,606,771	\$ 2,606,771

-	FTE	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	2 Cl	cal Year 015-16 JRRENT 3udget	2 PR	scal Year 2016-17 OPOSED Budget	2 AP	scal Year 2016-17 PROVED Budget	2 A[scal Year 2016-17 DOPTED Budget
Residence Hall Building Reserve											
Resources Beginning Net Working Capital Transfers In Total Resources		\$ <u>\$ -</u>	\$ <u>\$-</u>	\$	80,000 80,000	\$	80,000 112,500 192,500	\$	80,000 112,500 192,500	\$	80,000 112,500 192,500
Requirements Materials and Services Ending Net Working Capital Total Requirements	-	\$ 	\$ <u>\$-</u>	\$	80,000 80,000	\$ \$	10,000 182,500 192,500	\$ \$	10,000 182,500 192,500	\$	10,000 182,500 192,500
Residence Hall Summer Programs	S										
Resources Beginning Net Working Capital Program Income Total Resources		\$ 	\$ \$	\$	20,000	\$	150,000 150,000	\$	150,000 150,000	\$	150,000 150,000
Requirements Materials and Services Ending Net Working Capital		\$	\$	\$	20,000	\$	50,000 100,000	\$	50,000 100,000	\$	50,000 100,000
Total Requirements	-	\$-	\$ -	\$	20,000	\$	150,000	\$	150,000	\$	150,000

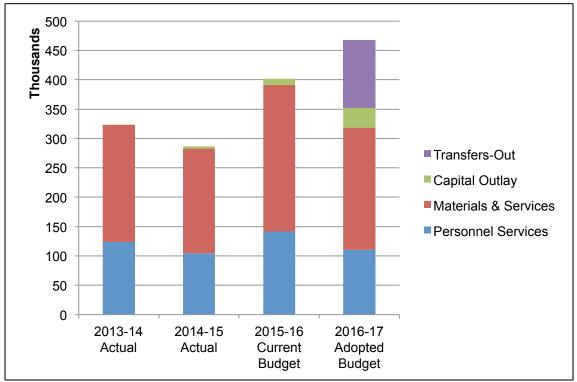
-	FTE	201 AC ⁻	al Year 3-14 TUAL ounts	Fiscal Year 2014-15 ACTUAL Amounts	20 CUF	al Year 15-16 RRENT ıdget	2 PR	scal Year 2016-17 OPOSED Budget	2 AP	scal Year 2016-17 PROVED Budget	2 A[scal Year 2016-17 DOPTED Budget
Residence Hall Technology Reser	rve											
Resources Beginning Net Working Capital Transfers In Total Resources		\$	_	\$ \$ -	\$		\$ \$	31,000 31,000	\$ \$	31,000 31,000	\$	31,000 31,000
Requirements Materials and Services Ending Net Working Capital Total Requirements		\$	_	\$ <u>\$</u> -	\$		\$	- 31,000 31,000	\$ \$	- 31,000 31,000	\$	- 31,000 31,000
Juniper Hall Operations												
Resources Beginning Net Working Capital Program Income Total Resources		\$\$		\$ 	\$ \$		\$	200,000 200,000	\$	200,000 200,000	\$	200,000 200,000
		<u> </u>		<u> </u>			<u> </u>		<u> </u>		¥	
Requirements Materials and Services Ending Net Working Capital		\$		\$	\$		\$	100,000 100,000	\$	100,000 100,000	\$	100,000 100,000
Total Requirements	-	\$	-	\$ -	\$	-	\$	200,000	\$	200,000	\$	200,000

	FTE	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Food Service Operations							
Resources		¢	\$ 52,000	¢	¢ 175.000	\$ 175.000	¢ 175.000
Beginning Net Working Capital Food Services		\$. ,	\$	\$ 175,000 1 405 500	•,	\$ 175,000
Transfers-In		52,000	370,110 30,417	1,403,055	1,405,500	1,405,500	1,405,500
Interest Income		52,000	29				
Total Resources		\$ 52,000	\$ 452,556	\$ 1,403,055	\$ 1,580,500	\$ 1,580,500	\$ 1,580,500
		+ 02,000	+ .02,000	+ .,,	+ .,,	+ .,,	÷ .,ccc,coo
Requirements							
Personnel Services	0.3	\$	\$	\$	\$ 30,345	\$ 30,345	\$ 30,345
Materials and Services			434,412	1,383,055	1,391,055	1,391,055	1,391,055
Capital Outlay				20,000	50,000	50,000	50,000
Ending Net Working Capital		52,000	18,144		109,100	109,100	109,100
Total Requirements	0.3	\$ 52,000	\$ 452,556	\$ 1,403,055	\$ 1,580,500	\$ 1,580,500	\$ 1,580,500

	FTE_	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Bookstore							
Resources Beginning Net Working Capital Bookstore Sales Interest Income Total Resources		\$ 3,333,232 3,589,918 3,449 \$ 6,926,599	\$ 3,112,577 3,150,799 1,930 \$ 6,265,306	\$ 2,500,000 4,829,800 5,404 \$ 7,335,204	\$ 2,000,000 3,500,000 5,018 \$ 5,505,018	\$ 2,000,000 3,500,000 5,018 \$ 5,505,018	 \$ 2,000,000 3,500,000 5,018 \$ 5,505,018
Requirements Personnel Services Materials and Services Capital Outlay Transfers Out Ending Net Working Capital Total Requirements	10.2	<pre>\$ 551,959 2,695,208 16,855 550,000 3,112,577 \$ 6,926,599</pre>	<pre>\$ 574,429 2,277,233 4,357 450,000 2,959,287 \$ 6,265,306</pre>	\$ 631,798 3,989,950 100,000 785,000 1,828,456 \$ 7,335,204	\$ 638,192 2,784,950 100,000 86,750 1,895,126 \$ 5,505,018	\$ 638,192 2,784,950 100,000 86,750 1,895,126 \$ 5,505,018	 \$ 638,192 2,784,950 100,000 86,750 1,895,126 \$ 5,505,018
Enterprise Fund Total Beginning Net Working Capital Total Resources Total Requirements Ending Net Working Capital	15.8	 \$ 4,046,639 4,795,506 4,430,318 \$ 4,411,827 	\$ 4,411,827 4,007,484 4,040,909 \$ 4,378,402	 \$ 3,500,000 8,612,326 9,627,759 \$ 2,484,567 	 \$ 2,865,572 7,400,217 7,635,132 \$ 2,630,657 	 \$ 2,865,572 7,400,217 7,635,132 \$ 2,630,657 	 \$ 2,865,572 7,400,217 7,635,132 \$ 2,630,657

Internal Service Fund

An Internal Service fund accounts for goods or services provided to other college departments on a cost reimbursement basis.



Internal Service Fund Expenditures

Internal Service Fund - Resources and Requirements

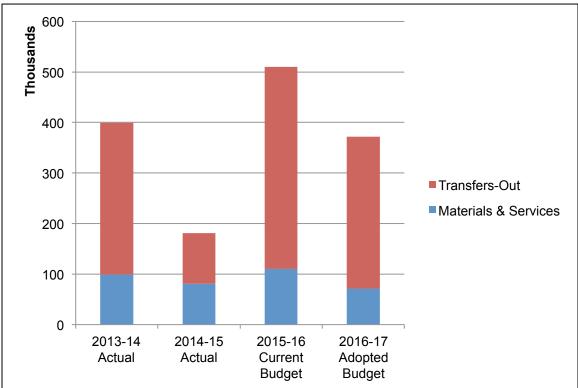
	FTE	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Centralized Services							
Resources Beginning Fund Balance User Charges Interest Income Total Resources		\$ 407,772 200,875 572 \$ 609,219	\$ 425,296 138,492 <u>362</u> \$ 564,150	\$ 330,000 265,000 715 \$ 595,715	\$ 300,000 180,000 404 \$ 480,404	\$ 300,000 180,000 404 \$ 480,404	\$ 300,000 180,000 404 \$ 480,404
Requirements Personnel Services Materials and Services Capital Outlay Transfers Out Ending Fund Balance Total Requirements	2.1	\$ 96,468 86,625 830 <u>425,296</u> \$ 609,219	\$ 75,765 77,238 853 <u>410,294</u> \$ 564,150	<pre>\$ 112,356 125,900 10,000 105,000 242,459 \$ 595,715</pre>	\$ 110,158 102,000 32,500 8,050 227,696 \$ 480,404	\$ 110,158 102,000 32,500 8,050 227,696 \$ 480,404	\$ 110,158 102,000 32,500 8,050 227,696 \$ 480,404

Internal Service Fund - Resources and Requirements

Copier Activities	_FTE_	2 A	scal Year 2013-14 ACTUAL Amounts	2 A	scal Year 2014-15 ACTUAL Amounts	2 C	scal Year 2015-16 URRENT Budget	2 PR	scal Year 2016-17 OPOSED Budget	2 AP	scal Year 2016-17 PROVED Budget	2 AE	scal Year 2016-17 DOPTED Budget
Resources Beginning Fund Balance User Charges Interest Income Total Resources		\$	46,701 119,089 50 165,840	\$	25,790 110,977 20 136,787	\$	40,000 125,000 52 165,052	\$	2,000 110,000 112,000	\$	2,000 110,000 112,000	\$	2,000 110,000 112,000
Requirements Personnel Services Materials and Services Capital Outlay Transfers Out Ending Fund Balance Total Requirements		\$	27,370 112,680 25,790 165,840	\$	28,520 101,558 2,349 <u>4,360</u> 136,787	\$	29,233 123,500 1,000 10,000 1,319 165,052	\$	- 106,500 1,000 <u>4,500</u> 112,000	\$	- 106,500 1,000 <u>4,500</u> 112,000	\$	- 106,500 1,000 <u>4,500</u> 112,000
Internal Service Fund Total Beginning Fund Balance Total Resources Total Requirements Ending Fund Balance	2.1	\$	454,473 320,586 323,973 451,086	\$	451,086 249,851 286,283 414,654	\$	370,000 390,767 516,989 243,778	\$	302,000 290,404 360,208 232,196	\$	302,000 290,404 360,208 232,196	\$	302,000 290,404 360,208 232,196

Reserve Fund

Reserve funds are used by the College to account for funds set aside to meet obligations associated with retiree benefit liabilities and the public employee retirement system. Reserve funds have been designated by the Board of Directors and may only be used for the purpose for which they were established.



