

ITEM

TIME**

CENTRAL OREGON COMMUNITY COLLEGE

Board of Directors' Meeting – AGENDA Wednesday, April 12, 2023 - 5:45 PM Boyle Education Center Boardroom / YouTube

ENC.* ACTION

PRESENTER

Knutson^A

Boehme^A

Krenowicz Hamlin/Moore^P

Abernethy

Abernethy

5:45pm I. Call to Order Abernethy II. Native Lands Acknowledgement 2a.1* Abernethy III. Roll Call **Kovitz** A. Board & Budget Committee Members & Guests IV. President's Report Chesley A. Introduction of All-Oregon Academic Team Wright B. Introduction of Cory Darling Chesley V. Agenda Changes Abernethy VI. Public Comment Abernethy VII. Adjourn to Budget Committee Abernethy A. Budget Committee Meeting 7a,b,c * Knutson VIII. Adjourn to Open Session Abernethy IX. Consent Agenda*** Abernethy 1. Regular Meeting Minutes (3.8.23) 9a.1* X Chesley^A X. Information Items

XI. New Business

1. Tuition and Fees - Resolution 11.a.1* X Knutson/Moore^A Hamlin^A

10a.1*

10b.1*

- 2. '23-24 Suspended Programs Resolution 11.b.1* X
- 3. MTM's Business & English Resolution 11.c.1* X Hamlin^A Abernethy

XII. Adjourn to Contract Review Board Meeting

1. Financial Statements

3. Real Estate Committee Update

4. NWCCU Mid-Cycle Visit

2. New Hire Reports

Contract Review Board Meeting

- 1. Procurement Change -- Resolution X Boehme^A 12a.1*
- XIII. Adjourn to Regular Board Meeting

XIV. Board of Directors' Operations

1. Board Member Activities

^{*} Material to be distributed via e-mail & USPS (as necessary)

^{**} Times listed on the agenda are approximate to assist the Chair of the Board.

^{***} Confirmation of Consent Agenda items submitted by the President. Any item may be moved from the Consent Agenda to Old/New Business by a Board Member asking the Chair to consider the item separately.

P = indicates a Presentation will be provided.

XV. Dates

- 1. Wednesday, May 1 Board of Directors' Meeting Prineville Campus @5:45
- 2. Friday, May 19 Redmond Anniversary Coffee RTEC @8:30
- 3. Wednesday, June 14 Board of Directors' Meeting Madras Campus @5:45

XVI. Adjourn to Executive Session

Abernethy

ORS 192.660 section 2, subsection d, Labor Negotiations

ORS 192.660 section 2, subsection h, Consult with Counsel concerning current or likely litigation to be filed

ORS 192.660 section 1, subsection i, Performance Evaluation of CEO

This session will be pursuant to ORS 192.660 section 2, subsection e, for the purpose of discussing real property transactions.

XVII. Adjourn to Open Session XVIII. Open Session

Abernethy Abernethy

XIX. Adjourn

Abernethy

^{*} Material to be distributed via e-mail & USPS (as necessary)

^{**} Times listed on the agenda are approximate to assist the Chair of the Board.

^{***} Confirmation of Consent Agenda items submitted by the President. Any item may be moved from the Consent Agenda to Old/New Business by a Board Member asking the Chair to consider the item separately.

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Purpose: To acknowledge someone is to say, "I see you. You are significant." The purpose of a land acknowledgement is to recognize and pay respect to the original inhabitants of a specific region. It is an opportunity to express gratitude and appreciation to those whose territory you exist in.

COCC Land Acknowledgement

(Condensed Version)

COCC would like to acknowledge that the beautiful land our campuses reside on, are the original homelands of the **Wasq'ú** (Wasco), and the **Wana Łama** (Warm Springs) people. They ceded this land to the US government in the Treaty of 1855. The **Numu** (Paiute) people were forcibly moved to the Warm Springs Indian Reservation starting in 1879. It is also important to note that the Klamath Trail ran north through this region to the great Celilo Falls trading grounds and the Klamath Tribes claim it as their own. Descendants of these original people are thriving members of our communities today. We acknowledge and thank the original stewards of this land.



COCC Budget Committee Meeting Agenda

Wednesday, April 12, 2023 5:45 pm

Boyle Education Center Boardroom/YouTube

| | | <u>EXHIBIT</u> | <u>ACTION</u> | | | | | | |
|------|---|----------------|---------------|--|--|--|--|--|--|
| l. | Call to Order | | Abernethy | | | | | | |
| II. | Budget Committee Appointments | | Abernethy | | | | | | |
| III. | Election of Chair | | Abernethy | | | | | | |
| IV. | IV. President's Budget Remarks | | | | | | | | |
| V. | 2023-24 Proposed General Fund Budget | | Knutson | | | | | | |
| | Proposed General Fund Budget | 7a | | | | | | | |
| | • Proposed General Fund Expenditures by Object Class. | 7b | | | | | | | |
| | Summary of General Fund Transfers | 7c | | | | | | | |
| VI. | Next Meeting: May 10, 2023, 5:45 pm – Prineville Campus | | Abernethy | | | | | | |
| VII. | Adjourn | | Abernethy | | | | | | |

General Fund - Resources

| | Fiscal Year 2020-21 ACTUAL Amounts | Fiscal Year 2021-22 ACTUAL Amounts | Fiscal Year 2022-23 CURRENT Budget | Fiscal Year 2023-24 PROPOSED Budget | Fiscal Year 2023-24 APPROVED Budget | Fiscal Year 2023-24 ADOPTED Budget |
|----------------------------|---|---|---|--|--|---|
| RESOURCES | | | | | | |
| Property Taxes | Φ 40 04C 400 | ¢ 40 507 500 | Ф 00 740 000 | Ф 04 040 000 | Φ. | r. |
| Current Year Prior Year | \$ 18,846,109 509,089 | \$ 19,567,529 428,868 | \$ 20,718,000 464,000 | \$ 21,842,000 460,000 | \$ | \$ |
| Tuition and Fees | 16,314,263 | 14,925,023 | 15,570,000 | 17,374,000 | | |
| State and Federal Sources | | | | | | |
| State Aid for Operations | 8,325,435 | 9,576,616 | 9,388,000 | 9,793,000 | | |
| Other Sources | | | | | | |
| Interest Income | 12,345 | 1,451 | 70,000 | 10,000 | | |
| Miscellaneous Income | 71,772 | 71,904 | 136,000 | 244,000 | | |
| Program Income | 18,165 | 45,730 | 41,200 | 30,000 | | |
| Transfers from Other Funds | | | | | | |
| Interfund Transfers-In | | 2,471,195 | 4,860,000 | 3,748,000 | | |
| Total | \$ 44,097,178 | \$ 47,088,316 | \$ 51,247,200 | \$ 53,501,000 | \$ - | \$ - |
| Beginning Fund Balance | \$ 6,479,025 | \$ 7,229,798 | \$ 9,805,000 | \$ 7,947,771 | | |
| Total Resources | \$ 50,576,203 | \$ 54,318,114 | \$ 61,052,200 | \$ 61,448,771 | \$ - | \$ - |

| | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 | Fiscal Year 2023-24 | Fiscal Year 2023-24 | Fiscal Year 2023-24 |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | ACTUAL Amounts | ACTUAL Amounts | CURRENT Budget | PROPOSED Budget | APPROVED Budget | ADOPTED Budget |
| | | | | | | |
| nstruction | | | | | | |
| Humanities Office | \$ 55,697 | \$ 69,137 | \$ 73,001 | \$ 78,533 | | |
| Writing/Literature | 1,476,104 | 1,490,691 | 1,691,119 | 1,644,722 | | |
| Foreign Languages | 538,706 | 525,180 | 558,854 | 612,596 | | |
| Speech | 563,066 | 634,771 | 634,580 | 697,445 | | |
| Social Science Office | 56,872 | 72,471 | 77,595 | 83,127 | | |
| Music | 341,736 | 371,590 | 501,292 | 532,288 | | |
| Art | 471,964 | 592,588 | 698,640 | 772,118 | | |
| Theatre Arts | 40,483 | 61,970 | 75,195 | 67,897 | | |
| Fine Arts and Communication Office | 55,993 | 73,862 | 78,759 | 84,512 | | |
| Business Administration | 725,540 | 764,372 | 646,340 | 672,873 | | |
| Culinary Program | 827,397 | 995,041 | 973,772 | 1,040,966 | | |
| Business Administration Office | 60,882 | 54,716 | 71,709 | 77,241 | | |
| Journalism | | | 6,219 | 6,680 | | |
| Culinary Administration Office | 38,206 | 46,082 | 55,120 | 59,340 | | |
| World Languages and Cultures Office | 48,772 | 48,950 | 55,780 | 68,965 | | |
| Philosophy | 17,361 | 29,254 | 27,014 | 28,815 | | |
| Addiction Studies | 142,028 | 171,860 | 167,835 | 183,436 | | |
| Anthropology | 270,075 | 286,378 | 280,193 | 307,236 | | |
| Criminal Justice | 164,861 | 138,385 | 249,568 | 265,960 | | |
| Economics | 128,343 | 87,174 | 128,773 | 140,400 | | |
| Education | 286,393 | 315,525 | 353,582 | 384,103 | | |
| Geography | 14,884 | 20,414 | 22,683 | 24,212 | | |
| History | 226,135 | 237,197 | 253,667 | 278,065 | | |
| Human Development | 179,722 | 199,644 | 193,131 | 209,565 | | |
| Political Science | 15,924 | 25,170 | 24,507 | 26,196 | | |
| Psychology | 469,241 | 424,929 | 461,173 | 613,533 | | |
| Sociology | 247,002 | 265,516 | 197,778 | 209,218 | | |
| AVANZA | 65,017 | 73,268 | 90,871 | 89,684 | | |
| Adult Basic Education | 509,700 | 524,841 | 540,437 | 450,000 | | |
| Regional Svcs. & R.C. Operations | 550,289 | 558,083 | 796,903 | 705,070 | | |
| Regional Svcs. & M.C. Operations | 228,519 | 252,985 | 275,562 | 329,752 | | |

General Fund - Requirements by Function

| Regional Svcs. & P.C. Operations \$ 229,674 \$ 258,6 Engineering & Engr. Tech. 165,815 156,6 Science Office 71,211 77,5 Mathematics 1,595,220 1,545,3 Biological Science 1,205,334 1,115,5 Chemistry 545,797 643,4 Physics 217,055 234,1 Geology 93,077 113,2 Nursing 1,167,953 1,211,3 Health & Human Performance Office 109,617 165,4 Health & Human Performance 776,032 836,3 Math Office 80,615 79,6 Allied Health 25,300 7,7 Computer and Information Systems 1,050,790 997,9 Licensed Massage Therapy 241,760 251,3 Emergency Medical Services 373,200 379,8 Dental Assisting 263,176 299,2 Medical Assisting 206,504 271,0 Allied Health Office 73,512 82,2 Pharmacy Technician 110,272 122,4 Veterinary Technician Program 235,322 | ,659 176,664 170,620 |
|---|--|
| Engineering & Engr. Tech. 165,815 156,6 Science Office 71,211 77,5 Mathematics 1,595,220 1,545,3 Biological Science 1,205,334 1,115,5 Chemistry 545,797 643,4 Physics 217,055 234,1 Geology 93,077 113,2 Nursing 1,167,953 1,211,3 Health & Human Performance Office 109,617 165,4 Health & Human Performance 776,032 836,3 Math Office 80,615 79,6 Allied Health 25,300 7,7 Computer and Information Systems 1,050,790 997,9 Licensed Massage Therapy 241,760 251,3 Emergency Medical Services 373,200 379,8 Dental Assisting 263,176 299,2 Medical Assisting 266,504 271,0 Allied Health Office 73,512 82,2 Pharmacy Technician 110,272 122,4 Veterinary Technician Program 235,322 267,4 CIS Office 41,227 33,7 | ,659 176,664 170,620 |
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| Mathematics 1,595,220 1,545,5 Biological Science 1,205,334 1,115,5 Chemistry 545,797 643,4 Physics 217,055 234,7 Geology 93,077 113,2 Nursing 1,167,953 1,211,3 Health & Human Performance Office 109,617 165,4 Health & Human Performance 776,032 836,3 Math Office 80,615 79,6 Allied Health 25,300 7,7 Computer and Information Systems 1,050,790 997,8 Licensed Massage Therapy 241,760 251,3 Emergency Medical Services 373,200 379,8 Dental Assisting 263,176 299,2 Medical Assisting 266,504 271,0 Allied Health Office 73,512 82,2 Pharmacy Technician 110,272 122,4 Veterinary Technician Program 235,322 267,4 CIS Office 41,227 33,7 | 512 86,628 91,037 |
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| CIS Office 41,227 33,1 | |
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| | |
| Nursing Assistant 221,2 | |
| HHP: Recreation (O.R.L.T.) 234,098 246,7 | |
| · | ,149 131,146 160,458 ,036 527,045 560,929 |
| , , | |
| | · · · · · · · · · · · · · · · · · · · |
| Health Information Technology 235,550 229,8 | |
| Manufacturing Processes 456,834 347,6 | |
| | ,992 139,729 147,155 230 4.364 |
| <u> </u> | ,330 4,361 |
| Fire Science 186,169 282,5 | · · · · · · · · · · · · · · · · · · · |
| Geographical Information Systems 127,371 130,5 | |
| Aviation Program 346,130 380,4 | |
| | ,171 1,250 1,250 |
| Non-Destructive Testing Regional Credit Instruction-Madras 77 2 | 296 4,457 4,457 |
| 0 | |
| | ,643 4,337 4,337 205 7,137 7,137 |
| | ,305 7,137 7,137 |
| Library Skills 26,139 37,6 Total Instruction \$20,435,420 \$21,438,6 | ,693 55,064 42,582 |

| | Fiscal Year 2020-21 ACTUAL Amounts | Fiscal Year 2021-22 ACTUAL Amounts | Fiscal Year 2022-23 CURRENT Budget | Fiscal Year 2023-24 PROPOSED Budget | Fiscal Year 2023-24 APPROVED Budget | Fiscal Year 2023-24 ADOPTED Budget |
|------------------------------|---|---|---|--|--|---|
| Instructional Support | | | | | | |
| Office of VP of Instruction | \$ 737,792 | \$ 893,920 | \$ 771,999 | \$ 814,984 | | |
| Library | 958,267 | 1,075,699 | 1,262,137 | 1,292,023 | | |
| Convocation | 9,891 | 3,638 | 12,526 | 12,526 | | |
| Tutoring and Testing | 557,357 | 615,649 | 679,979 | 698,050 | | |
| Plan/Eval/Accreditation | 325,681 | 23,876 | 23,876 | 23,876 | | |
| Academic Computing Support | 840,415 | 447,806 | 541,272 | 778,648 | | |
| Instructional Deans | 243,977 | 1,111,286 | 1,307,802 | 1,526,515 | | |
| Curriculum & Assessment | 169,914 | 218,523 | 240,224 | 259,615 | | |
| ITS - Instructional Software | | 173,065 | 223,708 | 238,708 | | |
| Total Instructional Support | \$ 3,843,294 | \$ 4,563,462 | \$ 5,063,523 | \$ 5,644,945 | \$ - | \$ - |

| | | scal Year 2020-21 ACTUAL Amounts | Fiscal Year 2021-22 ACTUAL Amounts | Fiscal Year 2022-23 CURRENT Budget | Fiscal Year 2023-24 PROPOSED Budget | Fiscal Year 2023-24 APPROVED Budget | Fiscal Year 2023-24 ADOPTED Budget |
|-----------------------------------|----|---|---|---|--|--|---|
| Student Services | | | | | | | |
| Admissions | \$ | 953,586 | \$ 1,070,220 | \$ 1,418,795 | \$ 1,517,888 | | |
| Counseling Center | | 52,809 | 68,104 | 76,458 | 76,458 | | |
| Student Life | | 262,415 | 262,948 | 360,164 | 381,858 | | |
| Commencement | | | 10,778 | 27,771 | 27,771 | | |
| Financial Aid | | 698,424 | 730,162 | 791,304 | 829,360 | | |
| Career Services and Job Placement | | 102,173 | 147,924 | 160,871 | 171,392 | | |
| Student Outreach & Contact | | 320,245 | 328,559 | 415,612 | 431,848 | | |
| Diversity and Inclusion | | 281,265 | 268,708 | 365,447 | 386,354 | | |
| Club Sports | | 163,755 | 219,502 | 285,194 | 344,066 | | |
| Enrollment Cashiering | | 90,165 | 96,838 | - | - | | |
| Disability Services | | 290,998 | 324,752 | 426,575 | 434,832 | | |
| Office VP Student Affairs | | 530,476 | 574,528 | 624,617 | 663,213 | | |
| Advising | | 490,737 | 559,124 | 707,309 | 732,080 | | |
| Placement Testing | | 69,818 | 84,031 | 118,981 | 127,924 | | |
| First Year Experience | | 207,466 | 215,057 | 246,287 | 260,933 | | |
| ITS - Student Services Software | | 44,652 | 44,327 | 67,325 | 73,325 | | |
| Total Student Services | \$ | 4,558,984 | \$ 5,005,562 | \$ 6,092,710 | \$ 6,459,302 | \$ - | \$ - |