Reserve Fund Expenditures

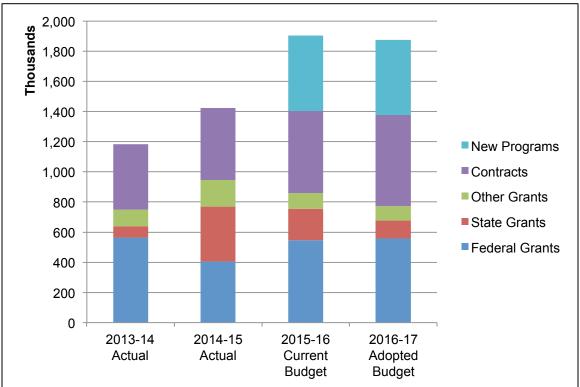
Reserve Fund - Resources and Requirements

	•					
	Fiscal Year 2013-14 ACTUAL	Fiscal Year 2014-15 ACTUAL	Fiscal Year 2015-16 CURRENT	Fiscal Year 2016-17 PROPOSED	Fiscal Year 2016-17 APPROVED	Fiscal Year 2016-17 ADOPTED
	Amounts	Amounts	Budget	Budget	Budget	Budget
Retiree Benefit Reserve						
Resources						
Beginning Fund Balance	\$ 891,685	\$ 793,683	\$ 698,000	\$ 625,694	\$ 625,694	\$ 625,694
Interest Income	1,143	643	3,215	1,475	1,475	1,475
Total Resources	\$ 892,828	\$ 794,326	\$ 701,215	\$ 627,169	\$ 627,169	\$ 627,169
Requirements						
Materials and Services	\$ 99,145	\$ 81,079	\$ 110,000	\$ 71,500	\$ 71,500	\$ 71,500
Ending Fund Balance	793,683	713,247	591,215	555,669	555,669	555,669
Total Requirements	\$ 892,828	\$ 794,326	\$ 701,215	\$ 627,169	\$ 627,169	\$ 627,169
PERS Reserve						
Resources						
Beginning Fund Balance	\$ 2,021,774	\$ 1,724,316	\$ 1,424,316	\$ 1,229,225	\$ 1,229,225	\$ 1,229,225
Interest Income	2,542	1,345	6,121	2,693	2,693	2,693
Total Resources	\$ 2,024,316	\$ 1,725,661	\$ 1,430,437	\$ 1,231,918	\$ 1,231,918	\$ 1,231,918
Requirements						
Transfers Out	\$ 300,000	\$ 100,000	\$ 400,000	\$ 300,000	\$ 300,000	\$ 300,000
Ending Fund Balance	1,724,316	1,625,661	1,030,437	931,918	931,918	931,918
Total Requirements	\$ 2,024,316	\$ 1,725,661	\$ 1,430,437	\$ 1,231,918	\$ 1,231,918	\$ 1,231,918

Reserve Fund - Resources and Requirements

	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2013-14	2014-15	2015-16	2016-17	2016-17	2016-17
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	Amounts	Amounts	Budget	Budget	Budget	Budget
Reserve Fund Total Beginning Fund Balance Total Resources Total Requirements Ending Fund Balance	\$ 2,913,459 3,685 <u>399,145</u> \$ 2,517,999	\$ 2,517,999 1,988 181,079 \$ 2,338,908	\$ 2,122,316 9,336 510,000 \$ 1,621,652	\$ 1,854,919 4,168 <u>371,500</u> \$ 1,487,587	\$ 1,854,919 4,168 <u>371,500</u> \$ 1,487,587	\$ 1,854,919 4,168 371,500 \$ 1,487,587

Grants from federal, state, and other sources are accounted for in this fund. Expenditures of these funds are legally restricted to the purpose outlined in the grant or contract documents. Grants usually require special financial reporting of all receipts and expenditures.



Special Revenue Fund Expenditures

	2 A	scal Year 2013-14 ACTUAL Amounts	2 A	scal Year 2014-15 ACTUAL Amounts	2 C	scal Year 2015-16 URRENT Budget	PF	scal Year 2016-17 20POSED Budget	2 AF	scal Year 2016-17 PROVED Budget	2 Al	scal Year 2016-17 DOPTED Budget
Federal Grants												
Resources												
Beginning Fund Balance	\$	61,873	\$	83,911	\$	30,000	\$	60,000	\$	60,000	\$	60,000
Federal Grants		527,945		328,699		465,697		477,505		477,505		477,505
Tuition and Fees		22,976		20,412		15,000		15,000		15,000		15,000
Transfers In		34,680		34,649		34,639		35,332		35,332		35,332
Total Resources	\$	647,474	\$	467,671	\$	545,336	\$	587,837	\$	587,837	\$	587,837
Requirements												
Personnel Services	\$	483,635	\$	386,850	\$	409,534	\$	422,427	\$	422,427	\$	422,427
Materials and Services		72,900		14,306		122,302		122,302		122,302		122,302
Capital Outlay		7,028		2,498		13,500		13,500		13,500		13,500
Ending Fund Balance		83,911		64,017				29,608		29,608		29,608
Total Requirements	\$	647,474	\$	467,671	\$	545,336	\$	587,837	\$	587,837	\$	587,837

	2 A	scal Year 2013-14 ACTUAL Amounts	2 A	scal Year 2014-15 ACTUAL Amounts	2 C	scal Year 2015-16 URRENT Budget	2 PR	scal Year 2016-17 20POSED Budget	2 AP	scal Year 2016-17 PROVED Budget	2 A[scal Year 2016-17 DOPTED Budget
State Grants												
Resources												
Beginning Fund Balance	\$	40,834	\$	74,329	\$	37,000	\$	7,000	\$	7,000	\$	7,000
State Grants		109,645		330,305		203,724		112,304		112,304		112,304
Other Income		500		1,750								
Total Resources	\$	150,979	\$	406,384	\$	240,724	\$	119,304	\$	119,304	\$	119,304
Requirements												
Personnel Services	\$	47,469	\$	170,198	\$	120,642	\$	78,504	\$	78,504	\$	78,504
Materials and Services		29,181		185,438		90,082		40,800		40,800		40,800
Transfers Out				10,000								
Ending Fund Balance		74,329		40,748		30,000		-		-		-
Total Requirements	\$	150,979	\$	406,384	\$	240,724	\$	119,304	\$	119,304	\$	119,304

	2 A	scal Year 2013-14 ACTUAL Amounts	2 A	Fiscal Year 2014-15 ACTUAL Amounts		Fiscal Year 2015-16 CURRENT Budget		Fiscal Year 2016-17 PROPOSED Budget		Fiscal Year 2016-17 APPROVED Budget		cal Year 016-17 0OPTED 3udget
Other Grants												
Resources												
Beginning Fund Balance	\$	149,615	\$	112,724	\$	65,000	\$	42,000	\$	42,000	\$	42,000
Grant Income		58,917		121,176		84,500		57,000		57,000		57,000
Transfers In		13,000										
Total Resources	\$	221,532	\$	233,900	\$	149,500	\$	99,000	\$	99,000	\$	99,000
Requirements												
Personnel Services	\$	66,189	\$	147,016	\$	84,868	\$	48,480	\$	48,480	\$	48,480
Materials and Services		26,373		30,830		16,750		47,500		47,500		47,500
Capital Outlay		16,246										
Ending Fund Balance		112,724		56,054		47,882		3,020		3,020		3,020
Total Requirements	\$	221,532	\$	233,900	\$	149,500	\$	99,000	\$	99,000	\$	99,000

	2 A	scal Year 2013-14 ACTUAL Amounts	2 A	Fiscal Year 2014-15 ACTUAL Amounts		Fiscal Year 2015-16 CURRENT Budget		Fiscal Year 2016-17 PROPOSED Budget		Fiscal Year 2016-17 APPROVED Budget		scal Year 2016-17 DOPTED Budget
Contracts												
Resources												
Beginning Fund Balance	\$	15,058	\$	56,140	\$		\$		\$		\$	
Contract Income		475,851		422,940		546,809		602,303		602,303		602,303
Total Resources	\$	490,909	\$	479,080	\$	546,809	\$	602,303	\$	602,303	\$	602,303
Requirements												
Personnel Services	\$	376,427	\$	418,680	\$	450,564	\$	496,058	\$	496,058	\$	496,058
Materials and Services		58,342		58,539		96,245		106,245		106,245		106,245
Capital Outlay				243								
Ending Fund Balance		56,140		1,618								
Total Requirements	\$	490,909	\$	479,080	\$	546,809	\$	602,303	\$	602,303	\$	602,303

New Programs	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Resources						
Beginning Fund Balance	\$	\$	\$	\$	\$	\$
Grants and Contracts Income			500,000	500,000	500,000	500,000
Total Resources	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Requirements Materials and Services Ending Fund Balance	\$	\$	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Total Requirements	\$-	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Special Revenue Fund Total Beginning Fund Balance Total Resources	\$ 267,380 1,243,514	\$ 327,104 1,259,931	\$ 132,000 1,850,369	\$ 109,000 1,799,444	\$ 109,000 1,799,444	\$ 109,000 1,799,444
Total Requirements	1,183,790	1,424,598	1,904,487	1,875,816	1,875,816	1,875,816
Ending Fund Balance	\$ 327,104	\$ 162,437	\$ 77,882	\$ 32,628	\$ 32,628	\$ 32,628

Special Revenue Fund - Expenditures by Category

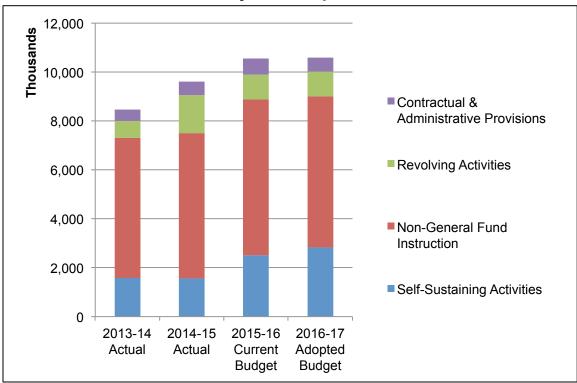
	FTE	Personnel Services	laterials Services	Capital Outlay	Interfund Transfers-Out	Contingency	A	scal Year 2016-17 DOPTED Budget
Federal Grants								
ABE - Special Projects	2.5	\$ 250,000	\$ 13,618	\$	\$	\$	\$	263,618
Carl Perkins	2.6	84,493	35,000					119,493
SBA Grant	0.5	30,250						30,250
SBA Grant Match	0.5	35,332						35,332
NSF - NEVTEX Grant	0.4	22,352	73,684	13,500				109,536
Ending Fund Balance			 	 				29,608
Total Expenditures	6.5	\$ 422,427	\$ 122,302	\$ 13,500	\$ -	\$ -	\$	587,837
State Grants								
OBDD	0.6	\$ 42,304	\$	\$	\$	\$	\$	42,304
Grow Oregon Grant	0.3	20,000						20,000
ABS Pathways	0.3	16,200	13,800					30,000
Oregon Developmental Education			7,000					7,000
Partners in Practice			20,000					20,000
Ending Fund Balance								_
Total Expenditures	1.2	\$ 78,504	\$ 40,800	\$ -	\$-	\$-	\$	119,304

Special Revenue Fund - Expenditures by Category

	FTE		ersonnel Services		laterials Services	Capital Outlay	Interfund Transfers-Out	_Contingency	A	scal Year 2016-17 DOPTED Budget
Other Grants										
Cascade Health Services Support ABS- Partnership to End Poverty	0.5	\$	29,000	\$	5,000	\$	\$	\$	\$	29,000 5,000
DRCI-Partnership to End Poverty	0.1		6,500		500					7,000
Veteran-Partnership to End Poverty	0.2		12,980		2,000					14,980
Regionial Promise Grant					25,000					25,000
Ford Family Foundation PIP Funds Ending Fund Balance					15,000					15,000 3,020
Total Expenditures	0.8	\$	48,480	\$	47,500	\$ -	<u> </u>	\$ -	\$	99,000
	0.0	Ψ	40,400	Ψ	47,000	Ψ	Ψ	Ψ	Ψ	00,000
Contracts										
Deer Ridge Correctional Institution	5.4	\$	496,058	\$	96,245	\$	\$	\$	\$	592,303
OCF - GANAS				1	10,000	T	T	·		10,000
Ending Fund Balance										
Total Expenditures	5.4	\$	496,058	\$	106,245	\$ -	\$ -	\$ -	\$	602,303
New Programs										
New Programs		\$		\$	500,000	\$	\$	\$	\$	500,000
Ending Fund Balance										
Total Expenditures	_	\$	-	\$	500,000	\$ -	\$ -	\$ -	\$	500,000

Auxiliary Fund

Accounts for a wide variety of activities and programs in the College. The programs are accounted for by functional type; self-sustaining activities, non-general fund instruction, revolving activities, and contractual and administrative provisions.



Auxiliary Fund Expenditures

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Self-Sustaining Activities						
Resources						
Beginning Fund Balance	\$ 2,272,174	\$ 2,484,208	\$ 2,195,000	\$ 2,685,464	\$ 2,685,464	\$ 2,685,464
Tuition and Fees	209,588	234,956	326,123	307,123	307,123	307,123
Grants and Contracts	15,360	3,570	11,000	5,000	5,000	5,000
Other Income	337,713	292,871	875,100	596,500	596,500	596,500
Sales of Goods and Services	27,451	22,546	28,000	28,000	28,000	28,000
Program and Fee Income	698,354	607,653	597,312	800,632	800,632	800,632
Donations	33,884	35,858	53,772	53,772	53,772	53,772
Interest Income	3,144	2,108	10,683	5,142	5,142	5,142
Transfers In	472,333	351,052	686,977	165,642	165,642	165,642
Total Resources	\$ 4,070,001	\$ 4,034,822	\$ 4,783,967	\$ 4,647,275	\$ 4,647,275	\$ 4,647,275
Requirements						
Personnel Services	\$ 463,940	\$ 314,201	\$ 540,227	\$ 623,457	\$ 623,457	\$ 623,457
Materials and Services	730,894	674,924	1,382,852	1,293,302	1,293,302	1,293,302
Capital Outlay	130,711	110,159	277,900	297,900	297,900	297,900
Transfers Out	260,248	466,112	308,120	620,120	620,120	620,120
Ending Fund Balance	2,484,208	2,469,426	2,274,868	1,812,496	1,812,496	1,812,496
Total Requirements	\$ 4,070,001	\$ 4,034,822	\$ 4,783,967	\$ 4,647,275	\$ 4,647,275	\$ 4,647,275

	Fiscal Year	Fiscal Year Fiscal Year		Fiscal Year	Fiscal Year	Fiscal Year
	2013-14	2014-15 2015-16		2016-17		
	ACTUAL	ACTUAL CURREN		PROPOSED	APPROVED	ADOPTED
	Amounts	Amounts	Budget	Budget	Budget	Budget
Non-General Fund Instruction						
Resources						
Beginning Fund Balance	\$ 4,174,318	\$ 4,423,497	\$ 3,865,000	\$ 3,087,893	\$ 3,087,893	\$ 3,087,893
Tuition and Fees	4,323,321	3,845,802	3,825,779	3,686,498	3,686,498	3,686,498
Grants and Contracts	27,470	7,238	30,000	30,000	30,000	30,000
Other Income	12,690	13,387	20,000	20,000	20,000	20,000
Sales of Goods and Services	955	2,215	13,000	13,000	13,000	13,000
Program and Fee Income	473,642	537,266	783,888	495,168	495,168	495,168
Donations	21,330	1,175	20,000	20,000	20,000	20,000
Interest Income	10,127	6,523	10,144	6,685	6,685	6,685
Transfers In	1,104,560	1,189,247	792,876	808,733	808,733	808,733
Total resources	\$ 10,148,413	\$ 10,026,350	\$ 9,360,687	\$ 8,167,977	\$ 8,167,977	\$ 8,167,977
Requirements						
Personnel Services	\$ 3,803,524	\$ 3,674,465	\$ 3,926,023	\$ 3,769,691	\$ 3,769,691	\$ 3,769,691
Materials and Services	1,058,975	936,915	1,072,896	862,549	862,569	862,569
Capital Outlay	102,417	51,857	283,550	261,000	261,000	261,000
Transfers Out	760,000	1,272,000	1,075,000	1,275,000	1,275,000	1,275,000
Ending Fund Balance	4,423,497	4,091,113	3,003,218	1,999,737	1,999,717	1,999,717
Total Requirements	\$ 10,148,413	\$ 10,026,350	\$ 9,360,687	\$ 8,167,977	\$ 8,167,977	\$ 8,167,977

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Revolving Activities						
Resources						
Beginning Fund Balance	\$ 1,346,174	\$ 1,388,473	\$ 1,427,000	\$ 950,000	\$ 950,000	\$ 950,000
Grants and Contracts	376,344	416,975	726,199	488,633	488,633	488,633
Other Income	235,005	201,943	162,000	100,000	100,000	100,000
Interest Income	1,746	776	3,568	2,020	2,020	2,020
Transfers In	126,626	129,958	132,513	137,413	137,413	137,413
Total Resources	\$ 2,085,895	\$ 2,138,125	\$ 2,451,280	\$ 1,678,066	\$ 1,678,066	\$ 1,678,066
Requirements						
Personnel Services	\$ 520,097	\$ 518,675	\$ 584,080	\$ 585,324	\$ 585,324	\$ 585,324
Materials and Services	27,325	64,327	286,060	274,060	274,060	274,060
Transfers Out	150,000	976,250	150,000	150,000	150,000	150,000
Ending Fund Balance	1,388,473	578,873	1,431,140	668,682	668,682	668,682
Total Requirements	\$ 2,085,895	\$ 2,138,125	\$ 2,451,280	\$ 1,678,066	\$ 1,678,066	\$ 1,678,066