| Fiscal Year 2020-21 2021-22 2022-23 2023-24 20 | General Fund - Requirements by Function | | | | | | |
|--|---|------------|----------------|--------------|--------------|-------------|-------------|
| College Support Services | | Fiscal Ye | ar Fiscal Year | Fiscal Year | Fiscal Year | Fiscal Year | Fiscal Year |
| ACTUAL Amounts | | | | | | | |
| Amounts | | | | | | | |
| Soverning Board \$10,471 \$39,391 \$97,696 \$100,654 President's Office 352,090 373,278 436,153 451,037 Fiscal Services 637,892 696,329 554,784 610,776 610,776 620,000 620,00 | | | | Budget | Budget | Budget | |
| Soverning Board \$10,471 \$39,391 \$97,696 \$100,654 President's Office 352,090 373,278 436,153 451,037 Fiscal Services 637,892 696,329 554,784 610,776 610,776 620,000 620,00 | | | | | | | |
| President's Office 352,090 373,278 436,153 451,037 Fiscal Services 637,892 696,329 554,784 610,776 Campus Safety and Security 728,139 621,976 768,611 846,014 Human Resources 649,950 658,327 1,069,498 1,147,638 Mail Services 70,288 90,628 164,295 169,991 Marketing and Public Relations 767,005 716,769 805,832 878,504 Chief Financial Officer 530,867 289,408 428,822 543,928 Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 29,355 General Institutional Support 488,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 13,000 | College Support Services | | | | | | |
| President's Office 352,090 373,278 436,153 451,037 Fiscal Services 637,892 696,329 554,784 610,776 Campus Safety and Security 728,139 621,976 768,611 846,014 Human Resources 649,950 658,327 1,069,498 1,147,638 Mail Services 70,288 90,628 164,295 169,991 Marketing and Public Relations 767,005 716,769 805,832 878,504 Chief Financial Officer 530,867 289,408 428,822 543,928 Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 29,355 General Institutional Support 488,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 13,000 | Governing Board | \$ 10,4 | 71 \$ 39,391 | \$ 97,696 | \$ 100,654 | | |
| Campus Safety and Security 729,139 621,976 768,611 846,014 Human Resources 649,950 658,327 1,069,498 1,147,638 Mail Services 70,288 90,628 164,295 169,991 Marketing and Public Relations 767,005 716,769 805,832 878,504 Chief Financial Officer 530,867 289,408 428,822 543,928 Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 29,355 General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 310,130 Total College Support Services \$5,505,777 \$4,829,206 | President's Office | | | 436,153 | 451,037 | | |
| Human Resources 649,950 658,327 1,069,498 1,147,638 Mail Services 70,288 90,628 164,295 169,991 | Fiscal Services | 637,8 | 92 696,329 | 554,784 | 610,776 | | |
| Mail Services 70,288 90,628 164,295 169,991 Marketing and Public Relations 767,005 716,769 805,832 878,504 Chief Financial Officer 530,867 289,408 428,822 543,928 Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 29,355 General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$5,505,777 \$4,829,206 \$6,107,451 \$6,572,637 \$- \$- Campus Services \$944,611 \$832,905 \$1,069,253 \$1,171,588 \$1,171,588 <td>Campus Safety and Security</td> <td>728,1</td> <td>39 621,976</td> <td>768,611</td> <td>846,014</td> <td></td> <td></td> | Campus Safety and Security | 728,1 | 39 621,976 | 768,611 | 846,014 | | |
| Marketing and Public Relations 767,005 716,769 805,832 878,504 Chief Financial Officer 530,867 289,408 428,822 543,928 Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 29,355 General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - Campus Services Utilities 888,563 1,113,466 1,120,935 1,120,935 < | Human Resources | 649,9 | 50 658,327 | 1,069,498 | 1,147,638 | | |
| Chief Financial Officer 530,867 289,408 428,822 543,928 Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 \$ 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds < | Mail Services | 70,2 | 288 90,628 | 164,295 | 169,991 | | |
| Legal, Audit and Professional Svcs 108,635 182,855 83,183 83,183 Elections 26,340 29,355 29,355 29,355 General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$5,505,777 \$4,829,206 \$6,107,451 \$6,572,637 \$- \$- Campus Services \$944,611 \$832,905 \$1,069,253 \$1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenan | Marketing and Public Relations | 767,0 | 005 716,769 | 805,832 | 878,504 | | |
| Elections 26,340 29,355 29,355 General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$5,505,777 \$4,829,206 \$6,107,451 \$6,572,637 \$- \$- \$ Campus Services Custodial Services \$944,611 \$832,905 \$1,069,253 \$1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | Chief Financial Officer | 530,8 | 367 289,408 | 428,822 | 543,928 | | |
| General Institutional Support 468,728 297,747 598,633 668,633 Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services Custodial Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - \$ - Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 <td>Legal, Audit and Professional Svcs</td> <td>108,6</td> <td>35 182,855</td> <td>83,183</td> <td>83,183</td> <td></td> <td></td> | Legal, Audit and Professional Svcs | 108,6 | 35 182,855 | 83,183 | 83,183 | | |
| Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - Campus Services Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | Elections | 26,3 | 340 | 29,355 | 29,355 | | |
| Liability and Other Insurance 123,748 177,626 168,445 176,867 Institutional Effectiveness 316,102 335,416 406,549 429,080 Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - Campus Services Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | General Institutional Support | 468,7 | 28 297,747 | 598,633 | 668,633 | | |
| Vice President for Administration 505,014 129,756 107,533 113,847 Organizational Development 9,067 7,615 13,000 13,000 College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - \$ - Campus Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 \$ 1,171,588 \$ 1,120,935 \$ 1,120,93 | | 123,7 | 48 177,626 | 168,445 | 176,867 | | |
| Organizational Development College Advancement 9,067 201,441 7,615 212,085 375,062 13,000 310,130 13,000 310,130 13,000 310,130 13,000 310,130 13,000 310,130 10,000 310,130 1 | Institutional Effectiveness | 316,1 | 02 335,416 | 406,549 | 429,080 | | |
| College Advancement 201,441 212,085 375,062 310,130 Total College Support Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - \$ - Campus Services \$ 0,572,637 \$ - </td <td>Vice President for Administration</td> <td>505,0</td> <td>129,756</td> <td>107,533</td> <td>113,847</td> <td></td> <td></td> | Vice President for Administration | 505,0 | 129,756 | 107,533 | 113,847 | | |
| Campus Services \$ 5,505,777 \$ 4,829,206 \$ 6,107,451 \$ 6,572,637 \$ - \$ - Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | Organizational Development | 9,0 | 7,615 | 13,000 | 13,000 | | |
| Campus Services Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | College Advancement | 201,4 | 41 212,085 | 375,062 | 310,130 | | |
| Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | Total College Support Services | \$ 5,505,7 | \$ 4,829,206 | \$ 6,107,451 | \$ 6,572,637 | \$ - | \$ - |
| Custodial Services \$ 944,611 \$ 832,905 \$ 1,069,253 \$ 1,171,588 Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | Campus Sorvices | | | | | | |
| Utilities 888,563 1,113,466 1,120,935 1,120,935 Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | • | \$ 0446 | 311 ¢ 832 005 | ¢ 1,060,253 | ¢ 1 171 588 | | |
| Fire & Boiler Insurance 167,657 192,302 221,131 221,131 Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | | | | | | | |
| Maintenance of Grounds 712,505 812,482 889,369 952,195 Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | | , | , , | , , | | | |
| Maintenance of Buildings 959,321 1,174,417 1,201,428 1,031,492 Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | | · | · | | | | |
| Plant Additions 157,149 400,000 500,000 Plant Administration 342,527 222,098 346,964 468,898 | | · | · | · | | | |
| Plant Administration 342,527 222,098 346,964 468,898 | · · | | | , , | | | |
| | | | | , | | | |
| | Total Campus Services | | | \$ 5,249,080 | \$ 5,466,239 | \$ - | \$ - |

| | Fiscal Year 2020-21 ACTUAL Amounts | Fiscal Year 2021-22 ACTUAL Amounts | Fiscal Year 2022-23 CURRENT Budget | Fiscal Year 2023-24 PROPOSED Budget | Fiscal Year 2023-24 APPROVED Budget | Fiscal Year 2023-24 ADOPTED Budget |
|--|--|--|--|--|--|---|
| Information Technology Information Technology Services Management Information Systems User Services Enterprise Computing Services Network/Telecom & Media Services Web Development Regional IT Services Project Management Information Security Student Tech Services Total Information Technology | \$ 1,243,021 597,993 743,814 502,072 563,354 119,563 66 95,888 131,974 \$ 3,997,745 | \$ 1,406,527 581,918 739,895 339,979 586,546 130,742 76 85,255 17,268 267,765 \$ 4,155,971 | \$ 1,959,943 725,346 871,395 417,779 695,495 145,268 75,558 140,978 139,275 309,744 \$ 5,480,781 | \$ 2,013,394 755,062 914,852 458,869 715,022 153,378 75,558 143,331 275,869 383,209 \$ 5,888,544 | \$ - | \$ - |
| Financial Aid Financial Aid Transactions Total Financial Aid | \$ 232,852 \$ 232,852 | \$ 80,230 \$ 80,230 | \$ 112,897 \$ 112,897 | \$ 100,000 \$ 100,000 | \$ - | \$ - |
| Contingency Contingency Total Contingency | \$ 600,000 \$ 600,000 | \$ 800,000 \$ 800,000 | \$ 800,000 \$ 800,000 | \$ 1,000,000 \$ 1,000,000 | \$ - | \$ - |
| Requirements | \$ 43,346,405 | \$ 45,220,914 | \$ 53,104,429 | \$ 56,596,455 | \$ - | \$ - |
| Ending Fund Balance | \$ 7,229,798 | \$ 9,097,200 | \$ 7,947,771 | \$ 4,852,316 | | |
| Total Requirements | \$ 50,576,203 | \$ 54,318,114 | \$ 61,052,200 | \$ 61,448,771 | \$ - | \$ - |

| | FTF | Personnel | Materials | Capital | Interfund | Continuono | Fiscal Year 2023-24 Proposed |
|--|------------|--------------------|------------------|---------|---------------|-------------|---------------------------------------|
| | FTE | Services | & Services | Outlay | Transfers-Out | Contingency | Budget |
| Instruction | | | | | | | |
| Humanities Office | 1.0 | \$ 76,289 | \$ 2,244 | \$ | \$ | \$ | \$ 78,533 |
| Writing/Literature | 16.0 | 1,622,214 | 22,508 | | | | 1,644,722 |
| Foreign Languages | 4.3 | 605,984 | 6,612 | | | | 612,596 |
| Speech | 5.5 | 688,535 | 8,910 | | | | 697,445 |
| Social Science Office | 1.0 | 76,289 | 6,838 | | | | 83,127 |
| Music | 4.4 | 509,674 | 22,614 | | | | 532,288 |
| Art | 7.0 | 745,869 | 26,249 | | | | 772,118 |
| Theatre Arts | 0.4 | 67,332 | 565 | | | | 67,897 |
| Fine Arts and Communication Office | | , | | | | | · · · · · · · · · · · · · · · · · · · |
| | 1.0 5.5 | 80,544 | 3,968 | | | | 84,512 |
| Business Administration | 5.5 7.2 | 664,061 800,644 | 8,812 240,322 | | | | 672,873 1,040,966 |
| Culinary Program Business Administration Office | 1.0 | 76,289 | 240,322 952 | | | | 77,241 |
| Journalism | 0.1 | 6,680 | 932 | | | | 6,680 |
| Culinary Administration Office | 0.1 | 59,340 | | | | | 59,340 |
| World Languages and Cultures Office | 0.8 | 67,410 | 1,555 | | | | 68,965 |
| Philosophy | 0.4 | 28,287 | 528 | | | | 28,815 |
| Addiction Studies | 1.4 | 179,410 | 4,026 | | | | 183,436 |
| Anthropology | 2.2 | 302.940 | 4,296 | | | | 307,236 |
| Criminal Justice | 2.6 | 262,047 | 3,913 | | | | 265,960 |
| Economics | 1.3 | 138,218 | 2,182 | | | | 140,400 |
| Education | 3.2 | 377,069 | 7,034 | | | | 384,103 |
| Geography | 0.3 | 23,202 | 1,010 | | | | 24,212 |
| History | 2.1 | 273,951 | 4,114 | | | | 278,065 |
| Human Development | 2.0 | 200,239 | 9,326 | | | | 209,565 |
| Political Science | 0.4 | 25,496 | 700 | | | | 26,196 |
| Psychology | 5.0 | 604,494 | 9,039 | | | | 613,533 |
| Sociology | 1.4 | 207,822 | 1,396 | | | | 209,218 |
| AVANZA | 8.0 | 73,597 | 16,087 | | | | 89,684 |
| Adult Basic Education | | - | - | | 450,000 | | 450,000 |
| Regional Svcs. & R.C. Operations | 3.2 | 323,181 | 15,727 | | 366,162 | | 705,070 |

General Fund - Requirements by Expenditure Category

| | | • | | | | | |
|--|------------|---------------|--------------|---------|---------------|-------------|---------------|
| | | | | | | | Fiscal Year |
| | | | | | | | 2023-24 |
| | | Personnel | Materials | Capital | Interfund | | Proposed |
| | FTE | Services | & Services | Outlay | Transfers-Out | Contingency | Budget |
| | | | | | | | |
| Regional Svcs. & M.C. Operations | 2.9 | 318,402 | 11,350 | | | | 329,752 |
| Regional Svcs. & P.C. Operations | 2.5 | 271,771 | 9,070 | | 25,000 | | 305,841 |
| Engineering & Engr. Tech. | 1.3 | 167,780 | 2,840 | | , | | 170,620 |
| Science Office | 1.0 | 81,871 | 9,166 | | | | 91,037 |
| Mathematics | 15.9 | 1,844,821 | 30,213 | | | | 1,875,034 |
| Biological Science | 12.9 | 1,442,929 | 59,679 | | | | 1,502,608 |
| Chemistry | 5.9 | 571,384 | 15,396 | | | | 586,780 |
| Physics | 2.7 | 246,231 | 9,224 | | | | 255.455 |
| Geology | 1.2 | 124,710 | 9,732 | | | | 134,442 |
| Nursing | 12.0 | 1,516,722 | 45,729 | | | | 1,562,451 |
| Health & Human Performance Office | 1.2 | 136,180 | 7,977 | | | | 144,157 |
| Health & Human Performance | 8.5 | 1,011,542 | 44,949 | | | | 1,056,491 |
| Math Office | 1.0 | 76,845 | 1,927 | | | | 78.772 |
| Allied Health | 0.3 | 17,209 | 4,700 | | | | 21,909 |
| Computer and Information Systems | 8.6 | 1,204,485 | 21,874 | | | | 1,226,359 |
| Licensed Massage Therapy | 3.8 | 336,549 | 13,522 | | | | 350,071 |
| Emergency Medical Services | 4.3 | 452,951 | 38,082 | | | | 491,033 |
| Dental Assisting | 2.5 | 304,580 | 18,652 | | | | 323,232 |
| Medical Assisting | 2.8 | 298,324 | 14,528 | | | | 312,852 |
| Allied Health Office | 1.0 | 84,834 | 3,815 | | | | 88.649 |
| Pharmacy Technician | 1.5 | 137,752 | 11,528 | | | | 149,280 |
| | 2.4 | 282.483 | 27,393 | | | | 309,876 |
| Veterinary Technician Program CIS Office | | - , | , | | | | |
| | 0.8 1.0 | 58,012 | 500 | | | | 58,512 |
| Nursing Office | 2.1 | 100,721 | 2,400 | | | | 103,121 |
| Nursing Assistant | | 205,558 | 17,800 | | | | 223,358 |
| HHP: Recreation (O.R.L.T.) | 2.1 | 285,098 | 2,089 | | | | 287,187 |
| Public Service Education Office | 2.0 | 156,207 | 4,251 | | | | 160,458 |
| Forestry Technology | 3.9 | 524,153 | 36,776 | | | | 560,929 |
| Automotive | 4.0 | 342,583 | 29,988 | | | | 372,571 |
| Health Information Technology | 2.5 | 260,762 | 12,964 | | | | 273,726 |
| Manufacturing Processes | 4.0 | 366,815 | 63,324 | | | | 430,139 |
| Apprenticeship | 1.4 | 146,590 | 565 | | | | 147,155 |
| Wildland Fire Management | | 4,361 | <u>-</u> | | | | 4,361 |
| Structural Fire Science | 2.9 | 300,636 | 24,717 | | | | 325,353 |
| Geographical Information Systems | 1.4 | 147,539 | 5,546 | | | | 153,085 |
| Aviation Program | 4.8 | 515,247 | 8,326 | | | | 523,573 |
| Military Science | | - | 1,250 | | | | 1,250 |
| Non-Destructive Testing | | - | - | | | | - |
| Regional Credit Instruction-Madras | 0.1 | 3,337 | 1,120 | | | | 4,457 |
| Regional Credit Instruction-Prineville | 0.1 | 3,337 | 1,000 | | | | 4,337 |
| Regional Credit Instruction-Redmond | 0.1 | 3,337 | 3,800 | | | | 7,137 |
| Library Skills | 0.3 | 42,082 | 500 | - | | - | 42,582 |
| Total Instruction | 212.0 | \$ 23,563,837 | \$ 1,059,789 | \$ - | \$ 841,162 | \$ - | \$ 25,464,788 |
| | | | | | | | |

| | FTE_ | Personnel Services | | Materials & Services | | Capital Outlay | | Interfund Transfers-Out | | Contingency | iscal Year 2023-24 Proposed Budget |
|------------------------------|------|-----------------------|-----------|-------------------------|---------|-------------------|---------|----------------------------|---------|-------------|---|
| Instructional Support | | | | | | | | | | | |
| Office of VP of Instruction | 3.1 | \$ | 409,448 | \$ | 57,016 | \$ | | \$ | 348,520 | \$ | \$ 814,984 |
| Library | 9.5 | | 1,012,396 | | 174,627 | | 105,000 | | | | 1,292,023 |
| Convocation | | | - | | 12,526 | | | | | | 12,526 |
| Tutoring and Testing | 10.7 | | 691,759 | | 6,291 | | | | | | 698,050 |
| Plan/Eval/Accreditation | | | - | | - | | | | 23,876 | | 23,876 |
| Academic Computing Support | 6.5 | | 672,009 | | 106,639 | | | | | | 778,648 |
| Instructional Deans | 10.6 | | 1,495,821 | | 30,694 | | | | | | 1,526,515 |
| Curriculum & Assessment | 2.0 | | 254,215 | | 5,400 | | | | | | 259,615 |
| ITS - Instructional Software | | | - | | 238,708 | | | | | | 238,708 |
| Total Instructional Support | 42.4 | \$ | 4,535,648 | \$ | 631,901 | \$ | 105,000 | \$ | 372,396 | \$ - | \$ 5,644,945 |