	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year		
	2013-14	2014-15	2015-16	2016-17	2016-17	2016-17		
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED		
	Amounts	Amounts	Budget	Budget	Budget	Budget		
Contractual & Administrative Pr	Contractual & Administrative Provisions							
Resources								
Beginning Fund Balance	\$ 1,035,113	\$ 1,034,467	\$ 808,000	\$ 771,000	\$ 771,000	\$ 771,000		
Other Income	35,834	10,362	15,000	15,000	15,000	15,000		
Program and Fee Income	11,951	9,878	15,000	15,000	15,000	15,000		
Donations	5,126							
Interest Income	178,832	69,974	76,448	76,407	76,407	76,407		
Transfers In	232,000	307,000	287,000	282,000	282,000	282,000		
Total Resources	\$ 1,498,856	\$ 1,431,681	\$ 1,201,448	\$ 1,159,407	\$ 1,159,407	\$ 1,159,407		
Requirements								
Personnel Services	\$ 286,462	\$ 286,100	\$ 382,641	\$ 268,502	\$ 268,502	\$ 268,502		
Materials and Services	58,535	72,537	244,000	251,000	251,000	251,000		
Capital Outlay	49,392	109,876		6,345	6,345	6,345		
Transfers Out	70,000	70,000	40,000	40,000	40,000	40,000		
Ending Fund Balance	1,034,467	893,168	534,807	593,560	593,560	593,560		
Total Requirements	\$ 1,498,856	\$ 1,431,681	\$ 1,201,448	\$ 1,159,407	\$ 1,159,407	\$ 1,159,407		
Auxiliary Fund Total								
Beginning Fund Balance	\$ 8,827,779	\$ 9,330,645	\$ 8,295,000	\$ 7,494,357	\$ 7,494,357	\$ 7,494,357		
Total Resources	8,975,386	8,300,333	9,502,382	8,158,368	8,158,368	8,158,368		
Total Requirements	10,031,169	9,598,398	10,553,349	10,578,250	10,578,270	10,578,270		
Ending Fund Balance	\$ 7,771,996	\$ 8,032,580	\$ 7,244,033	\$ 5,074,475	\$ 5,074,455	\$ 5,074,455		

Auxiliary Fund - Expenditures by Category

Self-Sustaining Activities	FTE		ersonnel ervices	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	20 AD(al Year 116-17 OPTED udget
-	0 70	•	05 000	•	•	•	•	•	05.000
Medical Leave Assistance Program	0.70	\$	35,200	\$	\$	\$	\$	\$	35,200
Deer Ridge Foundation Support	0.10		7,772	1,000					8,772
Public Safety	0.40		0.400	30,000					30,000
Law Enforcement Testing	0.10		2,400	1,500					2,400 1,500
MATC Industry Training Account Sustainability Fund				1,500 1,500					1,500
Dental Clinic				2,000					2,000
Pharmacy Tech				14,000					14,000
Dental Program				27,000					27,000
Medical Assisting Program				5,000					5,000
General Testing	0.10		1,652	13,000					14,652
Art Cards	0.10		1,002	7,000					7,000
Auto and Industrial Fees				40,000					40,000
Facility Fees	0.50		30,620	20,000	50,000	2,500			103,120
Club Sports	0.70		16,200	13,800	,	_,			30,000
College Activities				35,000		50,000			85,000
Classified Training				15,000		,			15,000
Performing Arts				1,500					1,500
Box Office Activity				5,000					5,000
Hybrid Vehicle Fleet				12,000					12,000
Special Programs - Admin	1.50		128,743	8,000		66,228			202,971
Vehicles				28,200	30,000				58,200
Physiology Lab Activities	0.20		6,486	6,000	15,000				27,486

Auxiliary Fund - Expenditures by Category

Self-Sustaining Activities	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2016-17 ADOPTED Budget
Library Book Account		\$	\$ 10,000	\$ 22,000	\$	\$	\$ 32,000
PCA Wellness	0.10	5,200	5,000	÷,	Ŧ	Ŧ	10,200
Outdoor Recreation Program		,	7,000				7,000
Enrollment Services Support			20,000				20,000
Accreditation			2,000				2,000
College Now	1.60	104,302	12,500		25,000		141,802
Salvage Sales			5,000				5,000
CTE Accreditation			25,000				25,000
Media Activities			4,000	42,000			46,000
Tutor/Testing Activities	2.50	88,223	39,000	10,000			137,223
Institutional Advancement			29,000				29,000
Student Honors Recognition			3,250				3,250
Allied Health Lab Fees			5,400				5,400
Innovation Account	1.70	98,047	120,000	20,000			238,047
Mazama Lab Fees	0.10	7,904	50,000	30,000			87,904
Tool Room Deposits			3,000				3,000
Computer Lab Printers	0.20	3,610	11,000	13,000			27,610
Instructional Projects	0.20	10,800	45,000	2,000			57,800
Oregon Intl Education Consortium			5,000				5,000
Student Government	2.40	50,000	92,000	13,400	74,392		229,792
The Broadside	1.20	26,298	25,782	500			52,580
Blue Sky			30,000				30,000

Auxiliary Fund - Expenditures by Category

Self-Sustaining Activities	FTE	Personnel Services		aterials Services		Capital Outlay	Interfund Transfers-Out	<u>Contingency</u>	2 Al	scal Year 2016-17 DOPTED Budget
Elevation Cratuity Fund		<u></u>	¢	45.000	\$		¢	¢	¢	45.000
Elevation Gratuity Fund CIS Software		\$	\$	45,000	Ф	5,000	\$	\$	\$	45,000 5,000
Bend Area Transit Program				63,965		3,000				63,965
Student Government Clubs				8,955						8,955
				,						
Student Government Programs				39,950						39,950
Student Government Reserve				35,000						35,000
Redmond Campus Operations				125,000		10,000	82,000			217,000
Chandler Lab Operations				45,000		10,000	300,000			355,000
Prineville Campus Operations				15,000		25,000	20,000			60,000
ITS Services Support				40,000						40,000
Campus Services Support				40,000						40,000
Ending Fund Balance										1,812,496
Total Expenditures	13.90	\$ 623,457	\$	1,293,302	\$	297,900	\$ 620,120	\$ -		4,647,275

Auxiliary Fund - Expenditures by Category

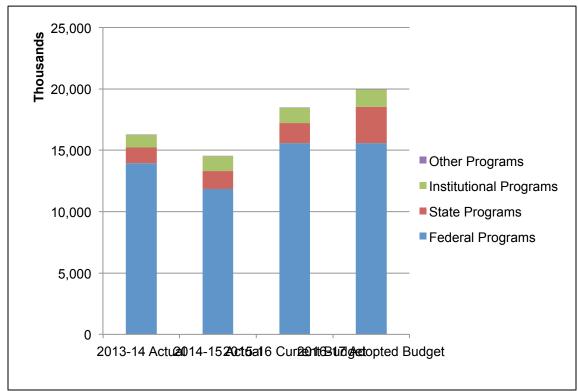
Non-General Fund Instruction	FTE	Personnel Services		laterials Services	 Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2016-17 ADOPTED Budget
Summer Session	18.30	\$ 1,178,574	\$	54,657	\$	\$ 1,100,000	\$	\$ 2,333,231
International Programs	0.30	16,200	•	101,000		* ,,	·	117,200
SBDC Program Activities	1.20	86,891		53,000	4,000			143,891
Business Development & Training Gen	0.60	52,262		,	,			52,262
ABE General Purpose	6.00	520,481		38,926				559,407
Outreach Centers						50,000		50,000
Veterinarian Tech Program				21,600				21,600
Culinary Foundation Fund		\$	\$	5,000	\$ 15,000	\$	\$	\$ 20,000
EMT Practical Exam	0.80	17,340		1,386				18,726
Contracted Credit Classes	0.80	41,306		46,000		20,000		107,306
Community & Professional Education	16.40	1,148,052		447,000	10,000			1,605,052
Licensed Massage Therapy				23,000	2,000			25,000
Aviation Program - Simulator Fees	12.50	708,585		41,000	200,000	105,000		1,054,585
Unmanned Aerial Systems Operations				30,000	30,000			60,000
Ending Fund Balance								1,999,737
Total Expenditures	56.90	\$ 3,769,691	\$	862,569	\$ 261,000	\$ 1,275,000	\$-	\$ 8,167,997

Auxiliary Fund - Expenditures by Category

Revolving	FTE	-	ersonnel Services		laterials Services		apital Dutlay		terfund hsfers-Out	Contingency	20 ² ADC	al Year 16-17 DPTED udget
Foundation Billings	3.80	\$	350,682	\$		\$		\$		\$	\$ 3	350,682
Partnership Collaborations	4.50	Ψ	234,642	Ψ	274,060	Ψ		Ψ	150,000	¥		658,702
Ending Fund Balance												668,682
Total Expenditures	8.30	\$	585,324	\$	274,060	\$	-	\$	150,000	\$-	\$ 1,6	678,066
Contractual and Administrative Provisions Faculty Professional Improvement Adjunct Faculty Professional Improvement ABE Professional Development Funds		\$		\$	65,000 16,000 5.000	\$		\$	35,000 5,000	\$	\$	100,000 21,000 5,000
Admin. Prof. Dev. & Sabbatical					10,000							10,000
Sabbatical - Faculty	1.00		118,502									118,502
Unemployment Reserve	n/a		150,000									150,000
Insurance Reserve Deductible					30,000							30,000
Keyes Education Fund					125,000		6,345					131,345
Ending Fund Balance												593,560
Total Expenditures	1.00	\$	268,502	\$	251,000	\$	6,345	\$	40,000	<u>\$</u>	\$ 1, ⁻	159,407

Financial Aid Fund

The Financial Aid Fund is of the expendable trust type. Student financial aid funds are received from federal, state, and local sources. These funds must be disbursed for the purposes and according to the rules of the grantor.



Financial Aid Fund Expenditures

Financial Aid Fund - Resources and Requirements

	Fiscal Year 2013-14 ACTUAL Amounts	Fiscal Year 2014-15 ACTUAL Amounts	Fiscal Year 2015-16 CURRENT Budget	Fiscal Year 2016-17 PROPOSED Budget	Fiscal Year 2016-17 APPROVED Budget	Fiscal Year 2016-17 ADOPTED Budget
Federal Grants						
Resources						
Beginning Fund Balance	\$ 11,430	\$ 11,736	\$ 6,000	\$ 11,000	\$ 11,000	\$ 11,000
Grants	13,848,312	11,737,220	15,470,000	15,470,000	15,470,000	15,470,000
Other Income	48,751	45,436	48,500	47,800	47,800	47,800
Transfers In	49,326	47,580	45,000	50,000	50,000	50,000
Total Resources	\$ 13,957,819	\$ 11,841,972	\$ 15,569,500	\$ 15,578,800	\$ 15,578,800	\$ 15,578,800
Requirements						
Personnel Services	\$ 192,502	\$ 184,238	\$ 215,000	\$ 220,000	\$ 220,000	\$ 220,000
Materials and Services	13,753,581	11,645,433	15,348,500	15,347,800	15,347,800	15,347,800
Ending Fund Balance	11,736	12,301	6,000	11,000	11,000	11,000
Total Requirements	\$ 13,957,819	\$ 11,841,972	\$ 15,569,500	\$ 15,578,800	\$ 15,578,800	\$ 15,578,800

Financial Aid Fund - Resources and Requirements

	Fiscal Year 2013-14 ACTUAL	Fiscal Year 2014-15 ACTUAL	Fiscal Year 2015-16 CURRENT	Fiscal Year 2016-17 PROPOSED	Fiscal Year 2016-17 APPROVED	Fiscal Year 2016-17 ADOPTED
	Amounts	Amounts	Budget	Budget	Budget	Budget
		/ iniounio	Budgot	Budgot	Buugot	Duugot
State Grants						
Resources						
Beginning Fund Balance	\$	\$	\$	\$	\$	\$
Grants	1,258,954	1,483,922	1,650,000	2,950,000	2,950,000	2,950,000
Total Resources	\$ 1,258,954	\$ 1,483,922	\$ 1,650,000	\$ 2,950,000	\$ 2,950,000	\$ 2,950,000
Requirements						
Materials and Services	\$ 1,258,954	\$ 1,483,922	\$ 1,650,000	\$ 2,950,000	\$ 2,950,000	\$ 2,950,000
Ending Fund Balance						
Total Requirements	\$ 1,258,954	\$ 1,483,922	\$ 1,650,000	\$ 2,950,000	\$ 2,950,000	\$ 2,950,000
Financial Aid - Institutional						
Resources						
Beginning Fund Balance	\$ 260,271	\$ 319,491	\$ 300,000	\$ 295,000	\$ 295,000	\$ 295,000
Foundation Contributions	946,291	1,117,997	1,017,818	1,167,818	1,167,818	1,167,818
Interest Income	352	272	712	638	638	638
Transfers In	174,283	83,009	182,182	182,182	182,182	182,182
Total Resources	\$ 1,381,197	\$ 1,520,769	\$ 1,500,712	\$ 1,645,638	\$ 1,645,638	\$ 1,645,638
Requirements						
Materials and Services	\$ 1,061,706	\$ 1,210,360	\$ 1,230,000	\$ 1,380,000	\$ 1,380,000	\$ 1,380,000
Transfers Out	. , - ,	. , -,	. ,,	50,000	50,000	50,000
Ending Fund Balance	319,491	310,409	270,712	215,638	215,638	215,638
Total Requirements	\$ 1,381,197	\$ 1,520,769	\$ 1,500,712	\$ 1,645,638	\$ 1,645,638	\$ 1,645,638
-						78

Financial Aid Fund - Resources and Requirements

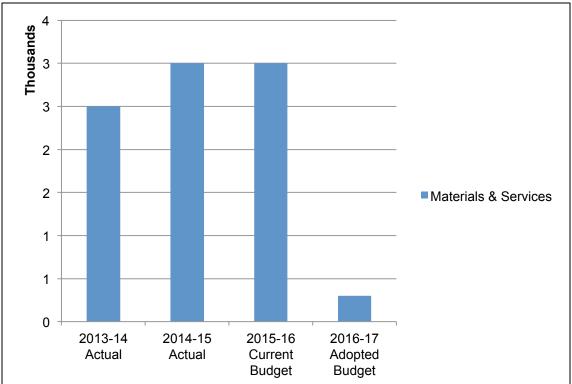
Financial Aid - Other	2 A	scal Year 2013-14 ACTUAL Amounts	2 A	scal Year 2014-15 ACTUAL Amounts	2 C	scal Year 2015-16 URRENT Budget	2 PR	scal Year 2016-17 OPOSED Budget	2 AF	scal Year 2016-17 PROVED Budget	A	scal Year 2016-17 DOPTED Budget
Resources												
Beginning Fund Balance	\$	95,472	\$	105,754	\$	98,000	\$	110,000	\$	110,000	\$	110,000
Other Income		7,264		4,734		5,000		5,000		5,000		5,000
Trust and Interest Income		25,779		26,133		26,363		27,430		27,430		27,430
Transfers In				3,000								
Total Resources	\$	128,515	\$	139,621	\$	129,363	\$	142,430	\$	142,430	\$	142,430
Requirements Personnel Services Materials and Services	\$	2,860 19,901	\$	760 29,242	\$	3,371 25,435	\$	3,371 25,435	\$	3,371 25,435	\$	3,371 25,435
Ending Fund Balance Total Requirements	\$	<u>105,754</u> 128,515	\$	<u>109,619</u> 139,621	\$	<u>100,557</u> 129,363	\$	<u>113,624</u> 142,430	\$	<u>113,624</u> 142,430	\$	<u>113,624</u> 142,430
Financial Aid Fund Total Beginning Fund Balance Total Resources	\$	367,173 6,359,312	\$	436,981 4,549,303	\$	404,000 8,445,575	\$	416,000 9,900,868	\$	416,000 9,900,868	\$	416,000 9,900,868
Total Requirements	1	6,289,504		4,553,955	1	8,472,306	1	9,976,606	1	9,976,606	1	9,976,606
Ending Fund Balance	\$	436,981	\$	432,329	\$	377,269	\$	340,262	\$	340,262	\$	340,262

Financial Aid Fund - Expenditures by Category

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	_Contingency_	Fiscal Year 2016-17 ADOPTED Budget
Federal Grants							
Perkins		\$	\$ 2,800	\$	\$	\$	\$ 2,800
College Work Study	10.4	220,000	20,000				240,000
SEOG			300,000				300,000
PELL			15,025,000				15,025,000
Ending Fund Balance					<u> </u>		11,000
Total Expenditures	10.4	\$ 220,000	\$ 15,347,800	\$ -	<u>\$ -</u>	\$-	\$ 15,578,800
State Grants		•		•	•	•	
State Need		\$	\$ 1,800,000	\$	\$	\$	\$ 1,800,000
Private Scholarship Awards - State			150,000				150,000
Oregon Promise Grant Ending Fund Balance			1,000,000				1,000,000
Total Expenditures		\$ -	\$ 2,950,000	\$ -	\$ -	\$ -	\$ 2,950,000
	_	ψ	φ 2,330,000	Ψ		Ψ	φ 2,330,000
Financial Aid - Institutional							
Foundation		\$	\$ 1,350,000	\$	\$	\$	\$ 1,350,000
COCC Financial Aid Fund		Ŧ	30,000	Ŧ	50,000	Ŧ	80,000
Ending Fund Balance			,		,		215,638
Total Expenditures	-	\$ -	\$ 1,380,000	\$ -	\$ 50,000	\$ -	\$ 1,645,638
-							
Financial Aid - Other							
Native American Program	0.2	\$ 3,371	\$ 20,435	\$	\$	\$	\$ 23,806
Veteran's Fund			5,000				5,000
Ending Fund Balance							113,624
Total Expenditures	0.2	\$ 3,371	\$ 25,435	\$ -	<u>\$</u> -	\$-	\$ 142,430

Trust and Agency Fund

Accounts for permanent funds that are legally restricted, permitting only earnings to be used to support college programs.