| | <u>FTE</u> | Personnel Services | | Materials & Services | | Capital Outlay | | Interfund Transfers-Out | Contingency | Fiscal 2023 Prope Bud | 3-24 osed |
|-----------------------------------|------------|-----------------------|-----------|-------------------------|---------|-------------------|---|----------------------------|-------------|--------------------------------|--------------|
| Student Services | | | | | | | | | | | |
| Admissions | 15.2 | \$ | 1,457,414 | \$ | 60,474 | \$ | | \$ | \$ | \$ 1,5 | 17,888 |
| Counseling Center | | | - | | 76,458 | | | | | | 76,458 |
| Student Life | 2.5 | | 332,101 | | 48,507 | | | 1,250 | | 3 | 81,858 |
| Commencement | | | - | | 27,771 | | | | | | 27,771 |
| Financial Aid | 7.5 | | 801,634 | | 27,726 | | | | | 8: | 29,360 |
| Career Services and Job Placement | 1.5 | | 162,204 | | 9,188 | | | | | 1 | 71,392 |
| Student Outreach & Contact | 3.2 | | 328,836 | | 103,012 | | | | | 4 | 31,848 |
| Diversity and Inclusion | 3.2 | | 349,279 | | 37,075 | | | | | 3 | 86,354 |
| Club Sports | 3.4 | | 261,392 | | 82,674 | | | | | 3 | 44,066 |
| Enrollment Cashiering | | | - | | - | | | | | | - |
| Disability Services | 4.7 | | 420,696 | | 14,136 | | | | | 4 | 34,832 |
| Office VP Student Affairs | 4.1 | | 628,663 | | 34,550 | | | | | 6 | 63,213 |
| Advising | 6.7 | | 697,598 | | 34,482 | | | | | 7 | 32,080 |
| Placement Testing | 1.0 | | 94,828 | | 33,096 | | | | | 1: | 27,924 |
| First Year Experience | 2.1 | | 235,720 | | 25,213 | | | | | 2 | 60,933 |
| ITS - Student Services Software | | | - | | 73,325 | | | | | | 73,325 |
| Total Student Services | 55.1 | \$ | 5,770,365 | \$ | 687,687 | \$ | - | \$ 1,250 | \$ - | \$ 6,4 | 59,302 |

| | FTE_ | Personnel Services | Materials & Services | Capital Outlay | Interfund Transfers-Out | Contingency | Fiscal Year 2023-24 Proposed Budget |
|------------------------------------|------|-----------------------|-------------------------|-------------------|----------------------------|-------------|--|
| College Support Services | | | | | | | |
| Governing Board | 0.5 | 53,351 | 47,303 | \$ | \$ | \$ | \$ 100,654 |
| President's Office | 1.5 | 428,208 | 22,829 | | | | 451,037 |
| Fiscal Services | 5.0 | 597,243 | 13,533 | | | | 610,776 |
| Campus Public Safety | 7.0 | 675,300 | 170,714 | | | | 846,014 |
| Human Resources | 8.1 | 1,001,026 | 131,612 | | 15,000 | | 1,147,638 |
| Mail Services | 1.0 | 81,887 | 88,104 | | | | 169,991 |
| Marketing and Public Relations | 6.3 | 728,352 | 150,152 | | | | 878,504 |
| Chief Financial Officer | 2.0 | 416,884 | 27,044 | | 100,000 | | 543,928 |
| Legal, Audit and Professional Svcs | | - | 83,183 | | | | 83,183 |
| Elections | | - | 29,355 | | | | 29,355 |
| General Institutional Support | | 322,000 | 171,633 | 35,000 | 140,000 | | 668,633 |
| Liability and Other Insurance | | - | 176,867 | | | | 176,867 |
| Institutional Effectiveness | 3.0 | 408,951 | 20,129 | | | | 429,080 |
| Vice President for Administration | 1.0 | 113,847 | - | | | | 113,847 |
| Organizational Development | | - | 13,000 | | | | 13,000 |
| College Advancement | | - | 19,000 | | 291,130 | | 310,130 |
| Total College Support Services | 35.4 | \$ 4,827,049 | \$ 1,164,458 | \$ 35,000 | \$ 546,130 | \$ - | \$ 6,572,637 |

| | FTE | Personnel Services | Materials & Services | Capital Outlay | Interfund Transfers-Out | Contingency | Fiscal Year 2023-24 Proposed Budget |
|--|--|--|---|-------------------|----------------------------|-------------|--|
| Campus Services Custodial Services Utilities Fire & Boiler Insurance Maintenance of Grounds Maintenance of Buildings Plant Additions | 12.0 8.8 5.9 | 1,050,465 - - 742,612 652,061 - | 121,123 1,120,935 221,131 209,583 379,431 | \$ | \$ 500,000 | \$ | \$ 1,171,588 1,120,935 221,131 952,195 1,031,492 500,000 |
| Plant Administration Total Campus Services | 3.8 | 421,810 \$ 2,866,948 | 47,088 \$ 2,099,291 | \$ - | \$ 500,000 | \$ - | 468,898 \$ 5,466,239 |
| Information Technology | | | | | | | |
| Information Technology Services Management Information Systems User Services Enterprise Computing Services Network/Telecom & Media Services Web Development Regional IT Services - Prineville Project Management Information Security Student Tech Services Total Information Technology | 4.0 5.0 7.2 3.0 4.0 1.0 - 1.0 2.0 3.0 30.2 | 468,347 736,109 859,766 432,166 532,572 146,378 - 140,331 265,669 374,709 \$ 3,956,047 | 1,395,047 18,953 55,086 26,703 182,450 7,000 75,558 3,000 10,200 8,500 \$ 1,782,497 | \$ - | \$ 150,000 | \$ - | \$ 2,013,394 755,062 914,852 458,869 715,022 153,378 75,558 143,331 275,869 383,209 \$ 5,888,544 |

| | FTE | Personnel Services | Materials & Services | Capital Outlay | Interfund Transfers-Out | Contingency | Fiscal Year 2023-24 Proposed Budget |
|--|-------|-----------------------|------------------------------|-------------------|----------------------------|-------------|--|
| Financial Aid Financial Aid Transactions Total Financial Aid | | \$ - \$ - | \$ 100,000 \$ 100,000 | \$ - | \$ - | \$ - | \$ 100,000 \$ 100,000 |
| Contingency Contingency Total Contingency | | \$ - \$ - | \$ 1,000,000 \$ 1,000,000 | \$ \$ - | \$ \$ - | \$ - | \$ 1,000,000 \$ 1,000,000 |
| Total Expenses | 405.5 | \$ 45,519,894 | \$ 8,525,623 | \$ 140,000 | \$ 2,410,938 | \$ - | \$ 56,596,455 |

Page: 1 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

General Fund Summary - GEN

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|------------|------------|------------|------------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 3,609,088 | 3,811,701 | 4,356,464 | 4,796,749 | 0 | 0 |
| 51101 | Other Taxable Compensation | 29,362 | 98,043 | 15,300 | 15,300 | 0 | 0 |
| 51102 | Taxable Mileage Allow ance | 17,735 | 45,084 | 88,357 | 104,970 | 0 | 0 |
| 51200 | Administrative Salaries P/T | 0 | 6,929 | 0 | 0 | 0 | 0 |
| 51300 | Faculty Salaries F/T | 8,663,399 | 8,717,886 | 8,985,888 | 9,663,730 | 0 | 0 |
| 51400 | Faculty Salaries P/T | 1,060,213 | 1,421,845 | 1,685,633 | 1,820,061 | 0 | 0 |
| 51410 | Adjunct Faculty | 854,487 | 907,535 | 1,229,737 | 1,338,519 | 0 | 0 |
| 51500 | Classified Salaries F/T | 3,558,135 | 3,429,052 | 4,549,847 | 4,527,267 | 0 | 0 |
| 51600 | Classified Salaries P/T | 365,703 | 336,494 | 315,058 | 508,763 | 0 | 0 |
| 51700 | Irregular Wages | 456,551 | 695,235 | 980,696 | 924,159 | 0 | 0 |
| 51800 | Workstudy Salaries | 0 | 0 | 0 | 0 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 2,871,978 | 2,585,356 | 3,029,397 | 3,056,213 | 0 | 0 |
| 51910 | Prof. Non-Managerial - P/T | 284,885 | 231,457 | 307,216 | 392,721 | 0 | 0 |
| 52000 | Payroll Assessments | 13,851,235 | 13,643,206 | 16,905,801 | 18,371,442 | 0 | 0 |
| 61000 | Materials and Supplies | 880,818 | 1,235,769 | 1,344,007 | 1,349,844 | 0 | 0 |
| 62000 | Outside and Contract | 2,859,599 | 3,471,550 | 4,386,063 | 4,712,063 | 0 | 0 |
| 63000 | Utilities | 1,001,497 | 1,161,227 | 1,270,253 | 1,290,253 | 0 | 0 |
| 64100 | Administrative Travel | 9,189 | 66,298 | 182,516 | 182,516 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 34,957 | 92,239 | 228,720 | 228,720 | 0 | 0 |
| 64300 | Student Field Experience | 4,267 | 48,532 | 96,394 | 96,394 | 0 | 0 |
| 65000 | Repair and Replacement | 30,591 | 45,618 | 126,180 | 126,180 | 0 | 0 |
| 66000 | Insurance Expense | 321,293 | 333,510 | 431,231 | 439,653 | 0 | 0 |
| 67000 | Items for Resale | 0 | 901 | 0 | 0 | 0 | 0 |
| 69000 | Financial Aid | 50,670 | 80,230 | 112,897 | 100,000 | 0 | 0 |
| 71000 | Purchased Capital | 6,452 | 70,196 | 40,837 | 35,000 | 0 | 0 |
| 74000 | Library Capital | 83,680 | 103,153 | 105,000 | 105,000 | 0 | 0 |
| 81000 | Transfers In | 0 | 0 | 0 | 0 | 0 | 0 |
| 82000 | Transfers Out | 2,440,620 | 2,581,870 | 2,331,800 | 2,410,938 | 0 | 0 |
| | | 43,346,404 | 45,220,916 | 53,105,292 | 56,596,455 | 0 | 0 |

Page: 2 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

Instructional Summary - AAA

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|------------|------------|------------|------------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 154,065 | 237,314 | 320,534 | 337,702 | 0 | 0 |
| 51101 | Other Taxable Compensation | 2,297 | 143 | 0 | 0 | 0 | 0 |
| 51102 | Taxable Mileage Allow ance | 17,735 | 45,084 | 88,357 | 104,970 | 0 | 0 |
| 51300 | Faculty Salaries F/T | 8,558,803 | 8,586,179 | 8,850,230 | 9,518,165 | 0 | 0 |
| 51400 | Faculty Salaries P/T | 1,013,637 | 1,261,088 | 1,492,345 | 1,611,310 | 0 | 0 |
| 51410 | Adjunct Faculty | 854,487 | 907,535 | 1,229,737 | 1,338,519 | 0 | 0 |
| 51500 | Classified Salaries F/T | 678,670 | 683,990 | 858,360 | 825,999 | 0 | 0 |
| 51600 | Classified Salaries P/T | 161,800 | 174,834 | 191,021 | 225,635 | 0 | 0 |
| 51700 | Irregular Wages | 189,749 | 304,032 | 371,144 | 327,727 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 58,867 | 61,435 | 132,288 | 136,191 | 0 | 0 |
| 51910 | Prof. Non-Managerial - P/T | 37,083 | 38,195 | 39,341 | 33,120 | 0 | 0 |
| 52000 | Payroll Assessments | 7,292,158 | 7,331,305 | 8,551,081 | 9,104,499 | 0 | 0 |
| 61000 | Materials and Supplies | 352,800 | 544,045 | 655,194 | 661,031 | 0 | 0 |
| 62000 | Outside and Contract | 103,922 | 156,325 | 194,616 | 194,616 | 0 | 0 |
| 63000 | Utilities | 296 | 0 | 0 | 0 | 0 | 0 |
| 64100 | Administrative Travel | 6,169 | 34,107 | 69,968 | 69,968 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 7,447 | 33,579 | 68,432 | 68,432 | 0 | 0 |
| 64300 | Student Field Experience | 4,267 | 24,567 | 45,344 | 45,344 | 0 | 0 |
| 65000 | Repair and Replacement | 5,456 | 7,177 | 8,763 | 8,763 | 0 | 0 |
| 66000 | Insurance Expense | 11,808 | 11,783 | 11,635 | 11,635 | 0 | 0 |
| 71000 | Purchased Capital | 1,695 | 10,282 | 5,837 | 0 | 0 | 0 |
| 82000 | Transfers Out | 922,209 | 985,811 | 1,014,623 | 841,162 | 0 | 0 |
| | | 20,435,420 | 21,438,811 | 24,198,850 | 25,464,788 | 0 | 0 |

Page: 91 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

Instructional Support Summary - CAA

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|-----------|-----------|-----------|---------------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 984,834 | 1,181,261 | 1,261,082 | 1,211,771 | 0 | 0 |
| 51101 | Other Taxable Compensation | 5,000 | 5,442 | 2,000 | 2,000 | 0 | 0 |
| 51300 | Faculty Salaries F/T | 104,596 | 131,707 | 135,658 | 145,565 | 0 | 0 |
| 51400 | Faculty Salaries P/T | 44,536 | 152,980 | 156,152 | 168,644 | 0 | 0 |
| 51410 | Adjunct Faculty | 0 | 0 | 0 | 0 | 0 | 0 |
| 51500 | Classified Salaries F/T | 337,706 | 344,850 | 472,096 | 569,901 | 0 | 0 |
| 51600 | Classified Salaries P/T | 67,185 | 46,192 | 0 | 39,885 | 0 | 0 |
| 51700 | Irregular Wages | 189,420 | 250,180 | 346,435 | 346,435 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 131,441 | 140,089 | 151,500 | 286,352 | 0 | 0 |
| 51910 | Prof. Non-Managerial - P/T | 27,812 | 24,239 | 29,505 | 64,012 | 0 | 0 |
| 52000 | Payroll Assessments | 1,091,481 | 1,290,836 | 1,448,918 | 1,701,083 | 0 | 0 |
| 61000 | Materials and Supplies | 43,806 | 43,055 | 90,325 | 90,325 | 0 | 0 |
| 62000 | Outside and Contract | 375,121 | 377,008 | 473,692 | 488,692 | 0 | 0 |
| 64100 | Administrative Travel | 906 | 6,688 | 27,276 | 27,276 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 1,494 | 7,445 | 25,608 | 25,608 | 0 | 0 |
| 67000 | Items for Resale | 0 | 0 | 0 | 0 | 0 | 0 |
| 74000 | Library Capital | 83,680 | 103,153 | 105,000 | 105,000 | 0 | 0 |
| 82000 | Transfers Out | 354,276 | 458,335 | 338,276 | 372,396 | 0 | 0 |
| | | 3,843,294 | 4,563,461 | 5,063,523 | 5,644,945 | 0 | 0 |

Page: 101 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

Student Services Summary - EAA

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|-----------|-----------|-----------|-----------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 648,640 | 673,532 | 761,507 | 810,106 | 0 | 0 |
| 51101 | Other Taxable Compensation | 5,500 | 3,000 | 1,000 | 1,000 | 0 | 0 |
| 51400 | Faculty Salaries P/T | 1,575 | 5,688 | 37,136 | 40,107 | 0 | 0 |
| 51500 | Classified Salaries F/T | 624,694 | 704,062 | 939,504 | 874,359 | 0 | 0 |
| 51600 | Classified Salaries P/T | 79,595 | 48,075 | 24,312 | 57,523 | 0 | 0 |
| 51700 | Irregular Wages | 33,035 | 55,651 | 113,035 | 128,198 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 933,035 | 1,058,440 | 1,029,876 | 1,140,531 | 0 | 0 |
| 51910 | Prof. Non-Managerial - P/T | 219,990 | 169,023 | 238,370 | 252,183 | 0 | 0 |
| 52000 | Payroll Assessments | 1,721,987 | 1,845,437 | 2,265,033 | 2,466,358 | 0 | 0 |
| 61000 | Materials and Supplies | 38,384 | 74,454 | 107,798 | 107,798 | 0 | 0 |
| 62000 | Outside and Contract | 238,466 | 293,163 | 414,021 | 420,021 | 0 | 0 |
| 64100 | Administrative Travel | 641 | 22,933 | 44,439 | 44,439 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 1,919 | 12,017 | 49,648 | 49,648 | 0 | 0 |
| 64300 | Student Field Experience | 0 | 23,965 | 51,050 | 51,050 | 0 | 0 |
| 66000 | Insurance Expense | 10,274 | 11,699 | 14,731 | 14,731 | 0 | 0 |
| 69000 | Financial Aid | 0 | 0 | 0 | 0 | 0 | 0 |
| 71000 | Purchased Capital | 0 | 3,178 | 0 | 0 | 0 | 0 |
| 82000 | Transfers Out | 1,250 | 1,250 | 1,250 | 1,250 | 0 | 0 |
| | | 4,558,984 | 5,005,565 | 6,092,710 | 6,459,302 | 0 | 0 |

Page: 118 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

College Support Services Summary - GAA

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|-----------|-----------|-----------|-----------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 1,250,221 | 926,237 | 1,149,262 | 1,195,196 | 0 | 0 |
| 51101 | Other Taxable Compensation | 15,628 | 15,750 | 12,300 | 12,300 | 0 | 0 |
| 51200 | Administrative Salaries P/T | 0 | 0 | 0 | 0 | 0 | 0 |
| 51400 | Faculty Salaries P/T | 465 | 2,090 | 0 | 0 | 0 | 0 |
| 51500 | Classified Salaries F/T | 597,027 | 375,738 | 583,795 | 552,820 | 0 | 0 |
| 51600 | Classified Salaries P/T | 31,574 | 36,605 | 37,411 | 38,000 | 0 | 0 |
| 51700 | Irregular Wages | 3,863 | 23,895 | 45,865 | 44,068 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 716,541 | 633,377 | 710,556 | 786,085 | 0 | 0 |
| 51910 | Prof. Non-Managerial - P/T | 0 | 0 | 0 | 43,406 | 0 | 0 |
| 52000 | Payroll Assessments | 1,708,759 | 1,258,925 | 2,024,575 | 2,155,174 | 0 | 0 |
| 61000 | Materials and Supplies | 109,411 | 102,881 | 164,964 | 164,964 | 0 | 0 |
| 62000 | Outside and Contract | 714,325 | 1,025,178 | 754,806 | 754,806 | 0 | 0 |
| 63000 | Utilities | 3,574 | 0 | 3,816 | 3,816 | 0 | 0 |
| 64100 | Administrative Travel | 81 | 152 | 31,658 | 31,658 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 8,664 | 16,937 | 30,426 | 30,426 | 0 | 0 |
| 65000 | Repair and Replacement | 1,691 | 105 | 300 | 300 | 0 | 0 |
| 66000 | Insurance Expense | 119,983 | 104,583 | 170,066 | 178,488 | 0 | 0 |
| 67000 | Items for Resale | 0 | 901 | 0 | 0 | 0 | 0 |
| 71000 | Purchased Capital | 417 | 17,694 | 35,000 | 35,000 | 0 | 0 |
| 81000 | Transfers In | 0 | 0 | 0 | 0 | 0 | 0 |
| 82000 | Transfers Out | 223,554 | 288,161 | 352,651 | 546,130 | 0 | 0 |
| | | 5,505,777 | 4,829,208 | 6,107,451 | 6,572,637 | 0 | 0 |