Trust & Agency Fund Expenditures

Trust and Agency Fund - Resources and Requirements

	2013-14 2 ACTUAL A		Fiscal YearFiscal Year2014-152015-16ACTUALCURRENTAmountsBudget		Fiscal Year 2016-17 PROPOSED Budget		Fiscal Year 2016-17 APPROVED Budget		Fiscal Year 2016-17 ADOPTED Budget			
Robert R. Clark Trust												
Resources												
Beginning Fund Balance	\$	372,630	\$	372,026	\$	371,618	\$	371,725	\$	371,725	\$	371,725
Interest Income		1,896		1,807		1,809		2,665		2,665		2,665
Total Resources	\$	374,526	\$	373,833	\$	373,427	\$	374,390	\$	374,390	\$	374,390
Requirements												
Materials and Services	\$	2,500	\$	3,000	\$	3,000	\$	3,000	\$	3,000	\$	3,000
Ending Fund Balance		372,026		370,833		370,427		371,390		371,390		371,390
Total Requirements	\$	374,526	\$	373,833	\$	373,427	\$	374,390	\$	374,390	\$	374,390

Appendix

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Long-Term Debt Service

This schedule provides information on long-term debt service and legal debt limitations.

_eg . e e		-)			
	2010	2003			
	General	Pension	2005	2014	
Year Ending	Obligation	Obligation	Capital	FFC	Total
June 30	Bonds	Bonds	Lease	Bonds	Principal/Interest
2017	3,034,800	1,056,542	64,823	1,261,388	5,417,553
2018	3,125,250	1,111,542		1,260,188	5,496,980
2019	3,218,250	1,166,542		1,258,388	5,643,180
2020	3,315,350	1,226,542		1,260,988	5,802,880
2021	3,412,525	1,286,542		1,262,788	5,961,855
2022	3,514,663	1,346,542		1,258,788	6,119,993
2023	3,622,537	1,411,542		1,259,188	6,293,267
2024	3,730,438	1,481,542		1,258,788	6,470,768
2025	3,842,887	1,552,301		1,257,588	6,652,776
2026	3,957,238	1,625,292		1,260,588	6,843,118
2027	4,079,175	1,704,920		1,257,588	7,041,683
2028	4,201,143	786,720		1,258,788	6,246,651
2029	4,324,148			1,257,788	5,581,936
2030	4,457,498			1,260,288	5,717,786
2031				1,261,175	1,261,175
2032				1,260,788	1,260,788
2033				1,259,125	1,259,125
2034				1,261,188	1,261,188
2035				1,261,763	1,261,763
2036				1,257,963	1,257,963
2037				1,257,963	1,257,963
2038				1,261,563	1,261,563
2039				1,258,563	1,258,563
2040				1,259,163	1,259,163
2041				1,258,163	1,258,163
2042				1,257,900	1,257,900
2043				1,260,725	1,260,725
2044				1,261,412	1,261,412
Total	\$ 51,835,902	\$ 15,756,569	\$ 64,823	\$ 35,270,586	\$ 86,551,601

Long-Term Debt Service to Maturity

Debt Limitation

Oregon Revised Statutes limits bonded indebtedness to 1.5% of real market value of property within the college district. The limit applies to the outstanding principal amount of general obligation bonds. The College may levy property taxes in the amount required to pay debt service of general obligation bonds.

Summary of Transfers

This schedule provides a summary of interfund transfers by fund type.

	Transfers-out				Transfers-in										
Durante			Auxiliary	Capital Projects	Debt Service	Enterprise	Financial Aid	Special Revenue	General	Total					
Department	General Fund	Purpose of Transfers	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Transfers-in					
Instruction	(\$849,065)	ABS and Community Learning support	\$813,733					\$35,332		\$849,065					
Instructional Support	(\$202,000)	Faculty professional improvement, sabbatical and accreditation.	\$202,000							\$202,000					
Student Services	(\$1,250)	Student honors and BAT transit program. Unemployment reserve, administrative	\$1,250							\$1,250					
College Support Services	(\$366,185)	& classified training, innovation, and student scholarships.	\$166,185	\$200,000						\$366,185					
Campus Services	(\$577,920)	New construction, debt service, and repair & replacement.		\$517,920	\$60,000					\$577,920					
Information Technology	(\$481,131)	Computer life cycle replacement and IT server infrastructure.		\$481,131						\$481,131					
Financial Aid	(\$182,182)	College work study and scholarship match.					\$182,182			\$182,182					
Total General Fund Transfers	(\$2,659,733)									\$2,659,733					
Fund	Non-General Funds	Purpose of Transfers													
Reserve Fund	(\$300,000)	General fund support Bookstore and residence hall							\$300,000	\$300,000					
Enterprise Fund	(\$1,492,838)	construction, and general fund support. Faculty professional improvement,			\$1,262,588	\$143,500			\$86,750	\$1,492,838					
Auxiliary Fund	(\$2,085,120)	student government clubs and programs, and general fund support.	\$180,620						\$1,904,500	\$2,085,120					
Internal Service Fund	(\$8,050)	General fund support.							\$8,050	\$8,050					
Financial Aid Fund	(\$50,000)	College match on work study					\$50,000			\$50,000					
Capital Projects Fund	(\$380,000)	Facilities support and debt service.	\$30,000	\$50,000		\$300,000				\$380,000					
Total Non-General Fund Transfers Total Interfund Transfers	(\$4,316,008) (\$6,975,741)		\$1,393,788	\$1,249,051	\$1,322,588	\$443,500	\$232,182	\$35,332	\$2,299,300	\$4,316,008 \$6,975,741					

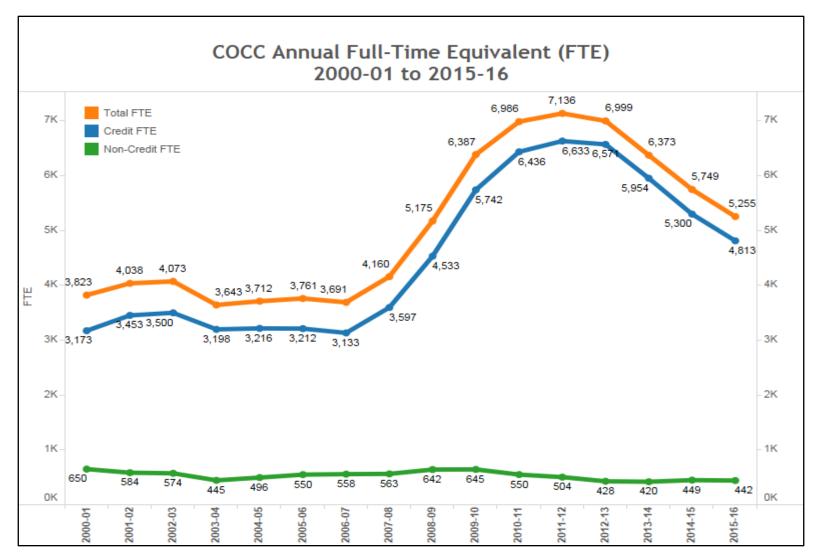
Budgeted Capital Expenditures

This schedule provides information on budgeted capital equipment reserve expenditures.

#	Description	Amount
1	Replacement of patrol vehicle laptop computer for CPS.	\$ 2,500
2	Computers for Boiler Rooms (6).	7,200
3	Schick Dental Radiographic Sensors (2)	14,600
4	Capital equipment for MATC labs- South Bend Machine Lathes (2)	25,000
5	Replace nursing Patient Bed Fleet (6)	24,900
6	Computers with Monitors for VET TECH (4)	4,800
7	CarDAQ-2 Reprogramming Tool	2,653
8	High quality pipettes used in the labs (36)	9,729
9	Maintenance Truck	35,000
10	Critical Airway manikins (3).	3,900
11	FlexReg online registration system for continuing education courses.	50,000
12	Walker Lawn Mowers (2)	34,338
13	Multi-spectral camera for GIS quadcopter.	6,900
14	MATC labs- Vertical End Mill	13,000
	Total Approved Capital Requests	\$ 234,520

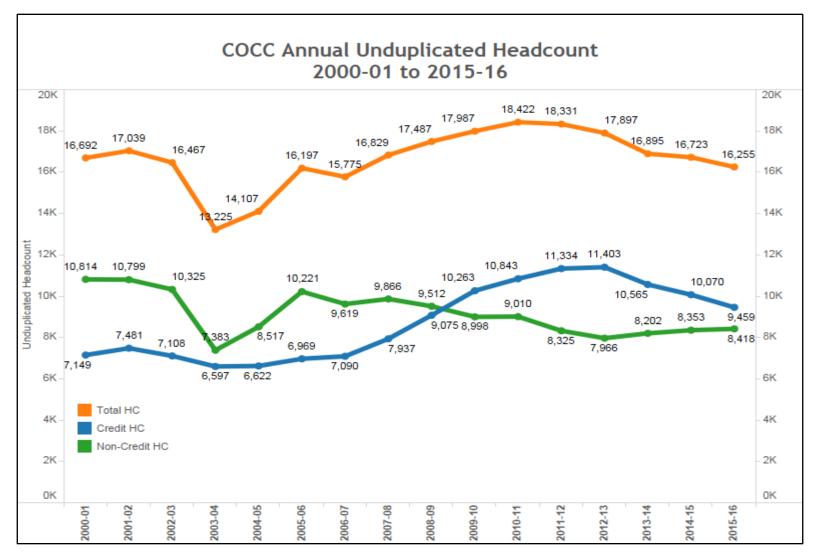
Enrollment Graph

This graph provides student enrollment history measured by full-time equivalent (FTE).