Page: 135 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

Plant Operations & Maint. Summary - JAA

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|-----------|-----------|-----------|-----------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 100,940 | 173,462 | 158,860 | 197,260 | 0 | 0 |
| 51102 | Taxable Mileage Allow ance | 0 | 0 | 0 | 0 | 0 | 0 |
| 51500 | Classified Salaries F/T | 918,116 | 910,617 | 1,217,231 | 1,189,765 | 0 | 0 |
| 51600 | Classified Salaries P/T | 25,550 | 30,789 | 62,314 | 147,720 | 0 | 0 |
| 51700 | Irregular Wages | 13,067 | 28,704 | 33,324 | 26,029 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 168,663 | 57,692 | 68,949 | 0 | 0 | 0 |
| 52000 | Payroll Assessments | 980,953 | 886,267 | 1,209,111 | 1,306,174 | 0 | 0 |
| 61000 | Materials and Supplies | 303,844 | 438,763 | 272,893 | 272,893 | 0 | 0 |
| 62000 | Outside and Contract | 398,667 | 438,071 | 421,582 | 421,582 | 0 | 0 |
| 63000 | Utilities | 915,163 | 1,083,518 | 1,120,935 | 1,120,935 | 0 | 0 |
| 64100 | Administrative Travel | 0 | 483 | 2,227 | 2,227 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 8,016 | 8,025 | 11,606 | 11,606 | 0 | 0 |
| 65000 | Repair and Replacement | 0 | 0 | 36,900 | 36,900 | 0 | 0 |
| 66000 | Insurance Expense | 177,865 | 203,924 | 233,148 | 233,148 | 0 | 0 |
| 71000 | Purchased Capital | 4,341 | 39,043 | 0 | 0 | 0 | 0 |
| 82000 | Transfers Out | 157,149 | 48,312 | 400,000 | 500,000 | 0 | 0 |
| | | 4,172,333 | 4,347,670 | 5,249,080 | 5,466,239 | 0 | 0 |

Page: 144 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

Information Technology Svcs Summary - LAA

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|------------------------------|-----------|-----------|-----------|-----------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| 51100 | Administrative Salaries F/T | 470,389 | 619,894 | 705,219 | 1,044,714 | 0 | 0 |
| 51101 | Other Taxable Compensation | 938 | 73,708 | 0 | 0 | 0 | 0 |
| 51200 | Administrative Salaries P/T | 0 | 6,929 | 0 | 0 | 0 | 0 |
| 51500 | Classified Salaries F/T | 401,922 | 409,796 | 478,861 | 514,423 | 0 | 0 |
| 51700 | Irregular Wages | 27,416 | 32,773 | 70,893 | 51,702 | 0 | 0 |
| 51800 | Workstudy Salaries | 0 | 0 | 0 | 0 | 0 | 0 |
| 51900 | Prof. Non-Managerial - F/T | 863,431 | 634,325 | 936,228 | 707,054 | 0 | 0 |
| 52000 | Payroll Assessments | 1,055,898 | 1,030,437 | 1,407,083 | 1,638,154 | 0 | 0 |
| 61000 | Materials and Supplies | 32,573 | 32,570 | 52,833 | 52,833 | 0 | 0 |
| 62000 | Outside and Contract | 1,029,097 | 1,181,806 | 1,327,346 | 1,432,346 | 0 | 0 |
| 63000 | Utilities | 82,465 | 77,709 | 145,502 | 165,502 | 0 | 0 |
| 64100 | Administrative Travel | 1,392 | 1,934 | 6,948 | 6,948 | 0 | 0 |
| 64200 | Professional Travel/Develop. | 7,418 | 14,235 | 43,000 | 43,000 | 0 | 0 |
| 65000 | Repair and Replacement | 23,443 | 38,336 | 80,217 | 80,217 | 0 | 0 |
| 66000 | Insurance Expense | 1,363 | 1,521 | 1,651 | 1,651 | 0 | 0 |
| 71000 | Purchased Capital | 0 | 0 | 0 | 0 | 0 | 0 |
| 82000 | Transfers Out | 0 | 0 | 225,000 | 150,000 | 0 | 0 |
| | | 3,997,745 | 4,155,971 | 5,480,781 | 5,888,544 | 0 | 0 |

Page: 155 of 157

04/05/2023 11:26 AM

Central Oregon Community College 2023-24

Fund: General Fund - 11001

Misc. General Fund Activity Summary - ZZZ

| | | Actuals | Actuals | Budget | Proposed | Approved | Adopted |
|-------|----------------------|---------|---------|---------|-----------|----------|---------|
| | | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2023-24 | 2023-24 |
| | | | | | | | |
| 62000 | Outside and Contract | 0 | 0 | 800,000 | 1,000,000 | 0 | 0 |
| 69000 | Financial Aid | 50,670 | 80,230 | 112,897 | 100,000 | 0 | 0 |
| 82000 | Transfers Out | 782,182 | 800,000 | 0 | 0 | 0 | 0 |
| | | | | | | | |
| | | 832,852 | 880,230 | 912,897 | 1,100,000 | 0 | 0 |

| Summary of | General F | und Interfund Transfe | ers |
|--|-------------|-----------------------|--|
| Tra | nsfers-In t | o General Fund | |
| Program/Funds | 2023- | 24 Budget | Purpose of Transfer |
| Summer Session/Auxiliary Fund | \$ | 2,130,000 | Support for Instruction |
| PERS Reserve, Retirement Benefits/Reserve Fund | | 430,000 | Support for Staff Costs |
| Redmond Operations, Partnership | | | |
| Collaboration/Auxilary Fund | | 450,000 | Support for Instruction |
| Facility Fee, College Activities/Auxiliary | | 160,000 | Support for Facilities |
| Food, Bookstore, RH Summer Programs, Residence Hall Debt savings/Enterprise Fund | | 480,000 | Support for Facilities |
| Contracted Courses/Auxiliary Fund | | 40,000 | Support for Instruction |
| Centralized Services/Internal Service Fund | | 88,000 | Support for Instruction |
| | \$ | 3,778,000 | |
| | | of General Fund | Durance of Transfer |
| Department/Function | 2023- | 24 Budget | Purpose of Transfer |
| Instruction | \$ | 841,162 | Support for community learning, adult basic education, programs, and SBDC. |
| Instructional Support | | 372,396 | Faculty professional development, sabbatical, and accreditation. |
| Student Services | | 1,250 | Student Honors |
| College Support Services | | 546,130 | Classified and administrative development and foundation support. |
| Infrastructure | | 500,000 | Support for Capital Equipment and Repair. |
| Information Technology | | 150,000 | IT Lifecycle Replacement |
| | \$ | 2,410,938 | |



CENTRAL OREGON COMMUNITY COLLEGE

Board of Directors' Meeting – MINUTES Wednesday, March 8, 2023 – 5:45 PM

Boyle Education Center Boardroom / YouTube

TIME** ITEM ENC.* ACTION PRESENTER

5:45pm

I. Call to Order Abernethy

II. Native Lands Acknowledgement 2a.1* Abernethy Bruce Abernethy read the COCC Native Lands Acknowledgement.

III. Roll Call Kovitz

Board Members & Guests

Bruce Abernethy (Chair), Jim Clinton, Alan Unger, Joe Krenowicz, Erica Skatvold, Oliver Tatom, Laura Craska Cooper, Laurie Chesley (COCC President), Alicia Moore, Annemarie Hamlin, Laura Boehme, Zak Boone, Jenn Kovitz, Cathleen Knutson, Mark Reinecke, Scott Burge, Sharla Andresen, Tony Russell, Julie Downing, Michael Fisher, Elizabeth Allison, Eileen Sather, Leslie Houston and spouse, Stephanie Andre, Jeremy Green, and Sarah Baron.

IV. President's Report

Chesley

Faculty Recognition

The Board approved granting tenure to Ciera Buer, Matthew Higgins, Leslie Houton, Mary Eileen Sather, Kristin Lambert, David Schappe, Lisa Shipman, Carrie Walker, and Harold Wershow.

- 1st Erica Skatvold
- 2nd Alan Unger
- Motion Approved Unanimously

The board approved promotion of Venus Nguyen, Vaughn Briggs, Jacquelyn Coe, Patrick Kennelly, Susan Miller, Alan Nunes, Amy Wheary, Dan Alberghetti, Stephanie Andre, Emma Chaput, Josh Evans, Sara Henson, John Liccardo, Owen Murphy, and Matthew Novak.

- 1st Alan Unger
- 2nd Laura Craska Cooper

^{*} Material to be distributed via e-mail & USPS (as necessary)

^{**} Times listed on the agenda are approximate to assist the Chair of the Board.

^{***} Confirmation of Consent Agenda items submitted by the President. Any item may be moved from the Consent Agenda to Old/New Business by a Board Member asking the Chair to consider the item separately.

P = indicates a Presentation will be provided.

Motion Approved Unanimously

The Board was notified that the following faculty will be receiving sabbaticals: Jenny Cruikshank, Rebecca Franklin, Kathy Smith, and Ken Swartwout. The Board approved Emeritus status to the following faculty: Jim Moodie, Julie Keener, and Jan Morrow.

- 1st Alan Unger
- 2nd Erica Skatvold
- Motion Approved Unanimously

Staff Emeritus

The Board granted Emeritus status to Stella Mackey, Jim Wilcox, and Nancy Jumper.

- 1st Erica Skatvold
- 2nd Alan Unger
- Motion Approved Unanimously

V. Agenda Changes

Abernethy

None.

VI. Public Comment

Kovitz

Noting that this week was designated Classified Appreciation Week, Jennifer Kovitz shared her gratitude for the members of the Classified Association at COCC.

VII. Consent Agenda***

Abernethy

- 1. Regular Meeting Minutes (1.11.23)
- 7a.1* X
- Chesley^A

- 1st Alan Unger
- 2nd Joe Krenowicz
- Motion Approved Unanimously

VIII. Information Items

| 1. | Financial Statements | 8a.1* | Knutson ^A |
|----|----------------------|-------|----------------------|
| 2. | New Hire Reports | 8b.1* | Boehme ^A |

IX. Adjourn to Contract Review Board Meeting

Abernethy

Contract Review Board Meeting

Procurement Policy Changes 9a.1* Andresen
 The Board considered recommended changes to the monetary limits associated with various leadership approvals.

• 1st Alan Unger

^{*} Material to be distributed via e-mail & USPS (as necessary)

^{**} Times listed on the agenda are approximate to assist the Chair of the Board.

^{***} Confirmation of Consent Agenda items submitted by the President. Any item may be moved from the Consent Agenda to Old/New Business by a Board Member asking the Chair to consider the item separately.

P = indicates a Presentation will be provided.

A = indicates the presenter is Available for background information if requested.

- 2nd Erica Skatvold
- Motion Approved Unanimously
- 2. Construction Mgr/Gen Contractor Hire 9b.1*

Boone

The Board approved negotiations with Kirby Nagelhout to become the CM/GC for the Madras expansion.

- 1st Joe Krenowicz
- 2nd Laura Craska Cooper
- Motion Approved Unanimously

X. Adjourn to Contract Review Board Meeting

Abernethy

XI. New Business

- OCCA Legislative Priorities lla.1* Chesley
 The Board voted to support the three OCCA legislative priorities for this session:
 - 1. Increase Allocation to CCSF beyond the GRB
 - 2. Increase Allocation for Oregon Opportunity Grants beyond the GRB
 - 3. Pass SB 523 authorizing community colleges to offer the BSN degree
 - 1st Alan Unger
 - 2nd Erica Skatvold
 - Motion Approved Unanimously
- 2. Community Health Worker Certificate 11b.1* Chesley The Board voted to approve this certificate in Community Health.
 - 1st Erica Skatvold
 - 2nd Laura Craska Cooper
 - Motion Approved Unanimously
- 3. Budget Committee Members llc.1* Abernethy/
 The Board approved the appointment of two new Budget
 Committee members: Debi Harr and Dustin Seyler.
 - 1st Erica Skatvold
 - 2nd Laura Craska Cooper
 - Motion Approved Unanimously

XII. Board of Directors' Operations

Abernethy

Board Member Activities

Bruce Abernethy Meeting with the President and Joe Krenowicz. Meeting with Debi Harr, Cathleen Knutson, and the President. Meeting with Erin Merz and the President.

Erica Skatvold Attended the OSU-Cascades Advocacy and Advisory Board meeting.

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^{***} Confirmation of Consent Agenda items submitted by the President. Any item may be moved from the Consent Agenda to Old/New Business by a Board Member asking the Chair to consider the item separately.

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Joe Krenowicz Participated in CM/GC selection meetings for Madras expansion.

Met Wendi Patton, COCC's new Charitable Giving Officer.

Alan Unger Attended an OCCA Board meeting, an OCCA Executive Board

meeting, and OCCA legislative calls.

XIII. President's Report cont'd.

Chesley

The President shared that, to date, the BSN proposal has been received favorably in the legislature.

XIV. Dates

- Thursday, March 9 Redmond 25th Anniversary Toast RTEC @ 5:30
- 2. Saturday, April 8 Meal of the Year @ 6:00
- 3. Tuesday, April 11 Board Real Estate Committee @ 3:30
- 4. Wednesday, April 12 Board of Directors' Meeting @ 5:45
- 5. Wednesday, May 10 Board of Directors' Meeting Prineville Campus @ 5:45
- 6. Friday, May 19 Redmond Anniversary Coffee RTEC @ 8:30

XV. Adjourn to Executive Session

Abernethy

ORS 192.660(1)(i) Performance Evaluation of the CEO

XVI. Adjourn to Open Session

XVII. Open Session

Abernethy

XVIII. Adjourn

Abernethy

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^{**} Times listed on the agenda are approximate to assist the Chair of the Board.

^{***} Confirmation of Consent Agenda items submitted by the President. Any item may be moved from the Consent Agenda to Old/New Business by a Board Member asking the Chair to consider the item separately.

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Central Oregon Community College Monthly Budget Status Highlights of February 2023 Financial Statements

Cash and Investments

The College's operating cash balances currently total \$46.8 million. The February average yield for the Local Government Investment Pool increased to 3.75 percent from last report of 3.37 percent.

General Fund Revenues

Registration for Spring term began in late February, increasing tuition and fee revenue.

General Fund Expenses

The expenses through February 2023 include the required budgeted inter-fund transfers-out for the fiscal year.

Budget Compliance

All general fund appropriation categories are within budget.

Central Oregon Community College Monthly Budget Status February 2023

| General Fund | | Adopted Budget | | Year to Date Activity | | Variance Favorable Infavorable) | Percent of Budget Current Year | Percent of Budget Prior Year |
|----------------------------------|----|-------------------|----|--------------------------|----|---------------------------------------|--------------------------------------|------------------------------------|
| Revenues | | | | | | | | |
| District Property Taxes: | _ | | _ | | _ | | | |
| Current Taxes | \$ | 20,718,000 | \$ | 19,727,490 | \$ | (990,510) | 95.2% | 95.4% |
| Prior Taxes | | 464,000 | | 330,369 | | (133,631) | 71.2% | 74.4% |
| Tuition and fees | | 15,570,000 | | 11,065,921 | | (4,504,079) | 71.1% | 78.4% |
| State Aid | | 9,388,000 | | 7,341,954 | | (2,046,046) | 78.2% | 84.2% |
| Program and Fee Income | | 41,200 | | 15,196 | | (26,004) | 36.9% | 32.3% |
| Interest & Misc. Income | | 206,000 | | 49,252 | | (156,748) | 23.9% | 43.2% |
| Transfers-In | | 4,860,000 | | 2,360,000 | | (2,500,000) | 48.6% | 100.0% |
| Total Revenues | \$ | 51,247,200 | \$ | 40,890,182 | \$ | (10,357,018) | | |
| Expenses by Function | | | | | | | | |
| Instruction | \$ | 23,184,227 | \$ | 12,802,742 | \$ | 10,381,485 | 55.2% | 56.0% |
| Academic Support | | 4,725,247 | | 2,785,159 | | 1,940,088 | 58.9% | 57.4% |
| Student Services | | 6,091,460 | | 3,188,617 | | 2,902,843 | 52.3% | 56.6% |
| College Support | | 5,754,800 | | 3,056,634 | | 2,698,166 | 53.1% | 55.0% |
| Plant Operations and Maintenance | | 4,849,080 | | 2,925,109 | | 1,923,971 | 60.3% | 55.0% |
| Information Technology | | 5,255,781 | | 3,047,779 | | 2,208,002 | 58.0% | 54.4% |
| Financial Aid | | 112,897 | | 57,172 | | 55,725 | 50.6% | 45.4% |
| Contingency | | 800,000 | | - | | 800,000 | 0.0% | 0.0% |
| Transfers-Out | | 2,331,800 | | 2,291,800 | | 40,000 | 98.3% | 100.0% |
| Total Expenses | \$ | 53,105,292 | \$ | 30,155,012 | \$ | 22,950,280 | | |
| Revenues Over/(Under) Expenses | \$ | (1,858,092) | \$ | 10,735,170 | \$ | 12,593,262 | | |

Central Oregon Community College Monthly Budget Status February 2023

| | | Adopted Budget | Y | ear to Date Activity | Variance Favorable Infavorable) | Percent of Budget Current Year | Percent of Budget Prior Year |
|--------------------------------|----|-------------------|----|-------------------------|---------------------------------------|--------------------------------------|------------------------------------|
| Non General Funds | - | Buaget | | Activity | mavorabic) | Odificial Teal | THOI TOU |
| Debt Service Fund | | | | | | | |
| Revenues | \$ | 5,351,906 | \$ | 4,401,474 | \$ (950,432) | 82.2% | 90.1% |
| Expenses | | 5,543,685 | | 2,096,326 | 3,447,359 | 37.8% | 40.4% |
| Revenues Over/(Under) Expenses | \$ | (191,779) | \$ | 2,305,148 | \$ 2,496,927 | | |
| Grants and Contracts Fund | | | | | | | |
| Revenues | \$ | 7,295,000 | \$ | 1,779,309 | \$ (5,515,691) | 24.4% | 32.1% |
| Expenses | | 7,739,100 | | 2,624,828 | 5,114,272 | 33.9% | 34.0% |
| Revenues Over/(Under) Expenses | \$ | (444,100) | \$ | (845,519) | \$ (401,419) | | |
| Capital Projects Fund | | | | | | | |
| Revenues | \$ | 3,748,505 | \$ | 1,513,819 | \$ (2,234,686) | 40.4% | 5.2% |
| Expenses | | 8,090,948 | | 693,382 | 7,397,566 | 8.6% | 14.9% |
| Revenues Over/(Under) Expenses | \$ | (4,342,443) | \$ | 820,437 | \$ 5,162,880 | | |
| Enterprise Fund | | | | | | | |
| Revenues | \$ | 4,810,756 | \$ | 3,111,433 | \$ (1,699,323) | 64.7% | 61.9% |
| Expenses | | 5,340,671 | | 3,375,927 | 1,964,744 | 63.2% | 54.2% |
| Revenues Over/(Under) Expenses | \$ | (529,915) | \$ | (264,494) | \$ 265,421 | | |
| Auxiliary Fund | | | | | | | |
| Revenues | \$ | 7,406,628 | \$ | 5,957,595 | \$ (1,449,033) | 80.4% | 66.6% |
| Expenses | | 11,460,318 | | 5,942,232 | 5,518,086 | 51.9% | 42.9% |
| Revenues Over/(Under) Expenses | \$ | (4,053,690) | \$ | 15,363 | \$ 4,069,053 | | |
| Reserve Fund | | | | | | | |
| Revenues | \$ | 11,674 | \$ | - | \$ (11,674) | 0.0% | 0.0% |
| Expenses | | 455,000 | | 434,020 | 20,980 | 95.4% | 94.6% |
| Revenues Over/(Under) Expenses | \$ | (443,326) | \$ | (434,020) | \$ 9,306 | | |
| Financial Aid Fund | | | | | | | |
| Revenues | \$ | 15,059,071 | \$ | 6,601,218 | \$ (8,457,853) | 43.8% | 52.2% |
| Expenses | | 15,323,065 | | 7,441,171 | 7,881,894 | 48.6% | 55.5% |
| Revenues Over/(Under) Expenses | \$ | (263,994) | \$ | (839,953) | \$ (575,959) | | |
| Internal Service Fund | | | | | | | |
| Revenues | \$ | 127,500 | \$ | 54,897 | \$ (72,603) | 43.1% | 25.3% |
| Expenses | | 119,893 | | 64,476 | 55,417 | 53.8% | 38.3% |
| Revenues Over/(Under) Expenses | \$ | 7,607 | \$ | (9,579) | \$ (17,186) | | |
| Trust and Agency Fund | | | | | | | |
| Revenues | \$ | 9,332 | \$ | 6,090 | \$ (3,242) | 65.3% | 13.2% |
| Expenses | | 18,500 | | 4,931 | 13,569 | 26.7% | 31.2% |
| Revenues Over/(Under) Expenses | \$ | (9,168) | \$ | 1,159 | \$ 10,327 | | |

Central Oregon Community College

Cash and Investments Report As of February 28, 2023

| College Portfolio | Operating Funds | Trust/Other Funds | |
|---|------------------------|----------------------|---------|
| Cash in State Investment Pool 4089 - General operating fund 3624 - Robert Clark Trust | \$ 46,085,144 | \$ | 377,051 |
| February Average Yield 3.75% | | | |
| Cash in USNB | \$ 730,885 | | |
| Cash on Hand | | | |
| Total Cash | \$ 46,816,029 | \$ | 377,051 |

Board Meeting Date: Wednesday, April 12, 2023 **Exhibit:** $\underline{10b.1}$



Central Oregon Community College Board of Directors

New Hires Report Date of Hire: March 1-31, 2023

| Name | Hire Date Job Description | | Department | | |
|------------------------------|---------------------------|----------------------------------|----------------------------------|--|--|
| Classified Full-Time | | | | | |
| Moussa-Hale, Sarah | 3/6/2023 | Enrollment Specialist | Admissions | | |
| Nolta, Courtney S | 3/27/2023 | Instructional Specialist | Instructional Deans | | |
| Schaalma, Jason Lee | 3/20/2023 | Campus Custodian | Custodial Services | | |
| Temporary Hourly | | | | | |
| Bow er, Charissa Ann | 3/27/2023 | Instructional Assistant- | Veterinary Technician Program | | |
| Buer, Bjorn Ross | 3/15/2023 | Redmond Campus Student | Regional Svcs. & R.C. Operations | | |
| Carney, John Vogel | 3/27/2023 | Basic Flight Instructor | Aviation Program | | |
| Eickelman, Jack | 3/27/2023 | Basic Flight Instructor | Aviation Program | | |
| Glenn, Carissa Ann | 3/6/2023 | Benefits Navigator Outreach | Student Life | | |
| Goold, Ryan Lee | 3/16/2023 | EMT Test Proctor | Emergency Medical Services | | |
| Jackson Smith, Vernon Skytus | 3/16/2023 | ITS Student Technology | Student Tech Services | | |
| Keith, Rebecca | 3/1/2023 | Writing Tutor II | Tutoring and Testing | | |
| Kiefer, Emma Helen | 3/17/2023 | Test Proctor II | Tutoring and Testing | | |
| Komisars, Matthew | 3/13/2023 | Basic Flight Instructor Training | Aviation Program | | |
| Komisars, Matthew | 3/13/2023 | Basic Flight Instructor | Aviation Program | | |
| Matejcek, Justin Peter | 3/27/2023 | Flight Instructor Training | Aviation Program | | |
| Matejcek, Justin Peter | 3/27/2023 | Basic Flight Instructor | Aviation Program | | |
| McCullough, Jeremiah | 3/24/2023 | Flight Instructor Training | Aviation Program | | |
| McCullough, Jeremiah | 3/24/2023 | Basic Flight Instructor | Aviation Program | | |
| Rubin, Jeremy Stephen | 3/20/2023 | EMT Lab Assistant | Emergency Medical Services | | |



Central Oregon Community College Board of Directors: Information Item

| Subject | Hiring of Cory Darling as Director of Campus Safety and Emergency Management |
|--------------------------|--|
| Institutional Efficiency | IE-1: Improve practices and systems related to providing a supportive and productive workplace. IE-2: Develop effective and efficient policies and procedures that are applied uniformly across the College. IE-3: Define, document and practice clear operational decision-making. IE-4: Improve information sharing practices and communication sources. |
| Prepared By | Laura Boehme, Chief Information/Human Resources Officer |

A. Background

The **Director of Campus Safety and Emergency Management** position is a replacement position.

B. Timing

The **Director of Campus Safety and Emergency Management** position is a 1.0 FTE, 12-month employment contract each fiscal year. For the 2022-23 fiscal year, the initial employment contract period will be from April 3, 2023 to June 30, 2023. As with all other full-time Administrator employees, a new contract will be prepared for the next academic year that begins on July 1.

C. Budget Impact

This position is in the 2022-23 budget and conforms to the current approved Administrator salary schedule.

Cory earned an associate's degree in Apprenticeship in Law Enforcement from COCC, a bachelor's degree in Criminal Justice from American Military University, and is a graduate of the FBI National Academy. Prior to this role, Cory served as Chief of Police for the Sunriver Police Department. Cory brings with them a wealth of glowing professional endorsements from our key partners across Central Oregon law enforcement, behavioral health, and social service agencies.



Central Oregon Community College Board of Directors: Information Item

| Subject | Hiring of Amy Knudsen as First Year Experience (FYE)/Placement Coordinator |
|--------------------|---|
| Student Success | SS-2: Enhance and promote the resources and tools available to help students efficiently complete their academic goal. SS-2: Enhance and promote the resources and tools available to help students efficiently complete their academic goal. |
| Student Experience | SE-1: Develop and implement a comprehensive approach to academic offerings and student support services on all campuses and online. |
| Prepared By | Laura Boehme, Chief Information/Human Resources Officer |

A. Background

The **FYE/Placement Coordinator** position is a replacement position.

B. Timing

The **FYE/Placement Coordinator** position is a .75 FTE, 12-month employment contract each fiscal year. For the 2022-23 fiscal year, the initial employment contract period will be from April 3, 2023 to June 30, 2023. As with all other full-time Administrator employees, a new contract will be prepared for the next academic year that begins on July 1.

C. Budget Impact

This position is in the 2022-23 budget and conforms to the current approved Administrator salary schedule.

Amy earned both a bachelor's degree in Secondary Earth Science Education and a master's degree in Science Teaching from Northern Arizona University. Most recently, Amy has led public education efforts for the Grand Canyon Wolf Recovery Project. Prior to this, Amy held multiple roles in education, including roles as a K-12 teacher in Arizona and Oregon and as an instructor at Northern Arizona University (NAU). Amy has also served as Coordinator for the Student Learning Centers at NAU, a consultant/facilitator of on college peer-mentor training programs in Arizona, and a TRIO Talent Search advisor in rural Colorado, where she helped 7th-12th graders prepare for and transition to college.



Central Oregon Community College Board of Directors: Information Item

| Subject | Hiring of Deborah Lehto as Assistant Director of Financial Aid |
|--------------------------|---|
| Student Success | SS-2: Enhance and promote the resources and tools available to help students efficiently complete their academic goal. |
| Student Experience | SE-1: Develop and implement a comprehensive approach to academic offerings and student support services on all campuses and online. |
| Institutional Efficiency | IE-2: Develop effective and efficient policies and procedures that are applied uniformly across the College. |
| Prepared By | Laura Boehme, Chief Information/Human Resources Officer |

A. Background

The **Assistant Director of Financial Aid** position is a replacement position.

B. Timing

The **Assistant Director of Financial Aid** position is a 1.0 FTE, 12-month employment contract each fiscal year. For the 2022-23 fiscal year, the initial employment contract period will be from March 27, 2023 to June 30, 2023. As with all other full-time Administrator employees, a new contract will be prepared for the next academic year that begins on July 1.

C. Budget Impact

This position is in the 2022-23 budget and conforms to the current approved Administrator salary schedule.

Deborah earned an associate's degree in Business Administration from COCC and a bachelor's degree in Liberal Arts from Eastern Oregon University. Prior to this role, Deborah served as the Financial Aid Specialist Senior at COCC and brings a wealth of knowledge and often quiet force that keeps the Financial Aid office driving forward into this new position.



Central Oregon Community College Board of Directors: Information Item

| Subject | Hiring of Nicole Sharp as Residence Life Coordinator |
|--------------------|--|
| Student Success | SS-2: Enhance and promote the resources and tools available to help students efficiently complete their academic goal. SS-3: Enhance and promote the resources and support services available to help students overcome non-academic challenges. |
| Student Experience | SE-3: Promote diversity, inclusiveness and community on all campuses and online. |
| Prepared By | Laura Boehme, Chief Information/Human Resources Officer |

A. Background

The **Residence Life Coordinator** position is a replacement position.

B. Timing

The **Residence Life Coordinator** position is a 1.0 FTE, 12-month employment contract each fiscal year. For the 2022-23 fiscal year, the initial employment contract period will be from March 1, 2023 to June 30, 2023. As with all other full-time Administrator employees, a new contract will be prepared for the next academic year that begins on July 1.

C. Budget Impact

This position is in the 2022-23 budget and conforms to the current approved Administrator salary schedule.

Nicole Sharp earned an associate's degree at COCC and is currently working on a bachelor's degree at OSU-Cascades. Most recently, Nicole served as COCC's Temporary Residence Life Coordinator. Prior to this role, Nicole served as a Community Assistant in Wickiup Hall.

Board Meeting Date: April 12, 2023 Exhibit No.: 11a.1



Central Oregon Community College Board of Directors: Resolution

| Subject | 2023-24 Tuition and Fee Rates |
|---------------------------|---|
| Strategic Plan Connection | Student Success: Enhance development of course and program offerings and delivery methods to help students efficiently complete their academic goal. |
| | Community Enrichment: Advance positive regional economic development by assisting with educational and training needs of business, industry, and workforce. |
| | Institutional Efficiency: Improve practices and structure related to providing a healthy and productive workplace. |
| Prepared By | Cathleen Knutson, Director of Fiscal Services, Alicia Moore, Vice President of Student Affairs |

A. Background

For fiscal year 2022-23, COCC has the fifth lowest combined in-district tuition and fee rates of Oregon's seventeen community colleges. Preliminary information indicates that with the proposed tuition and fee increases, COCC's combined 2023-24 in-district tuition and fee rates will remain in the lowest one-third of all Oregon community colleges.

As the College strives to maintain comprehensive quality programs and essential support services to students at all campuses, as well as address employee wage and maintenance issues, it is recommending 2023-24 tuition rates as shared in the table below.

<u>Tuition</u> Tuition Rates for Fiscal Year 2023-24

| | 2 | 2022-23 | Ş | Assumption | % Assumption | 2 | 2023-24 |
|-------------------------------------|----|---------|----|------------|--------------|----|---------|
| Tuition Residency Categories | T | uition | | Change | Change | 1 | Tuition |
| In-District | \$ | 113.00 | \$ | 5.00 | 4.42% | \$ | 118.00 |
| Non-Resident Veterans | \$ | 136.00 | \$ | 6.00 | 4.41% | \$ | 142.00 |
| Out-of-District/Border States | \$ | 159.00 | \$ | 8.00 | 5.03% | \$ | 167.00 |
| Out-of-state/International | \$ | 331.00 | \$ | 16.00 | 4.83% | \$ | 347.00 |

<u>Current Fees</u>: COCC assesses three fees on a per credit basis to all credit students: Technology, Student Activities, and Green Energy. The Student Activities and Green Energy fee have dedicated purposes, while the Technology fee supports technology costs within the College's general fund. There is no proposed increase for student fees in fiscal year 2023-24.

General Fees for Fiscal Year 2023-24

| | | | \$ Assumption | % Assumption | | |
|----------------------|------|----------|------------------|--------------|------|-----------|
| Fee Categories | 2022 | -23 Fees | Change | Change | 2023 | 3-24 Fees |
| Technology Fee | \$ | 17.50 | \$ - | 0.00% | \$ | 17.50 |
| Student Activity Fee | \$ | 1.50 | \$ - | 0.00% | \$ | 1.50 |
| Green Energy Fee | \$ | 0.25 | \$ - | 0.00% | \$ | 0.25 |
| | \$ | 19.25 | | | \$ | 19.25 |

Annual Cost Comparison (36 credits)

| | 2022-23 | \$ Assumption | % Assumption | 2023-24 |
|-------------------------------|--------------|---------------|--------------|--------------|
| Tuition Residency Categories | Tuition/Fees | Change | Change | Tuition/Fees |
| In-District | \$ 4,761.00 | \$ 180.00 | 3.78% | \$ 4,941.00 |
| Non-Resident Veterans | \$ 5,589.00 | \$ 216.00 | 3.86% | \$ 5,805.00 |
| Out-of-District/Border States | \$ 6,417.00 | \$ 288.00 | 4.49% | \$ 6,705.00 |
| Out-of-state/International | \$ 12,609.00 | \$ 576.00 | 4.57% | \$ 13,185.00 |

For in-district students, COCC remains one of the most affordable community colleges in Oregon, even with the proposed tuition and fee increases. COCC's lower costs, strong Foundation scholarship support, and "Open Educational Resources" (OER) textbook savings will help provide access to an affordable, quality college education.

This recommendation, along with other budget-related decisions and a potential increase in the State's contribution to the Community College Support Fund, contribute to the College's ability to present a balanced budget for the 2023-24 academic year.

B. Options/Analysis

- 1) Approve proposed 2023-24 tuition and technology fee rates.
- 2) Do not approve proposed 2023-24 tuition and technology fee rates.
- 3) Propose modifications to the recommended rates.

C. Timing

This action is required at this time as summer and fall 2023 registration begins prior to the May Board meeting.

D. Budget Impact

The increase in budgeted tuition and fee revenue using the proposed 2023-24 rates is approximately \$597,000.

E. Proposed Resolution

Be it resolved that the Central Oregon Community College Board of Directors hereby approve the proposed 2023-24 tuition and fee rates presented in Section A.

Board Meeting Date: April 12, 2023

Exhibit No.: 11b.1



Central Oregon Community College Board of Directors: Resolution

| Subject | Suspend Business Programs | | | | |
|----------------------------|--|--|--|--|--|
| Strategic Plan Initiatives | SS-1: Enhance development of course and program offerings and delivery methods. | | | | |
| | CE-2: Advance positive regional economic development by assisting with educational and training needs of business, industry and workforce. | | | | |
| Prepared By | Dr. Annemarie Hamlin, Vice President for Academic Affairs | | | | |

A. Background

Excerpt from Oregon Administrative Rules (OAR 589-006-0150): *Community college boards are responsible for approving their college's certificate of completion, associate degree and associate degree option requirements.*

This proposal to inactivate three business programs, the Marketing Communications CC1, the Management AASO, and the Business ASOT. The Business ASOT is being replaced by the Business AST as COCC's State-approved and coordinated Business Transfer program. The Marketing CC1 no longer offers a clear pathway to employment as student enrollment in the program has declined steadily since 2018. The Management AASO significantly overlaps with an existing Business Administration AAS offered by COCC, and recent curricular changes have further diminished the distinctions between the two programs. COCC Business faculty, with support from their advisory committee, believe that suspending the Management AASO will clarify available programs of study for interested students without sacrificing workforce development needs. This proposal to suspend three existing programs meets COCC, state, and regional accreditation (Northwest Commission on Colleges and Universities) standards. Upon approval by the COCC Board this program change will be submitted to the Oregon Higher Education Coordinating Commission/Office of Community College and Workforce Development and then to the Northwest Commission on Colleges and Universities as required.

B. Options/Analysis

Approve the proposed inactivated academic programs.

Decline approval of the proposed inactivated academic programs.

C. Timing

These programs will be immediately unavailable for new students to declare; the inactivations have been reviewed and approved by COCC's Curriculum Committee with teach-out and communication plans to avoid disruption to in-progress students.

D. Budget Impact

All courses will continue to be taught; there is no budget impact.

E. Proposed Resolution

Be it resolved that the Central Oregon Community College Board of Directors approves the following deleted academic program effective Fall 2022:

Inactivated programs

Management AASO Marketing Communication CC1 Business ASOT

Board Meeting Date: April 12, 2023

Exhibit No.: 11c.1



Central Oregon Community College Board of Directors: Resolution

| Subject | New Associate Transfer Degrees in Business and English Literature | | | | |
|----------------------------|--|--|--|--|--|
| Strategic Plan Initiatives | SS-1: Enhance development of course and program offerings and delivery methods. | | | | |
| | CE-2: Advance positive regional economic development by assisting with educational and training needs of business, industry and workforce. | | | | |
| Prepared By | Dr. Annemarie Hamlin, Vice President of Academic Affairs | | | | |

A. Background

Excerpt from Oregon Administrative Rules (OAR 589-006-0150): Community college boards are responsible for approving their college's certificate of completion, associate degree and associate degree option requirements.