Enrollment Graph

This graph provides student enrollment history measured by headcount.



Publication Notices

STATE OF OREGON, CO	
, Debby Winikka, a clitzon of the United States and a resi eighteen years, and not party to or interested in the above-	itent of the county eforesaid; I am over the age of entitled matter. I am the principal overk of the printer of
The Bu	
1777 SW Chandler As a daily newspoper of general circulation, published	
ORS 193.010 and ORS 193.020, the:	The corean county and state as defined by
Acct Name: COCC - Lega's	
Case: Legal Description: LEGAL NOTICE, NOTICE OF	BUDGET, COMMITTEE, MEETING.,
	GIVEN pursuant to ORS 294,401 that a
a printed copy of which is hareto affixed was publis newspaper and not in any supplement thereof on 9	shed in each regular and entire issue of the said
	age E6
I certify (or declare) under penalty of parjury that th	
Dated at Bend, Oregon, this 15 day of February, 20	016. ABL Whichton Some Day
AdName: 20719479A	C. SQUEDA
State of Oregon, County of Deschutes	
Subscribed and Swom to before me this 10° da	WOI Feb. 20/10th Debty (D) Mikker
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Affidavit of Publication STATE OF OREGON, COUNTY OF DESCHUTES I, Debby Winikka, a citizen of the United States and a resident of the county aforesaid; I am over the age of eighteen years, and not party to or interested in the above-antidad matter. I am the principal clerk of the printer of The Bulletin 1777 SW Chandler Ave, Bond OR 97702 a daily newspaper of general circulation, published in the aforesaid county and state as defined by ORS 193.010 and ORS 193.020, that Acct Name: COCC - Legals Case: Legal Description: LEGAL NOTICE, NOTICE OF BUIXGET, COMMITTEE, MEETING, NOTICE IS HEREBY GIVEN pursuant to ORS 2\$4.401 that a meeting of the Budget Committee of Central O ... a printed copy of which is hereful affixed was published in each regular and online issue of the sold newspaper and not in any supplement thereof on the following dates, to with Page E5 3/1/16 I certify (or declare) under penalty of parjury that the foregoing is true and correct. mille Dated at Bend, Oregon, this 1 day of March, 2016. Signature AdName: 20724673A State of Oregan, County of Deschules day of Marsh 20 16 by Denny Wister Elg Subscribed and Sworn to before me this KRINGCOOL Notary Public for Dregon CONSCIENCE STATIS WY DOMMETRY LENDIFES JULY 17, 2018 Nu Court of the In the STATE OF DREGON for the COUNTY OF DESCHUTES AFFIDAVIT OF PUBLICATION Filed By ____ From the Office of State Str Attorney for ____

Publication Notices

I, Camille Smith, a citizen of the United States and a resid	DUNTY OF DESCHUTES
eighteen years, and not party to or interested in the above-	ant or the bounty atoresa of Lam over the age of entitled matter. I am the principal clerk of the printer of
The B	
1777 SW Chandler A is daily newspaper of general circulation, published ORS 193.010 and ORS 193.070, that	
Aost Name: COCC - Legals Caso: P003062 Legal Description: Notice of Budget Hea Notice of Budget Hea fra P0039625	
a printed copy of which is harsto affixed was publis newspaper and not in any supplement thereof on th	
5/27/16	Page E6
I contify (or declare) under penalty of perjury that th	e foregoing is true-affo correct.
Dated at Bond, Oregon, this 1 day of June, 2016.	Chill h
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Form CC-1

FORM CC-1	NOTICE	OF BUDGET HEARING		
A public meeting of the <u>Central Oreg</u> BNd, Prineville, OR 97754. The purp Oregon Community College Budget (<u>President's office</u> between the hours was prepared on a basis of accounti changes and their effect on the budge	ose of this meeting is to dis <u>committee</u> . A summary of the second secon	cuss the budget for the fiscal yea	ar beginning July 1, 20 <u>16</u> as appro	oved by the <u>Central</u>
5				
Contact: Lisa Bloyer, Director of Fisca	al Services	Telephone: (541) 383-7711	Email: lbloyer@cocc.edu	
TOTAL OF ALL		Actual Amount	S Adopted Budget	Approved Budget
TO TAL OF ALL	FONDS	Last Year 2014-15	This Year 2015-16	Next Year 2016-17
Beginning Fund Balance		\$48,511,731	\$29,637,176	\$25,779,973
Current Year Property Taxes, other th	an Local Ontion Taxos	\$16,628,775	\$17,800,063	\$18,658,615
Current Year Local Option Property Ta		\$10,020,113	\$17,000,003	φ10,030,013
Tuition and Fees	4762	\$21,316,769	\$20,845,902	\$20,611,621
Other Revenue from Local Sources		\$21,316,769 \$2.647.062	\$20,845,902 \$2,916,326	\$20,611,621 \$2,850,754
Other Revenue from Local Sources Revenue from State Sources		\$2,647,062 \$18,240.341	\$2,916,326 \$10,963,724	\$2,850,754 \$12,501,304
Revenue from State Sources Revenue from Federal Sources		\$18,240,341 \$12,065,918	\$10,963,724 \$15,935,697	\$12,501,304 \$15,947,505
Revenue from Federal Sources		\$12,065,918 \$12,450,088	\$15,935,697 \$7,468,926	\$15,947,50
All Other Budget Resources		\$12,450,088 \$7,563,277	\$7,408,920 \$12,788,285	\$6,975,74
Total Resources		\$1,563,277 \$139,423,961	\$12,788,285	\$10,901,58
lotal Resources		\$139,423,961	\$118,356,099	\$114,227,09
		- REQUIREMENTS BY OBJECT		
Personnel Services	FINANCIAL SOMMART	\$39.009.931	\$42.843.236	\$44.093.210
Materials & Services		\$11,377,401	\$18,333,500	\$17,293,293
Financial Aid		\$14,486,866	\$18,239,000	\$19,655,000
Capital Outlay		\$19,777.052	\$18,239,000	\$4,595,245
Debt Service		\$11,433,702	\$5,278,305	\$5,417,55
Interfund Transfers		\$12,450,088	\$7,468,926	\$6,975,74
Operating Contingency		\$12,450,000	\$800.000	\$800.00
All Other Expenditures			\$800,000	\$000,000
Unappropriated Ending Fund Balance	& Pesenves	\$30,888,921	\$19.548.393	\$15,397,049
Total Requirements	a Reserves	\$139,423,961	\$19,340,393	\$114,227,093
Total Requirements		\$139,423,901	\$118,356,099	\$114,227,093
FINANCIAL SU	MMARY - REQUIREMENT	S AND FULL-TIME FOULVALEN	T EMPLOYEES (FTE) BY FUNCT	
Instruction		\$23.733.096	\$26,103,528	\$27,310,493
FTE		290.9	11	307
Instructional Support		\$3,655,553	\$4,130,177	\$4,276,865
FTE		45.6		44.
Student Services other than Student L	oans and Financial Aid	\$6,872,843	\$11,278,148	\$9,936,419
FTE		55.4		59.
Student Loans and Financial Aid		\$14,553,955	\$18,472,306	\$19,926,606
FTE		8.7		10.
Community Services		\$396,411	\$846.694	\$847,519
FTE		8.3		4.0
Support Serv other than Eacilities Acc	quisition and Construction	\$14,982,567	\$17,863,122	\$17,856,646
		148.8	149.7	144.
FTE		\$21,436,811	\$6,565,300	\$5,481,000
FTE	1			
FTE	1		0	
FTE Facilities Acquisition and Construction FTE	I	\$12,450,088	-	\$6,975,74
FTE Facilities Acquisition and Construction	<u></u>	\$12,450,088 \$10,453,716	\$7,468,926	
FTE Facilities Acquisition and Construction FTE Interfund Transfers Debt Service			\$7,468,926	\$5,418,75
FTE Facilities Acquisition and Construction FTE Interfund Transfers			\$7,468,926 \$5,279,505 \$800,000	\$5,418,75 \$800,00
FTE Facilities Acquisition and Construction FTE Interfund Transfers Debt Service Operating Contingency		\$10,453,716	\$7,468,926 \$5,279,505 \$800,000 \$19,548,393	\$6,975,74 \$5,418,75 \$800,00 \$15,397,04 \$114,227,09

Form CC-1

		PROPERTY TAX LEVIES		
		Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
		Last Year 2014-15	This Year 2015-16	Next Year 2016-17
Permanent Rate Levy (Rate Limit .62	04 per \$1,000)	0.6204	0.6204	0.6204
Local Option Levy		\$2,804,081	\$2,917,063	\$3,188,77
Levy For General Obligation Bonds				
	S	TATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	-	TATEMENT OF INDEBTEDNESS Debt Outstanding	Estimated Debt Authoriz	ed, But Not Incurred
LONG TERM DEBT	-		Estimated Debt Authoriz July	,
	Estimated	Debt Outstanding		,
General Obligation Bonds	Estimated \$	Debt Outstanding July 1		,
LONG TERM DEBT General Obligation Bonds Other Bonds Other Borrowings	Estimated \$	Debt Outstanding July 1 36,290,000		,
General Obligation Bonds Other Bonds	Estimatec \$ \$	Debt Outstanding July 1 36,290,000 28,900,015		,