These two proposed degrees (an AST in Business and an AAT in English Literature) are the result of statewide efforts to create degrees that will be accepted by Oregon Public Universities (OPUs) and provide students with Junior standing once they matriculate at their chosen transfer university. These degrees have been developed as part of the Major Transfer Map (MTM) process, which means they were developed by faculty in relevant disciplines from Oregon's community colleges and public universities under the guidance of Higher Education Coordinating Commission (HECC) staff. As a result, the proposed degrees meet COCC, state, and accreditation standards and have already been approved by HECC. Upon approval by the COCC Board, this program will be submitted to the Northwest Commission on Colleges and Universities.

B. Options/Analysis

Approve the proposed new academic program. Decline approval of the new academic program.

C. Timing

The new program will be available in the 2023-24 Catalog that begins with the Fall 2023 term.

D. Budget Impact

The proposed certificate consists mostly of existing courses, but two new courses have been created for the program. The budget impact is negligible.

E. Proposed Resolution

Be it resolved that the Central Oregon Community College Board of Directors approves the new Associate Transfer degrees in both Business and English Literature effective Fall 2023.



AGREEMENT: MAJOR
TRANSFER MAP IN
BUSINESS

A statewide transfer agreement that identifies the community college courses needed to transfer to any Oregon public university as a junior seeking a Bachelor of Science in Business.





Statewide Transfer Articulation Agreement:

Major Transfer Map in Business

90-100 Credits or Optimal Transfer Point

From: All Oregon Community Colleges

To: All Oregon Public Universities





Introduction: Major Transfer Maps (MTMs) represent a streamlined path for students transferring from an Oregon community college to an Oregon university who know which major/bachelor's degree program they want to pursue. In contrast to other statewide transfer tools that prioritize university general education requirements (i.e. AAOT and ASOT), MTMs specify clear course-taking paths necessary for on-track progress towards a specific major/bachelor's degree, with a guarantee of transfer from any Oregon community college to any Oregon public university. MTMs build on the 30-credit general education foundation defined by the generic Core Transfer Map (CTM), although MTMs may specify particular relevant/required General Education courses as part of the 30-credit CTM component of the MTM.

The statewide Major Transfer Map (MTMs) in Business will use the format of an Associate of Science Transfer degree in Business (AST-Business).

The MTMs identify the optimal and specific set of community college courses students need to take to transfer efficiently into the major at the university. The successful completion of the MTM allows students to receive status at the public university, based on the number of academic credits referenced in the transfer agreement, including at least 30 credits of general education satisfied, that is comparable to the status of students with the same number of academic credits in the major course of study who began their postsecondary studies at the public university. The students will not be required to retake a course, as long as the minimum required grades have been earned.

Students must have earned a cumulative grade point average of 2.0 and meet the residency requirements at the community college awarding the MTM.

When students complete an MTM, the general education courses in the "Core Transfer Map" portion of the MTM, for which minimum required grades have been earned, are guaranteed to transfer into general education, degree, or major requirements for a bachelor's degree at any Oregon public university (ORS 350.404). However, while CTM-related courses are guaranteed to transfer into general education, degree, or major requirements, students completing an MTM will not be awarded a CTM also.

Students who want to transfer prior to completing the MTM should talk with their community college advisor and an advisor at their target university prior to transfer about how their courses will count towards general education requirements and degree/major requirements. If the MTM is not awarded advisors can guide students to determine if they are eligible for a CTM.

Students are responsible for informing the admissions counselor or intake advisor at their receiving four-year institution that they are completing an MTM. It is important for students to understand that completing the MTM in two years and the bachelor's degree in four years requires them to complete a minimum average of 15 credits per quarter (or 45 credits per year).





The guarantees and limitations below describe the minimum requirements to which all participating institutions have agreed. If an institution is not meeting the guarantees described below a complaint can be filed with the Oregon Transfer Advisory Committee (OTAC).¹

Part 1: Guarantees

Students who complete all the requirements of an MTM (i.e. an MTM associate's degrees or an MTM non-degree package when optimal transfer requires fewer than 90 credits) as defined in the specific MTM agreement, who have earned the minimum required grades and a cumulative 2.0 GPA or higher, meet residency requirements, and who are admitted to the receiving institution's corresponding major/degree program are guaranteed the following:

- 1. Status within the major at the public university that is comparable to the status of students with the same number of academic credits in the major course of study who began at the public university (when the MTM is equal to at least 90 credits this would equate to receiving "junior status in the major course of study at the public university").
- 2. Eligibility to graduate following the degree/major requirements in effect at the university during the academic year the student first enrolled in the community college that awarded the MTM. If the student does not complete the degree within 7 years of the first enrollment at the community college awarding the MTM, they should meet with an advisor to determine which catalog to use.
- 3. All courses in the MTM will transfer individually. If a student transfers before completing the MTM, all courses will still transfer but may not apply in the same way as they would if the MTM was completed. If the CTM has been awarded, the guarantees inherent in the CTM apply.
- 4. The ability to file a complaint with the Oregon Transfer and Articulation Committee (OTAC) if the guarantees of the MTM are not being met. OTAC will review complaints submitted to the Higher Education Coordinating Commission (HECC) or to OTAC regarding Oregon's statewide transfer tools and degrees and recommend next steps that support dispute resolution. Note:
 - Students should first follow their home institution's internal complaint process (e.g. talk to their academic advisor, academic unit, Registrar, or Provost)
 - The HECC has authority to handle student complaints but only if they are related to discrimination or retaliation

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¹ Sections of this contract are modified versions of contracts from Colorado and Washington.





- While OTAC does not have legal authority over transfer complaints, as the only statewide transfer advisory body, OTAC can make recommendations and assist institutions and students in resolving compliance issues.
- 5. Students who successfully complete the MTM at a community college will have the MTM notated on their transcript. If the MTM takes the form of an associate's degree, it will be reflected in the standard degree posting format used by the community college. If the MTM is not an associate's degree, but rather an optimal transfer point with fewer than 90 credits, it will be posted as a notation on the community college transcript.

Part 2: Limitations

- 1. Completion of the prescribed curriculum in the statewide transfer articulation agreement does not guarantee admission to a participating receiving institution. Students must meet all admission and application requirements at the receiving institution in place at the time of admission, including the submission of all required documentation by stated deadlines.
- 2. Minimum grades required for general transfer and for application to major requirements and prerequisites may vary by each Oregon public university and by each degree/major. Each MTM agreement will specifically list the minimum grade requirements that will guarantee transfer including minimum required grades for major courses and Pass/No Pass limitations. All schools accept a grade of a "C -" or better in all general education courses. Students should contact the admissions counselor or intake advisor at the university they intend to transfer to for more information.
- 3. Completion of an MTM and admission to a receiving institution does not guarantee enrollment in a specific degree program. Some programs at receiving institutions have controlled and/or competitive entry due either to space limitations or academic requirements.
- 4. The credit and course transfer guarantees described in the specific MTM agreements apply only to the specific degree programs covered by the agreement. Therefore, if a student changes to a new major some courses may not apply the same way towards the new major as they would for the original major. When students change majors the old MTM major guarantees may no longer apply and receiving institutions will evaluate applicability of transfer on a course-by- course basis.
- 5. AP (Advanced Placement) and IB (International Baccalaureate) credit:
 - General Education Courses in the MTM:
 - AP and IB articulated credits used to meet the general education components of the Major Transfer Map will transfer, and are guaranteed to fulfill general education requirements at the receiving institution, as long as the articulated credits are listed on the Advanced Placement and International Baccalaureate Statewide *Course Credit Policy* found on the HECC website.
 - AP (Advanced Placement) and IB (International Baccalaureate) in the MTM:

 Using the current AP and IB Statewide Course Credit Policy as a reference, the Major

 Transfer Map workgroup will assess how AP/IB exam scores apply to the MTM (range of
 credits and course articulations). In particular, the MTM workgroup will identify whether
 the credit range and course articulation of AP/IB exam scores differ among the 17





community colleges and 7 public universities in ways that create transfer misalignment for students earning the MTM.

The workgroup will refer all areas of misalignment to the AP/IB Statewide Policy Group, which will work with the higher education institutions' appropriate representatives (including faculty and academic leadership) to resolve the areas of misalignment by establishing common range of credits and defined articulations across the 17/7 so that AP/IB exam credit awarded at any community college will transfer to all public universities and apply as intended in the MTM.

If 17/7 alignment in range of credits and course articulation for AP/IB exam scores is not possible, the MTM workgroup will determine whether the differences constitute acceptable and warranted variance within the MTM. If so, the workgroup will recommend the variance to OTAC when it submits the MTM to OTAC for the approval process. If the MTM workgroup determines that uniformity is necessary, and a particular institution elects not to conform, that school is choosing not to be a participant in that particular MTM.

- 6. Please note that each Oregon public university has differing policies on institutionally administered exams (sometimes called Challenge Exams) and students should contact the admissions counselor or intake advisor at the university students intend to transfer to for more information.
- 7. Students should consult with advisors at their community college and receiving university if they have additional questions.

Part 3: Institutional Obligations

- 1. Oregon public universities and community colleges, under advisement from OTAC and HECC, will build an alert mechanism into their curriculum review process for changes related to courses, programs, or admission that may impact the MTM.
 - The institution proposing a change in required or pre-requisite courses, with potential to impact lower-division course taking will alert their Registrar and Major Transfer Map group to review the change.
 - If the proposed change creates a need to modify lower-division course taking as defined in the existing MTM, the OTAC representative from the particular MTM group will bring the issue to OTAC for review to determine if updates need to be made to the agreement.
 - All public higher education institutions who are signatories of the agreement are expected to stay in alignment with the approved MTM. Changes to courses included in the MTM that will affect their transferability must be approved by the MTM group and OTAC before taking effect.
 - MTM groups are expected to meet annually or as needed to ensure continued alignment and the effective dates will be reflected in each MTM. Catalog rights follow the MTM.
 - If valid reasons exist that prevent sufficient alignment, a given institution may have to exit the agreement. In such cases, the Provost of the university must notify OTAC and work out an effective timeline for leaving the agreement such that the university honors the catalog





year guarantees and provides a workable teach-out plan so students in the pipeline are held harmless.

- 2. Oregon public higher education institutions agree that where university-specific curricular variance exists within the MTM, it is identified and justified. Acceptable justifications should be related to student benefit, necessity for academic success in meeting future requirements at the junior/senior/graduate school/employment level, and immovable external requirements such as accreditation requirement differences.
- 3. Participating institutions agree to continue to work toward maximizing course alignment as much as possible with the goal of awarding direct equivalency for all MTM courses, even when a transferring student has not completed the entire MTM.





Part 4: Prescribed Curriculum

This guide outlines the course requirements for the Business Major Transfer Map (MTM) for students at any Oregon community college who plan to transfer to a four-year public university in Oregon and earn a Bachelor of Science in Business. This map is beneficial for students who know they want to transfer in Business, but who may be unsure of their intended transfer destination. There are two possible transfer paths in this MTM. Students should work with their advisor to choose the best path for their goals, and to ensure they fulfill the requirements of this major transfer map.

Students who are certain of both their major and their intended transfer destination should consult an advisor for information on an existing specific articulation agreement or degree map that will prescribe their course requirements.

The Business Major Transfer Map (Business MTM) is a streamlined pathway created for a student who knows they want to earn a Bachelor of Science in Business. While the Business MTM may not meet all the lower division general education requirements at a student's chosen school, students who successfully complete the courses and program GPA requirements, will transfer in with junior standing in the major. They will have the ability to work with an advisor to take smart credits: credits that are required at each public university that will count toward their Business major, a minor or general education.

There may be a minimum required GPA for the university and/or College of Business of your choice. Refer to the grid below for more information on the GPA/grading guidelines for each 4-year institution.

Students are strongly encouraged to: 1) seek advising before their first term of college; 2) seek advising after they have completed the 30-35 credits of the Core Transfer Map (CTM); and 3) seek advising and meet with a transfer coordinator before registration opens at the beginning of their second year in college. Students should also be aware that if they want to complete this Major Transfer Map in two years, they should take an average of 45 credits per year, or approximately 15 credits per quarter. Finally, to earn an AST-Business degree, students will need to successfully complete at least 90 credits.

All seven public universities in Oregon offer a Bachelor of Science in Business:

Eastern Oregon University: https://www.eou.edu/college-of-business/

Oregon Institute of Technology: https://www.oit.edu/academics/degrees/business

Oregon State University: http://business.oregonstate.edu/
Portland State University: https://www.pdx.edu/business/

Southern Oregon University: https://sou.edu/academics/business/programs/business-administration-ba-bs/

University of Oregon: https://business.uoregon.edu/ Western Oregon: https://wou.edu/academics/business/





| Core Transfer Requirements | | Credits |
|-------------------------------------|--|---------|
| Writing | | |
| 1 Course | WR 121 | 3-4 |
| Arts & Letters | | |
| 1st Course | Choose from AAOT course list | 3-4 |
| 2 nd Course | Choose from AAOT course list | 3-4 |
| Social Sciences | | |
| 1st Course | Econ 201 | 3-4 |
| 2 nd Course | Econ 202 | 3-4 |
| Natural Sciences | | |
| 1 st Course | Lab Science from AAOT course list | 4-5 |
| 2 nd Course | Lab Science from AAOT course list | 4-5 |
| Mathematics | | |
| 2 Pathways, see Pathway | Pathway A: Statistics (EOU, PSU, SOU, OIT) | 4-5 |
| A & Pathway B | Pathway B: Calculus (OSU, WOU, UO) | |
| Core Transfer Requirements T | Total | 30-35** |

^{*}At least 1 Core Transfer course must also satisfy Cultural Literacy outcomes for AAOT

** Additional credits taken to reach 30 in the Core Transfer requirements will be applied to the general education category associated with them

| Major Transfer Map Courses | Credits | |
|-------------------------------------|--|-------|
| Writing | WR 227 | 3-4 |
| Communications | COMM 111 | 3-4 |
| Excel Skills class | *see attached document for equivalencies | 3-4 |
| Introduction to Business | BA 101 | 3-6 |
| Financial and Managerial Accounting | BA 211 & 213 | 8 |
| Business Law | BA 226 or 230 | 4 |
| Total | | 24-30 |





| | Pathway A: Statistics (EOU, PSU, SOU, OIT) | | Pathway B: C | |
|-------------------------------|--|---------------------------|--|------------------------------|
| Courses | Courses | Credits | Courses | Credits |
| Mathematics | MTH 111 (4-5 cr.) *OIT only, this is not required at EOU, PSU, or SOU) | 4-5 | MTH 111 (4-5 cr.) | 0 (incl. in CTM total) |
| | | 0 | Math 241 or equivalent* If a student takes 251, (112 is a required pre-req) | 4-5 |
| Statistics | 243 (4-5 cr.) | 0 (incl. in CTM total) | 243* *Students transferring to OSU can take BA275 instead of MTH243/MTH244 | 4-5 |
| | 244* *This is not required course at EOU & PSU) | 4-5 | 244* *WOU Students do not need 244 *Students transferring to OSU can take BA275 instead of MTH243/MTH244 | 4-5 |
| Total | | 0-10 | | 8-15 |
| | Additional General I (EOU, PSU, | | Additional General Educatio (OSU, WOU, UO, OIT) | |
| Natural Sciences | Lab Sciences from AAOT Course List* *This can be non-lab at SOU, this is not required at OIT | 4-5 | (see recommended additional courses to reach 90 credits) | |
| Total | | 4-5 | | 0 |
| Section Total (Math + Gen Ed) | | 4-15 | | 8-15 |
| Grand Total (CTM +MTM) | | Pathway A Total: 58-80 | | Pathway B Total:62-80 |





Additional courses to reach 90 credits: See the table below. Please understand that lower division courses taken at the community college level do not necessarily transfer to any Oregon university you choose. Again, this is why it's vital to speak to an advisor knowledgeable about transferring to the Oregon university of your choice.

ADDITIONAL COURSES TO REACH 90 CREDITS

See an advisor for recommended courses

At this point [above = 58-80 credits], it is recommended students pursue these options:

- 1. Work closely with a Business Advisor to select courses that will help you fulfill any remaining degree requirements. It is VITAL that you work with an Advisor at your current school to plan your needed courses for the university you wish to attend, as the transfer of course credits varies from one university to another. This list does not guarantee acceptance as a general education or business elective courses by the university you plan to attend.
- 2. No greater than 12 credits of CTE shall comprise the courses for the MTM.
- 3. No greater than 3 credits of PE shall comprise the courses for the MTM.
- 4. Course grades must be "C" grade or better.
- 5. Additionally, pick from the following suggested course categories(12-28 credits) which may be General Education and/or lower division Business Electives at the university you wish to attend (<u>It is VITAL that you work with an Advisor</u>):

| Arts and Letters (3-4 | Social Science (3-4 credits | Science (3-4 credits | Business Courses (3-4 credits per class) (if |
|------------------------|-------------------------------|----------------------|--|
| credits per class): | per class): | per class): | offered): |
| Business Ethics | Anthropology | Global Ecology & | Depending on the area you wish to focus on in |
| Art History | Geography | Conservation | Business, one or more business elective(s) may |
| Intercultural | Psychology (social/cognitive) | | be appropriate. Speak to your advisor for |
| Communication | Sociology (cultural/social | | guidance |
| Philosophy | change/diversity) | | |
| Music/Theater Literacy | US Government Politics & | | |
| World Literature | History | | |
| Writing | Global Civilization | | |
| | Women's Studies | | |
| | | | |
| | | | |





College of Business Requirements & Degrees/Areas of Concentration Compatible with the AST-Business See an advisor for recommended courses and to learn more about these programs and the application processes **PSU** wou EOU OIT OSU SOU UO NA No Yes: Opt-in at **Application** Yes No Yes No orientation or Required before beginning 200 level courses **Required GPA** 2.0 for all 2.25 2.25 based 2.50 for all Students 3.0 cumulative 2.25 GPA in all students cumulative students transfer/UO college level transferring to on transferable SOU from a combined and 3.0 work for transfer students college-level regionally pre-business core credit. (For accredited GPA - includes BA FY, 3.0 GPA college or 101. ACTG preferred) university must 211and 213, EC show evidence 201 and 202 of honorable equivalents. GPAs dismissal from are for the other guaranteed admission, a collegiate institutions and holistic review is a cumulative also possible grade point average of at least 2.25 in 36 quarter credits (or 24 semester credits) of acceptable college work. Applicants who hold an associate's degree from a regionally accredited institution or an Oregon Transfer Module (OTM) will be admitted with a 2.00 **GPA** C-C-C-C-Minimum D for Varies C-**Course Grade** transfer, depending some on Required course/major courses req. higher grade to continue in major





| | | | Ourip | | | DMMISSION / | |
|---|---|--|---|---|--|---|--|
| Other Admissions Requirements | None | None | None | None | None | None | Completion of WR 121 or equivalent with a C- or better Completion of MTH 111 or MTH 105 or equivalent with C- or better |
| | EOU | OIT | OSU | PSU | SOU | UO | wou |
| Degrees or concentrations that work with the AST-Business | The MTM-Business pathway works for all of our business and accounting degrees and their concentrations. | The MTM – Business pathway works for the business management program | The MTM- Business pathway works for all of our Business programs. | The MTM- Business Pathway works for all concentrations of business: Accounting, Business Technology & Analytics, Advertising, Finance, Human Resources, Management & Leadership, Marketing, and Supply & Logistics Management | The MTM works for all concentrations in our Business major: Accounting, Management, Marketing, and Tourism Management. | The MTM - Business Pathway works for the Accounting and Business Administration majors and all concentrations within the Business Administration major: Entrepreneurship, Finance, Marketing, Operations and Business Analytics, and Sports Business. | The MTM works for all concentrations in our Business major: Accounting, Finance, Management, Marketing, and International Business |





Part 5: Signature of Participating Institutions

Major Transfer Map: Statewide Articulation Agreement Participants to the Agreement

The Oregon Transfer and Articulation Committee (OTAC) reviewed this agreement on [DATE] and forwarded it for approval by the chief academic officers of Oregon's public universities offering the [MAJOR] degree and the chief academic officer of Oregon's community colleges (Note: Signatures are on file at the Higher Education Coordinating Commission)

| Eastern Oregon University | Date | Oregon State University | Date |
|----------------------------------|------|---------------------------------|------|
| Portland State University | Date | Oregon Institute of Technology | Date |
| Southern Oregon University | Date | Western Oregon University | Date |
| University of Oregon | Date | Blue Mountain Community College | Date |
| Central Oregon Community College | Date | Chemeketa Community College | Date |
| Clackamas Community College | Date | Clatsop Community College | Date |
| Columbia Gorge Community College | Date | Klamath Community College | Date |





| Lane Community College | Date | Linn-Benton Community College | Date |
|-----------------------------------|----------|---------------------------------|----------|
| Mt. Hood Community College | Date | Oregon Coast Community College | Date |
| Portland Community College | Date | Rogue Community College | Date |
| Southwestern Community College | Date | Tillamook Bay Community College | Date |
| Treasure Valley Community College | Date | Umpqua Community College | Date |





Part 5: Major Transfer Map Participants

Group Coordinators:

Public Universities:

Kevin Walker Eastern Oregon University
Maureen Sevigny Oregon Institute of Technology

Prem Matthews Oregon State University
Becky Sanchez Portland State University
Joan McBee Southern Oregon University

Heather Bottorff University of Oregon

Hamid Bahari-Kashani Western Oregon University

Community Colleges:

Velda Arnaud Blue Mountain Community College
Michael Hansen Central Oregon Community College
Karen Edwards Chemeketa Community College
Mike Moiso Clackamas Community College
Kristen Wilkin Clatsop Community College

Todd Meislahn Columbia Gorge Community College

Linda Williamson Klamath Community College
Chris Culver Lane Community College

Paul Hibbard Linn-Benton Community College
Andy Wong Mt. Hood Community College
Scott Birk Portland Community College
Melissa Polen Rogue Community College

Linda Stagg-Brown Southwestern Oregon Community College

Tom Atchison Tillamook Bay Community College
Toni Clough Umpqua Community College

Higher Education Coordinating Commission Staff:

Kia Sorensen Office of Academic Policy & Authorization

Brittany Miles Office of Community College & Workforce Development





Part 6: Oregon Transfer Advisory Committee Members 2019-20

Chair: Edward Feser, Executive Dean, Student Development, Mt. Hood Community College Incoming Chair: David Plotkin, Vice President of Instruction and Student Services, Clackamas Community College

Elizabeth Brand Cox, Executive Director, Student Success Center, Oregon Community College Association Dana Richardson, Executive Director for the Council of Presidents, Oregon Public Universities Council of Presidents

Sal Castillo, Director-Institutional Research, Oregon State University

Erin Mulvey, Transfer Transitions Coordinator, Div. Student Affairs-Academic Achievement, Oregon State University

Megan Deane McKenna, Academic Advisor, Tillmook Bay Community College

Andrew Clum, STEM Division Student Success Coordinator, Southern Oregon University

Frances White, Professor and Department Head, Anthropology, University of Oregon

Kevin Walker, Professor, College of Business, Eastern Oregon University

Seth Anthony, Associate Professor, Oregon Institution of Technology

Ann Cary, Interim Dean of Academic Affairs, Portland Community College

Blake Hausman, Instructor DE Reading, Writing & English, Portland Community College

Kendra Cawley, Dean of Academic Affairs, Academic Affairs, Portland Community College

John Copp, History, Political Science Instructor, Department Chair, Columbia Gorge Community College Laurette Scott, Education Faculty, Department Chair, Clackamas Community College

Erin Baumgartner, Director of General Education; Interim Associate Provost for Academic Programs and Effectiveness, Western Oregon University

Thaddeus Shannon, Associate Professor, Computer Science, Western Oregon University

Kathy Smith, Associate Professor of Math, Central Oregon Community College

Kate Sullivan, OWEAC Chair, Professor Writing, Lane Community College

Rick DeBellis, Associate Director for Enrollment Management, Degree Partnership Programs and Transfer Student Services, Oregon State University

Melissa Frey, Dean & Registrar, Student Recruitment, Enrollment and Graduation Services

Director Enrollment Services/ Registrar, Chemeketa Community College

Cindy Baccar, Associate Vice Provost & University Registrar, Academic Affairs, Portland State University Linda Samek, Provost, George Fox University

Patrick Crane, Director, Community Colleges and Workforce Development

Veronica Dujon, Director, Academic Policy and Authorization





Appendix A.

New Business Excel course equivalencies

| College | Identified Course(s) & Credits | Currently Meets | Ready by Fall 2021 |
|-----------|-----------------------------------|------------------------|--|
| BMCC | BA 230 (4) | Yes | |
| CGCC | CAS 170 (4) | No | Will be updated by fall of 2021 |
| Chemeketa | CSL 125E (4) | Yes | |
| Clackamas | CS 135S (3) | Yes | BA 131 will updated and ready by winter 2021 |
| Clatsop | CS 131 (4) | No | Fall of 2021 CS 131 (4) will be updated |
| COCC | CIS 125E (4) | Yes | |
| LBCC | CIS 135 S (3) | Yes | |
| LCC | BT 123 (4) | Yes | |
| MHCC | BA 131 (3) | Yes | 2021-2022 school year |
| PCC | CAS 170 (3) | Yes | |
| OCCC | CAS 170 (3) | No | OCCC will add pivot tables in spring 2021 |
| RCC | BA 131 (4) | Yes | Summer 2021 will update course outline |
| SWOCC | CIS 125 S (4) | Yes | |
| TBCC | CAS 170 (3) | No | CAS 170 fall 2021 possibly sooner |
| UCC | CIS 125S (4) | Yes | |
| KCC | CAS 170 | Yes | |
| TVCC | BT 232 (4) | Yes | |





| OPU | Identified Course(s) & Credits | Currently Meets |
|-----|--------------------------------|------------------------|
| OSU | BA 160 Series | Yes |
| PSU | BA 205 (4) (BA 131+Wr 227) | Yes |
| WOU | BA 131 (3) | Yes |
| EOU | BA 131 (4) | Yes |
| OIT | MIS 102 (1) + MIS 375 (3) | Yes |
| UO | BA 240 (4) | Yes |
| SOU | BA 131 (4) or BA 285 (4) | Yes |





| College | # of OPU Expectations Met | # of Credits | Able to offer for 4 cr? | Currently Meets | Pre-Reqs | Ready by Fall 2021 |
|-----------|---------------------------------|-----------------|-------------------------|--------------------|--|---|
| BMCC | 5 | 4cr. | Yes | No | None | Yes, updated by 2021 |
| Chemeketa | 7 | 4cr. | Yes | Yes | None | |
| Clackamas | 7 | 4cr. | Yes | Yes | BA 101 | Ba 211 and 212 are not combined |
| Clatsop | 7 | 4cr. | Yes | Yes | None | |
| COCC | 7 | 4cr. | Yes | Yes | None | |
| CGCC | 4 | 3cr. | Yes | No | WR115, RD115, MTH20 | Yes by 2021 |
| KCC | 5 | 4 | Yes | No | | Yes by 2021 |
| LBCC | 7 | 4cr | Yes | Yes | Not specified | |
| LCC | 7 | 4cr. | Yes | Yes | None | |
| МНСС | 6.6 | 4cr. | Yes | No | BA101 and BA131 | Will update by 2021 |
| OCCC | | | | | | Will update by fall 2020 |
| PCC | 7 | 3cr. | Yes | Yes | RD 121, WR 121, MATH 60, BA 111 is suggested (Intro to Acctg) | Will update by 2021 |
| RCC | 5.5 | 4cr. | Yes | No | BA131 and BT160 (or higher level math) | Yes, summer of 2021 and will gradually phase out 212 |
| SOCC | 4 | 4cr. | Yes | No | None | Need more information |
| TBCC | 6 | 4cr. | Yes | No | None | Yes, course will be updated |
| UCC | 5 | 3cr. | Yes | No | None | Yes by 2021 |
| TVCC | 7 | 4 | Yes | Yes | Not specified | |
| | 8 | | 10 | 15 by 2021 | | |





| OPU | # of Expectations | Currently | Pre-Reqs | |
|------|-------------------|-----------|----------------|--|
| | Met | Meets | | |
| | | | MTH 111; | |
| OSU | 7 | Yes | sophomore | |
| | | | standing | |
| PSU | 7 | Yes | BA 101 | |
| WOU | 7 | Yes | | |
| EOU | 7 | Yes | MATH 070 | |
| OIT | 7 | Yes | Yes, MTH 95 or | |
| OH | ′ | 163 | higher | |
| шо | 7 | Yes | Sophomore | |
| UO | , | res | Standing | |
| COII | 7 | Yes | BA 131 | |
| SOU | , | res | recommended | |





Appendix C. University of Oregon Business (BS) Transfer Agreement

Summary of Agreement with UO:

- WR 227 Technical Writing: The UO Core Education Council approved accepting WR 227 as clearing the second four credits of the required eight credits of writing when transferred from an Oregon Community College as part of a completed Business MTM. WR 227 will not articulate as a specific UO writing course, but rather as WR 200T. This decision is pending final approval from the University Senate in December 2020 and will begin Fall 2021.
- 2. Beginning Fall 2021, the University of Oregon's Lundquist College of Business will accept BA 226 or BA 230 or equivalent as replacement credit for BA 325, Business Law and Ethics, a required Business major core course. This replacement requires completion of the Business MTM, and will be extended to students who complete the ASOT in Business. The community college equivalent course will not articulate as a specific UO course, but rather as BA 200T.
- 3. Beginning Fall 2021 the University of Oregon's Lundquist College of Business will accept completion of the Excel Skills class outlined in the Business MTM as replacement credit for BA 240, Managing Business Information, a required UO Business major course. This replacement will be extended to all Oregon community college transfer students, regardless of whether they have completed the Business MTM.





Appendix D. Southern Oregon University Business (BS) Transfer Agreemen



To: HECC

From: Joan McBee, Professor, School of Business

Date: November 12, 2020

Re: Major Transfer Map in Business

The Business major at Southern Oregon University requires two lower-division courses that are not part of the Major Transfer Map (MTM): Advanced Excel and Orientation to the School of Business. Because the other business departments at Oregon public universities do not require these two courses for their majors, SOU has proposed the following changes to its curriculum to be compatible with the MTM.

- 1. BA285 Advanced Spreadsheets was modified and moved to the upper-division level.
- 2. BA100 Orientation to the School of Business was removed as a requirement.
- 3. BA101 Introduction to Business (which is already a part of the MTM) was added as a requirement.

Once these changes are approved, a student may follow the Business MTM path and be able to transfer to SOU with all of the lower-division requirements met. These changes will be taken to the University Curriculum Committee for approval in Winter 2021. If approved, the changes will be effective Fall 2021. Approval is expected.





Appendix E. Portland State University University Business (BS) Transfer Agreement



The School of Business Undergraduate Programs

Portland State University Business Transfer Agreement

The Business major at Portland State University (PSU) requires students take BA 205 – Business Communications using Technology. The Major Transfer Map (MTM) for business requires BA 131- Introduction to Business Technology and WR 227 – Technical Writing. For Fall 2021 the PSU Business department is agreeing to accept BA 131 and WR 227 as a substitution for BA 205 at PSU. Additionally, the WR 227 class will count toward the second writing class for all students.

It is understood that BA 131 at the Oregon community colleges will be undergoing changes to meet the goals of most Oregon Public Universities. Those changes include adjusting the content to focus on critical Microsoft Excel skills to include the following:

- How to use mathematical formulas utilizing relative, absolute, & mixed cell references.
- How to use Excel mathematical and statistical functions.
- How to use datasets, tables, Pivot Tables and Pivot Charts.

While the BA 205 course at PSU does not currently cover those topics, the articulation of BA 131 and WR 227 to substitute for BA 205 will remain in place ensuring that students who complete the MTM are not required to complete an additional lower division BA course upon transfer.

NOTES

- 1. CIP code 52.0101.
- 2. CIP $7 = ^$
- Professional Learning Outcomes (PLOs):
 - a. Explain basic business functions and their integration into the business environment.
 - b. Integrate diverse cultural perspectives and ethical reasoning and actions into business decisions.
 - c. Demonstrate effective oral and written communication skills.
 - d. Apply critical thinking and analytical reasoning skills to business decisions.



A statewide transfer agreement that identifies the community college courses needed to transfer to any Oregon public university as a junior seeking a Bachelor of Arts in English Literature.





Statewide Transfer Articulation Agreement:

Major Transfer Map in English Literature

90-100 Credits or Optimal Transfer Point

From: All Oregon Community Colleges

To: All Oregon Public Universities





Introduction: Major Transfer Maps (MTMs) represent a streamlined path for students transferring from an Oregon community college to an Oregon university who know which major/bachelor's degree program they want to pursue. In contrast to other statewide transfer tools that prioritize university general education requirements (i.e. AAOT and ASOT), MTMs specify clear course-taking paths necessary for on-track progress towards a specific major/bachelor's degree, with a guarantee of transfer from any Oregon community college to any Oregon public university. MTMs build on the 30-credit general education foundation defined by the generic Core Transfer Map (CTM), although MTMs may specify particular relevant/required General Education courses as part of the 30-credit CTM component of the MTM.

The statewide English Literature Major Transfer Map (MTM) will use the Associate of Arts Transfer degree formats.

The MTMs identify the optimal and specific set of community college courses students need to take to transfer efficiently into the major at the university. The successful completion of the MTM allows students to receive status at the public university, based on the number of academic credits referenced in the transfer agreement, including at least 30 credits of general education satisfied, that is comparable to the status of students with the same number of academic credits in the major course of study who began their postsecondary studies at the public university. The students will not be required to retake a course, as long as the minimum required grades have been earned.

Students must have earned a cumulative grade point average of 2.0 and meet the residency requirements at the community college awarding the MTM.

When students complete an MTM, the general education courses in the "Core Transfer Map" portion of the MTM, for which minimum required grades have been earned, are guaranteed to transfer into general education, degree, or major requirements for a bachelor's degree at any Oregon public university (ORS 350.404). However, while CTM-related courses are guaranteed to transfer into general education, degree, or major requirements, students completing an MTM will not be awarded a CTM also.

Students who want to transfer prior to completing the MTM should talk with their community college advisor and an advisor at their target university prior to transfer about how their courses will count towards general education requirements and degree/major requirements. If the MTM is not awarded advisors can guide students to determine if they are eligible for a CTM.

Students are responsible for informing the admissions counselor or intake advisor at their receiving four-year institution that they are completing an MTM. It is important for students to understand that completing the MTM in two years and the bachelor's degree in four years requires them to





complete a minimum average of 15 credits per quarter (or 45 credits per year).

The guarantees and limitations below describe the minimum requirements to which all participating institutions have agreed. If an institution is not meeting the guarantees described below a complaint can be filed with the Oregon Transfer Advisory Committee (OTAC).¹

Part 1: Guarantees

Students who complete all the requirements of an MTM (i.e. an MTM associate's degrees or an MTM non-degree package when optimal transfer requires fewer than 90 credits) as defined in the specific MTM agreement, who have earned the minimum required grades and a cumulative 2.0 GPA or higher, meet residency requirements, and who are admitted to the receiving institution's corresponding major/degree program are guaranteed the following:

- 1. Status within the major at the public university that is comparable to the status of students with the same number of academic credits in the major course of study who began at the public university (when the MTM is equal to at least 90 credits this would equate to receiving "junior status in the major course of study at the public university").
- 2. Eligibility to graduate following the degree/major requirements in effect at the university during the academic year the student first enrolled in the community college that awarded the MTM. If the student does not complete the degree within 7 years of the first enrollment at the community college awarding the MTM, they should meet with an advisor to determine which catalog to use.
- 3. All courses in the MTM will transfer individually. If a student transfers before completing the MTM, all courses will still transfer but may not apply in the same way as they would if the MTM was completed. If the CTM has been awarded, the guarantees inherent in the CTM apply.
- 4. The ability to file a complaint with the Oregon Transfer and Articulation Committee (OTAC) if the guarantees of the MTM are not being met. OTAC will review complaints submitted to the Higher Education Coordinating Commission (HECC) or to OTAC regarding Oregon's statewide transfer tools and degrees and recommend next steps that support dispute resolution. Note:
 - Students should first follow their home institution's internal complaint process (e.g. talk to their academic advisor, academic unit, Registrar, or Provost)
 - The HECC has authority to handle student complaints but only if they are related to discrimination or retaliation
 - While OTAC does not have legal authority over transfer complaints, as the only statewide transfer advisory body, OTAC can make recommendations and assist institutions and students in resolving compliance issues.
- 5. Students who successfully complete the MTM at a community college will have the MTM notated on their transcript. If the MTM takes the form of an associate's degree, it will be reflected in the standard degree posting format used by the community college. If the MTM is not an associate's degree, but rather an optimal transfer point with fewer than 90 credits, it will be posted as a notation on the community college transcript.