Form ED-50

	and Certification of Inte	nt to Impo	ose a Tax	FORM ED-50
on Property for Educa	2016-2017			
To assessor of Deschut	tes, Jefferson, Crook, Klamath, Wasco a	nd Lake Count	y	
File no later than JULY 15.Be sure to read instructions in the cu	urrent Notice of Property Tax Forms and Ins	truction booklet.		Check here if this is an amended form.
The Central Oregon Community Col District Name	llege has the responsibility and authority	to place the follo	wing property tax,	fee, charge or assessment
on the tax roll of Deschutes, Jeffer		, fee, charge or	assessment is cate	egorized as stated by this form.
Klamath, Wasco and 2600 NW College Way	Bend	Or	97703	May 31, 2016
Mailing Address of District	City	State	Zip 83-7711	Date Submitted Ibloyer@cocc.edu
Lisa Bloyer Contact Person	Director of Fiscal Services		Telephone	Contact Person E-mail
CERTIFICATION - You must check of	one box. rtified in Part I are within the tax rate or I	evv amounte ar	proved by the b	udget committee
	rtified in Part I were changed by the gov			
			,	
PART I: TOTAL PROPERTY TAX LI	EVY		Subject to	
			ducation Limits	
			-or- Dollar Amour	nt
1. Rate per \$1,000 or dollar amount		1	0.6204	Excluded from
2. Local option operating tax		2		Measure 5 Limits
3. Local option capital project tax		3		Amount of Levy
 Levy for bonded indebtedness fro 	om bonds approved by voters prior to O	ctober 6, 2001		a.
4b. Levy for bonded indebtedness fro	om bonds approved by voters after Octo	ber 6, 2001		b. \$3,188,773
4c. Total levy for bonded indebtednes	ss not subject to Measure 5 or Measure	50 (total of 4a	+ 4b) 4	c. \$3,188,773
PART II: RATE LIMIT CERTIFICATI	ON			
5. Permanent rate limit in dollars and	d cents per \$1,000			5 0.6204
6. Election date when your new dis	strict received voter approval for your pe	rmanent rate lir	nit	6
7. Estimated permanent rate limit for	r newly merged/consolidated district			7
PART III: SCHEDULE OF LOCAL O	PTION TAXES - Enter all local option	taxes on this so	hedule. If there	are more than three taxes,
	attach a sheet showing			
Purpose (operating, capital project, or r	mixed) Date voters approved local option ballot measure	First tax year	Final tax year to be levied	Tax amount -or- rate authorized per year by voters
(
			$\left \right $	
			1	
150-504-075-6 (Rev. 12-15)	he back for worksheet for lines 4a, 4b, a	ad 4a)		

Budget Resolution

	Date: <u>June 8, 2016</u> Exhibit: <u>6.a</u> Approved: <u>X</u> YesNo					
	Motion:					
	CENTRAL OREGON COMMUNITY COLLEGE BOARD OF DIRECTORS					
	RESOLUTION #1					
Prej	pared by: David Dona - Chief Financial Officer					
	Subject: Adopt the College Budget for 2016-17					
	Strategic Plan Themes and Objectives					
	Institutional Sustainability IS.10 - Maintain student affordability while ensuring efficient and cost effective operations.					
Α.	 Background The Budget Committee discussions for the 2016-17 budget focused on the State's appropriation for the community college support fund (CCSF), property taxes, declines in student enrollment, PERS rulings, and health insurance costs. The approved budget was developed with conservative estimates in the primary revenue and expenditure categories and includes an \$800,000 general fund contingency the Board could authorize for use if actual revenue exceed budgeted revenue. No adjustments are recommended to the budget approved by the Central Oregon Community College Budget Committee on May 11, 2016. The Board of Directors has the power to adjust the resources and expenditures as approved by the Budget Committee. However, the governing body's power to change the approved budget is limited. The Board can reduce or even eliminate expenditures in a fund, but expenditures cannot be increased in a fund by more than \$5,000 or 10 percent, whichever is greater. In addition, the Board cannot increase the property tax rate or amount approved by the Budget Committee. If the governing body wants to exceed either of these limits, it must publish a revised financial summary and budget hearing notice, and hold another budget hearing [ORS 294.435]. 					
В.	 <u>Options/Analysis</u> 1. Adopt the budget at this time 2. Do not adopt the budget at this time. 					
C.	Timing The budget must be adopted before July 1, 2016 for the College to continue its operations.					
D.	Budget Impact NA					
E.	Proposed Resolution Be it resolved that the Central Oregon Community College Board of Directors do hereby adopt the total budget for all funds of \$98,830,064 approved by the Budget Committee on May 11, 2016.					

Appropriation Resolution

	Date: <u>June 8, 2016</u> Exhibit: <u>6.b</u> Approved: X YesNo Motion: EGON COMMUNITY COLLEGE RD OF DIRECTORS
F	RESOLUTION #2
Prepared by: David Dona – Chief Financial Of	ficer
Subject: Make Appropriations for the 2010	6-17 Budget
Strategic Plan Themes and Objectives	
Institutional Sustainability	IS.10 - Maintain student affordability while ensuring efficient and cost effective operations.
Separate appropriations are required for	t with legal spending authority throughout the fiscal year. r each fund in which you have budgeted expenditures [ORS propriations must identify the appropriations by object expenditures categories in the budget.
Instruction and Instructional Support	\$ 25,300,039
Student Services	4,755,048
College Support Services	5,766,219
Campus Services	4,997,887
Information Technology Services	4,860,505
Financial Aid	270,079
Contingency	800.000
Total General Fund	\$ 46,749,777
DEBT SERVICE FUND Principal Interest Materials and Services Total Debt Service Fund	\$ 2,119,179 3,298,376 1,200 \$ 5,418,755

Appropriation Resolution

Page 2 of 3	Exhibit: <u>6.b</u> June 8, 2016
CAPITAL PROJECTS FUND	
Materials and Services	\$ 1,803,000
Capital Outlay	3,678,000
Transfers Out	380.000
Total Capital Projects Fund	\$ 5,861,000
ENTERPRISE FUND	
Personnel Services	\$ 1,073,281
Materials and Services	4,919,013
Capital Outlay	150,000
Transfers Out	1.492.838
Total Enterprise Fund	\$ 7,635,132
INTERNAL SERVICE FUND	
Personnel Services	\$ 110,158
Materials and Services	208,500
Capital Outlay	33,500
Transfers Out	8,050
Total Internal Service Fund	\$ 360,208
RESERVE FUND	
Materials and Services	\$ 71,500
Transfers Out	300.000
Total Reserve Fund	\$ 371,500
SPECIAL REVENUE FUND	
Federal Grant Programs	\$ 558,229
State Grant Programs	119,304
Other Grant Programs	95,980
Contracts	602,303
New Programs	500.000
Total Special Revenue Fund	\$ 1,875,816

Appropriation Resolution

Page 3 of 3	Exhibit: <u>6.b</u> June 8, 2016			
AUXILIARY FUND				
Self-Sustaining Activities	\$ 2,834,779			
Non-General Fund Instruction	6,168,260			
Revolving Activities	1,009,384			
Contractual & Administrative Provisions	565.847			
Total Auxiliary Fund	\$ 10,578,270			
FINANCIAL AID FUND				
Federal Programs	\$ 15,567,800			
State Programs	2,950,000			
Institutional Programs	1,430,000			
Other Programs	28,806			
Total Financial Aid Fund	\$ 19,976,606			
TRUST & AGENCY FUND				
Materials and Services	\$ 3,000			
Total Trust & Agency Fund	\$ 3,000			
TOTAL BUDGET APPROPRIATION	<u>\$ 98.830.064</u>			
 B. <u>Options/Analysis</u> 1. Make Appropriations at this time 2. Do not Make Appropriations at this time. 				
C. <u>Timing</u> Making Appropriations must be completed before operations.	ore July 1, 2016 for the College to continue its			
D. <u>Budget Impact</u> NA				
E. <u>Proposed Resolution</u> Be it resolved that the Central Oregon Community College Board of Directors do hereby make appropriations in the amounts, expenditure categories and funds as detailed above in section A totaling \$98,830,064.				

Property Tax Levy Resolution

			Date: <u>June 8, 2016</u> Exhibit: <u>6.c</u> Approved: <u>X</u> Yes No Motion:
		OREGON COMMUNITY C	OLLEGE
		RESOLUTION #3	
Prepa	ared by: David Dona - Chief Fir	nancial Officer	
	Subject: Impose and Categ	gorize taxes for 2016-17 Buc	lget
	Strategic Plan Themes and Objectives		
	Institutional Sustainability	IS.10 - Maintain student af efficient and cost effective	
T it tř	s taxes [ORS 294.456]. This res nat is submitted to the assessor esolution imposing the ad valore	solution is the basis for the c on the ED-50. The categor	asure 5 limitation category of each of ertification of tax limitation category ization of tax may be included in the Excluded from Education Limitation
I	Debt Service Fund		\$3,188,773
	Dptions/Analysis 1. Impose and categorize taxe 2. Do not impose and categoriz		
	Timing Taxes must be imposed and categorized before July 1, 2016 for the College to continue its operations.		
	Budget Impact NA		
	and categorize the taxes provide \$1,000 of assessed value for op	ed in the 2016-17 adopted b perations and in the amount ear 2016-17. These taxes a	Board of Directors do hereby impose udget at the rate of \$0.6204 per of \$3,188,773 for general obligation re imposed and categorized upon the