Part 2: Limitations

- 1. Completion of the prescribed curriculum in the statewide transfer articulation agreement does not guarantee admission to a participating receiving institution. Students must meet all admission and application requirements at the receiving institution in place at the time of admission, including the submission of all required documentation by stated deadlines.
- 2. Minimum grades required for general transfer and for application to major requirements and prerequisites may vary by each Oregon public university and by each degree/major. Each MTM agreement will specifically list the minimum grade requirements that will guarantee transfer including minimum required grades for major courses and Pass/No Pass limitations. All schools accept a grade of a "C -" or better in all general education courses. Students should contact the admissions counselor or intake advisor at the university they intend to transfer to for more information.
- 3. Completion of an MTM and admission to a receiving institution does not guarantee enrollment in a specific degree program. Some programs at receiving institutions have controlled and/or competitive entry due either to space limitations or academic requirements.
- 4. The credit and course transfer guarantees described in the specific MTM agreements apply only to the specific degree programs covered by the agreement. Therefore, if a student changes to a new major some courses may not apply the same way towards the new major as they would for the original major. When students change majors the old MTM major guarantees may no longer apply and receiving institutions will evaluate applicability of transfer on a course-by- course basis.
- 5. AP (Advanced Placement) and IB (International Baccalaureate) credit:
 - General Education Courses in the MTM:
 - AP and IB articulated credits used to meet the general education components of the Major Transfer Map will transfer, and are guaranteed to fulfill general education requirements at the receiving institution, as long as the articulated credits are listed on the Advanced Placement and International Baccalaureate Statewide *Course Credit Policy* found on the HECC website.
 - AP (Advanced Placement) and IB (International Baccalaureate) in the MTM:
 Using the current AP and IB Statewide Course Credit Policy as a reference, the Major
 Transfer Map workgroup will assess how AP/IB exam scores apply to the MTM (range
 of credits and course articulations). In particular, the MTM workgroup will identify
 whether the credit range and course articulation of AP/IB exam scores differ among
 the 17 community colleges and 7 public universities in ways that create transfer
 misalignment for students earning the MTM.

The workgroup will refer all areas of misalignment to the AP/IB Statewide Policy Group, which will work with the higher education institutions' appropriate representatives (including faculty and academic leadership) to resolve the areas of misalignment by establishing common range of credits and defined articulations across the 17/7 so that AP/IB exam credit awarded at any community college will transfer to all public universities and apply as intended in the MTM.





If 17/7 alignment in range of credits and course articulation for AP/IB exam scores is not possible, the MTM workgroup will determine whether the differences constitute acceptable and warranted variance within the MTM. If so, the workgroup will recommend the variance to OTAC when it submits the MTM to OTAC for the approval process. If the MTM workgroup determines that uniformity is necessary, and a particular institution elects not to conform, that school is choosing not to be a participant in that particular MTM.

The English Literature MTM group will work with the AP/IB Policy Workgroup to resolve any outstanding AP/IB issues by December 31, 2020.

- 6. Please note that each Oregon public university has differing policies on institutionally administered exams (sometimes called Challenge Exams) and students should contact the admissions counselor or intake advisor at the university students intend to transfer to for more information.
- 7. Students should consult with advisors at their community college and receiving university if they have additional questions.

Part 3: Institutional Obligations

- 1. Oregon public universities and community colleges, under advisement from OTAC and HECC, will build an alert mechanism into their curriculum review process for changes related to courses, programs, or admission that may impact the MTM.
 - The institution proposing a change in required or pre-requisite courses, with potential to impact lower-division course taking will alert their Registrar and Major Transfer Map group to review the change.
 - If the proposed change creates a need to modify lower-division course taking as defined in the existing MTM, the OTAC representative from the particular MTM group will bring the issue to OTAC for review to determine if updates need to be made to the agreement.
 - All public higher education institutions who are signatories of the agreement are expected to stay in alignment with the approved MTM. Changes to courses included in the MTM that will affect their transferability must be approved by the MTM group and OTAC before taking effect.
 - MTM groups are expected to meet annually or as needed to ensure continued alignment and the effective dates will be reflected in each MTM. Catalog rights follow the MTM.
 - If valid reasons exist that prevent sufficient alignment, a given institution may have to exit the agreement. In such cases, the Provost of the university must notify OTAC and work out an effective timeline for leaving the agreement such that the university honors the catalog year guarantees and provides a workable teach-out plan so students in the pipeline are held harmless.
- 2. Oregon public higher education institutions agree that where university-specific curricular variance exists within the MTM, it is identified and justified. Acceptable justifications should be related to





student benefit, necessity for academic success in meeting future requirements at the junior/senior/graduate school/employment level, and immovable external requirements such as accreditation requirement differences.

3. Participating institutions agree to continue to work toward maximizing course alignment as much as possible with the goal of awarding direct equivalency for all MTM courses, even when a transferring student has not completed the entire MTM.





Part 4: Prescribed Curriculum

This Major Transfer Map outlines specific course requirements for students at any Oregon community college who plan to transfer to a four-year public university and earn a Bachelor of Arts in English literature. Students may take classes that fit these categories at any Oregon community college and expect all classes to transfer into general education or the major at any Oregon public university. This map is intended for students who know they want to transfer and earn a Bachelor of Arts in English literature, but who are unsure of their intended transfer destination. Students should work with an advisor to ensure they fulfill the requirements of this major transfer map. Students who are certain of both their major and their intended transfer destination should consult an advisor for information on an existing specific articulation agreement or degree map that will prescribe their course requirements. If a student is seeking a Bachelor of Science in English literature, they should work with an advisor.

Note that in order for a student to successfully transfer to an Oregon public university, students must: 1) earn a grade of a "C" or better in courses in the major; 2) take courses in the major for a grade—they will not be accepted as "pass/no pass"; and 3) earn a cumulative grade point average of 2.0. Students must also regularly meet with an advisor. Students are strongly encouraged to: 1) seek advising before their first term of college; 2) seek advising after they have completed the 27-35 credits of the Core Transfer Requirements; and 3) seek advising and meet with a transfer coordinator before registration opens at the beginning of the students second year in college. Students should also be aware that if they want to complete this Major Transfer Map in two years, they should take an average of 45 credits per year, or approximately 15 credits per quarter. Finally, to earn at Associate's degree, students will need to successfully complete at least 90 credits.

| CORE TRANSFER REQUIREMENTS See an advisor for recommended courses before your first term | | | |
|---|--|-----|--|
| Writing | | | |
| 1 course | WR121 | 3-4 | |
| Arts & Letters | | | |
| 1 st course | 200-level literature from AAOT course list* *If students take American or British survey courses they will count toward major requirements at WOU **At EOU, SOU, UO & PSU this course also counts toward major requirements (at PSU up to 12 credits of 200-level Eng. literature can count toward the major) ***At OSU this course only counts toward the major and students will need to take another Arts and Letters course | 3-4 | |
| 2 nd course | 200-level literature from AAOT course list* *If students take American or British survey courses they will count toward major requirements at WOU **At EOU and SOU this course also counts toward major requirements, at PSU up to 12 credits of 200-level Eng. literature can count toward the major ***At OSU this course only counts toward the major and student will need to take another Arts and Letters course | 3-4 | |
| Social Sciences | | | |
| 1 st course | Select from AAOT course list | 3-4 | |
| 2 nd course | Select from AAOT course list | 3-4 | |
| Natural Sciences | | | |
| 1 st course | Lab Science from AAOT course list | 4-5 | |
| 2 nd course | Lab Science from AAOT course list ****at PSU counts toward UNST placement (see footnote on last page) | 4-5 | |
| Mathematics | | | |





| 1 course | COURSE MTH 105 or Higher ****not required at PSU for the BA; will count toward UNST placement (see footnote on last page) | | |
|---|--|-----------|--|
| At least 1 Core Trans AAOT | fer Requirement course must also satisfy Cultural Literacy outcomes fo | or | |
| Core Transfer Reg | quirement Total | 30- 35 | |
| | ADDITIONAL GENERAL EDUCATION COURSES See an advisor for recommended courses | | |
| Writing | WR 122 | 3-4 | |
| | ENGLISH LITERATURE COURSES | | |
| | See an advisor for recommended courses Any 2xx Eng Course | 3-4 | |
| Literature A | ****at PSU, up to 12 credits of 200-level ENG. Lit. can count towards the major | 3-4 | |
| Literature B | Eng 2xx (course from American or British Survey) ****at PSU, up to 12 credits of 200-level ENG. Lit. can count towards the major | 3-4 | |
| English Literatur | e Total | 6-8 | |
| | BACHELOR'S DEGREE REQUIREMENTS | | |
| | See an advisor for recommended courses Through 203 or end of 2nd year or higher, C- or better in last course**** | ı | |
| 2 nd Language | Note: At EOU, PSU, UO & WOU this fulfills both a degree requirement and some general education ****PSU offers a Bachelor of Science in English which does not require 2 nd Language. ****Students without any second language credits should begin the 100-level sequence in their first year at a community college. Students should complete language requirements before transferring. Students transferring to EOU should be aware that they only offer Spanish. Students may also be able to demonstrate proficiency through an exam or other means. | 4-24 | |
| MTM Total | | 40-71 | |
| | ADDITIONAL COURSES TO REACH 90 CREDITS | | |
| 4 | See an advisor for recommended courses | | |
| _ | ove = 40-71 credits], it is recommended students pursue these options: | - C | |
| their choice (work v | t will apply to their minor of choice, that will transfer to the Oregon public universit with an advisor) | y 01 | |
| 2. Take courses that choice (work with a | t will apply to the general education or the major at the Oregon public university of n advisor) | | |
| an advisor) | reach 90 credits, that will transfer to the Oregon public university of their choice (v | | |
| | F ADDITIONAL GENERAL EDUCATION THAT WON'T RESULT REDIT (UNLESS NOTED) & TRANSFERS TO OREGON PUBLIC UNIVERSITIES See an advisor for recommended courses | | |
| 0 | COMM 111 or equivalent ¹ | | |
| Oral Communication | ¹ transfers to all Oregon public universities and fulfills general education, or at PSU counts toward UNST placement (see footnote below) | 3-4 | |





| | Philosophy? | |
|---|--|-----|
| Arts and Letters | Philosophy ² ² this course counts as "Aesthetics and Humanities" (AEH) at EOU, which is fulfilled by other courses in the MTM, so this course would be unnecessary (excess) general education credit at EOU and would count as an elective **** At PSU counts toward UNST placement (see footnote below) | 3-4 |
| Arts and Letters | Music or Theater Appreciation courses ³ 3this course is not necessary for general education at EOU and would count as an elective unless it is a music or theater performance class * 4-credits chosen from one of the following areas will satisfy the PSU 4- cr. Fine & Performing Arts requirement: Architecture, Art History, Art, Dance, Film, Fine & Performing Arts (FPA), Music Education, Music, Applied Music, and Theater Arts | 3-4 |
| Social Science United States History (citizenship, social responsibility, global awareness) ⁴ 4transfers to all Oregon public universities and fulfills general education, or at PSU counts toward UNST placement (see footnote below) | | 3-4 |
| Science | Biological or Physical Science ⁵ 5students must take a different science course than the one they took for the Core Transfer Map portion, this transfers to all Oregon public universities but the Science requirements are already filled for EOU and WOU so this could count as an elective and is unnecessary (excess) credit **** At PSU the Science requirements are also already satisfied, but these credits count toward UNST placement (see footnote below) | 4-5 |

*****University Studies (UNST) is the name of PSU's 4-year General Education Program which includes a 15-credit Freshman Inquiry (FRINQ) requirement and a 12-credit Sophomore Inquiry (SINQ) requirement: Students transferring with 30 or more credits will satisfy the FRINQ requirement; students transferring with 30-59 transfer credits are required to complete 3 SINQ courses; with 60-74 credits are required to complete 2 SINQ courses; with 75-89 are required to complete 1 SINQ course. Students transferring with 90 or more credits will begin with a 12-credit Junior-level Cluster and complete the 6-credit Capstone requirement.





Part 5: Signature of Participating Institutions

Signatures on file:

Mt. Hood Community College

English Literature Major Transfer Map: Statewide Articulation Agreement Participants to the Agreement

The Oregon Transfer and Articulation Committee (OTAC) reviewed this agreement on March 15, 2019 and forwarded it for approval by the chief academic officers of Oregon's public universities offering the English Literature degree and the chief academic officer of Oregon's community colleges (Note: Signatures are on file at the Higher Education Coordinating Commission)

Oregon State University Eastern Oregon University Date Date Oregon Institute of Technology Portland State University Date Date Southern Oregon University Western Oregon University Date Date University of Oregon Blue Mountain Community College Date Date Central Oregon Community College Chemeketa Community College Date Date Clatsop Community College Clackamas Community College Date Date Columbia Gorge Community College Klamath Community College Date Date Linn-Benton Community College Lane Community College Date Date

Date

Oregon Coast Community College

Date





| Portland Community College | Date | Rogue Community College | Date |
|-----------------------------------|----------|---------------------------------|------|
| Southwestern Community College | Date | Tillamook Bay Community College | Date |
| Treasure Valley Community College | Date | Umpqua Community College | Date |





Part 6: English Literature Major Transfer Map Participants

Group Coordinators:

Public Universities:

Donna Evans
Eastern Oregon University
Mandy Johnson
Eastern Oregon University
Anita Helle
Oregon State University
Nicholas Dybek
Oregon State University
Sarah Lincoln
Portland State University
Alma Rosa Alvarez
Southern Oregon University

Gordon Sayre University of Oregon

Carol Harding Western Oregon University

Community Colleges:

Mindy Williams

Eva Payne

Carol Burnell

Julie Brown

Clackamas Community College

Clatsop Community College

Clatsop Community College

Lane Community College

Terrance Millet Linn Benton Community College
Holly DeGrow Mt. Hood Community College
Blake Hausman Portland Community College
Verne Underwood Rogue Community College

Jed Wyman Southwestern Community College
Marc Wilson Treasure Valley Community College

Amy Fair Umpqua Community College

Higher Education Coordinating Commission Staff:

Kia Sorensen Office of Academic Policy & Authorization

Julia Steinberger Office of Community College & Workforce Development





Part 7: Oregon Transfer Advisory Committee Members 2018-19

Chair: John Hamblin, Executive Dean, Student Development, Mt. Hood Community College Incoming Chair: Sarah Witte, Provost & Vice Presidents for Academic Affairs, Eastern Oregon University

Elizabeth Brand Cox, Executive Director, Student Success Center, Oregon Community College Association Dana Richardson, Executive Director for the Council of Presidents, Oregon Public Universities Council of Presidents

Sal Castillo, Director-Institutional Research, Oregon State University

Erin Mulvey, Transfer Transitions Coordinator, Div. Student Affairs-Academic Achievement, Oregon State University

Carrie Randall, Academic Advisor, Linn-Benton Community College

Frances White, Professor and Department Head, Anthropology, University of Oregon

Chuck Kalnbach, Thomas E. Wildish Distinguished Senior Instructor II of Management, University of Oregon

Seth Anthony, Associate Professor, Oregon Institution of Technology

Ann Cary, Math Instructor, Portland Community College

Blake Hausman, Instructor DE Reading, Writing & English, Portland Community College

Kendra Cawley, Dean of Academic Affairs, Academic Affairs, Portland Community College

John Copp, History, Political Science Instructor, Department Chair, Columbia Gorge Community College Susan Faller, Senior Instructor II, Southern Oregon University

Erin Baumgartner, Director of General Education; Interim Associate Provost for Academic Programs and Effectiveness, Western Oregon University

Thaddeus Shannon, Associate Professor, Computer Science, Western Oregon University

Kathy Smith, Associate Professor of Math, Central Oregon Community College

Kate Sullivan, OWEAC Chair, Professor Writing, Lane Community College

Christy Weigel, Instructional Coordinator: Articulation and Transfer, Mt Hood Community College

Rick DeBellis, Associate Director for Enrollment Management, Degree Partnership Programs and Transfer Student Services, Oregon State University

Melissa Frey, Dean & Registrar, Student Recruitment, Enrollment and Graduation Services

Cindy Baccar, Associate Vice Provost & University Registrar, Academic Affairs, Portland State University Linda Samek, Provost, George Fox University

David Plotkin, Vice President of Instruction and Student Services, Clackamas Community College

Patrick Crane, Director, Community Colleges and Workforce Development

Veronica Dujon, Director, Academic Policy and Authorization





Appendix A: English MTM Pass/No Pass Course Policy

Context:

Option 3. No uniform policy. Group decided that policy will very across institutions, most institutions require a letter grade, and student should speak to an advisor before taking an English Literature course to meet the MTM requires for a P/NP grade.

On June 7, 2021 the group voted for option 3.

NOTES

CIP Code: 23.0101
 CIP 7 (OCCURS): &

- 3. Professional Learning Outcomes (PLOs)
 - a. Demonstrate understanding of literary works in context, including the ways texts engage notions of genre, culture, history, class, race, gender, and sexuality.
 - **b.** Use a variety of written, verbal, and multimodal forms to respond to and analyze literary texts and contexts.

Board Meeting Date: April 12, 2023
Exhibit No.: _12a.1_
Approval:____
Motion:____

Central Oregon Community College Board of Directors: Resolution

| Subject: | Acceptance of proposed change to COCC Rules of Procurement | |
|----------------------------|--|--|
| Strategic Plan Connection: | Institutional Efficiency | |
| Prepared by: | Sharla Andresen, Director of Risk Management | |

A. Background

At the March Board of Directors meeting the Board, operating in the capacity of the Central Oregon Community College Contract Review Board, approved several new procurement class thresholds. Unfortunately, ORS 279B.065 is in the process of being changed but has not completely gone through legislation and therefore we will need to change the proposed new threshold of \$25,000 for direct purchase of goods and services back to \$10,000. COCC has not purchased anything at the approved \$25,000 threshold so this change does not affect COCC's operation, however would bring the Rules of Procurement in line with the ORS 279B.065.

Direct purchase - May purchase directly

| Procurement Class | Threshold | COCC Current Limits | Proposed New Limits |
|-----------------------------|-----------------|------------------------|------------------------|
| GOODS & SERVICES | Direct purchase | not to exceed \$25,000 | not to exceed \$10,000 |

B. Options

- 1) Approve recommended change to the Central Oregon Community College Rules of Procurement class threshold dollar limit for direct purchase goods and services.
- 2) Do not approve recommended change to the Central Oregon Community College Rules of Procurement class threshold dollar limit for direct purchase goods and services.

C. Timing

Approval will keep Central Oregon Community College rules of procurement in align with ORS 279B.065.

D. Budget Impact

Budget neutral

E. Proposed Resolution

Be it resolved that the Board of Directors do hereby approve the proposed class procurement threshold change for direct purchase of goods and services to Central Oregon Community College Rules of Procurement (CCRP).