



CENTRAL OREGON
community college

BUDGET COMMITTEE MEETING

AGENDA

Wednesday, April 10, 2019 5:45 PM
Elevation Restaurant, Cascade Culinary Institute

	<i><u>Presenter</u></i>
I. Call to Order	Friedman
II. Introduction of Guests	Friedman
III. Election of Chair	Friedman
IV. Budget Overview – (Exhibit: 4)	Metcalf
V. General Fund Budget PowerPoint - (Exhibit: 5)	Dona
VI. 2019-20 Proposed General Fund Budget	Dona
▪ Proposed General Fund Budget -(Exhibit: 6.a)	
▪ General Fund Expenditures by Object Classification (Exhibit: 6.b)	
▪ Summary of General Fund Transfers -(Exhibit: 6.c)	
VII. Budget Calendar - (Exhibit: 7)	
Next Meeting - <u>Wednesday, May 8, 2019 – 5:45 PM</u>	
Christiansen Board Room, Boyle Education Center	
VIII. Adjourn	

* Material to be distributed at the meeting (as necessary).



COCC Budget Committee 2019 – 20 Budget Overview

In developing the 2019-20 budget, President Metcalf and the President’s Advisory Team (PAT) gathered extensive background information and explored a variety of options to support the institution’s mission and strategic plan. This document outlines the goals, factors and others considerations used as part of the process.

GOALS: 2019-20 BUDGET DEVELOPMENT

Goals

- Continue to progress towards our mission of student success and community enrichment by remaining a responsive and sustainable comprehensive community college;
- Establish an immediate and ongoing plan for meeting the financial challenges resulting from declining enrollment;
- Invest in initiatives tied to the College’s strategic plan; and
- Have a competitive compensation package to attract and retain employees.

2019-20 Budget Considerations

The President and members of the President’s Advisory Team (PAT) spent extensive time reviewing the following considerations and their impact on the 2019-20 budget:

- Implications from the faculty and Adult Basic Skills collective bargaining processes (anticipated in June 2019), classified wage study (concluded in 2017), administrator salary study (to conclude in spring 2019), and the Oregon Pay Equity Act (details anticipated in June 2019);
- Allocation of general fund transfers to support non-general fund activities (e.g., repair and maintenance, Adult Basic Skills, and student merit scholarship funds);
- Transfers of non-general fund revenues to support general fund activities, focusing on in budget areas that generate revenue beyond needed expenses;
- Tuition and fees scenarios;
- Potential impact from real estate or development opportunities;
- Defining “current service level” in regards to budget requests.

Future Directions

The President and PAT identified several topics needing further discussion as a means of developing a long-term and sustainable budget:

- Define appropriate service and staffing levels across all College departments, programs and services, including programs that can be restructured or eliminated;
- Define purpose, revenue and expenses (if any) for non-general fund accounts;
- Examine all vacancies for opportunities to restructure, combine or reduce staffing levels;
- Continue to review non-general fund accounts to determine available resources;
- Determine Information Technology infrastructure, construction, deferred maintenance needs, among other areas;

- Review general student and course-specific fees; and
- Analyze residence hall budget structure, including summer programs and reserve accounts, among other areas.

HISTORICAL CONTEXT AND CHALLENGES

During the recession (2006-07 through 2011-12), the College experienced an unprecedented growth of 112% in credit FTE. As the economy improved, students returned to the workforce and credit student enrollment steadily declined. Even with this decline, the College's credit student enrollment is still larger than pre-recession levels; see appendix A.

While enrollment declines impact the budget, other budget challenges exist, including unfunded state mandates, OSU-Cascades' campus development, the Oregon Pay Equity Act, a need for market-based compensation, new buildings and technology investments, all of which are detailed below.

Unfunded State Mandates

During the past several biennia, the Oregon legislature passed tuition waiver programs for veterans and their dependents, foster children, and students over the age of 65, as well as a non-resident veteran reduced tuition program. While COCC acknowledges the worthwhile nature of these programs, they did not come with increased funding to mitigate their impact. The resulting lost revenue from these programs negatively impacted COCC tuition revenue by \$880,000 in 2017-18.

Oregon Pay Equity Act

Organizations are required to be in compliance with Oregon's Pay Equity Act (OPEA) as of January 1, 2019. If plans are implemented after this date, institutions must make any pay adjustments retroactive to January 1. COCC recently hired HR Answers, an Oregon Pay Equity Act consulting firm that has worked with 13 other Oregon community colleges to develop OPEA recommendations. While the exact budget impact is not yet known, it is anticipated it will be significant. HR Answers should complete their analysis by June 2019.

Employee Compensation

The College is committed to providing employee wages commensurate with peer institutions and organizations. To this end, the College implemented adjustments to entry-level faculty steps in 2016, adjusted Adult Basic Skills to more strongly align with market comparators, and began steps to bring Classified employees closer to the recommendations from the 2016 Classified wage study. Additionally, the College contracted a wage and title study for its administrative employees, with completion in spring 2019. Total budget impact from a potential updated compensation structure is not yet known.

OSU-Cascades

OSU-Cascades began offering 100- and 200-level classes in fall 2015 and opened its own campus the following year. Since then, the number of dually enrolled students taking classes at COCC has declined significantly. Additionally, starting in summer 2019, students will have the choice to be dually admitted, as opposed to automatic dual admission, thereby potentially impacting these numbers further. If OSU were not offering those courses, and assuming similar enrollment patterns, we estimate an approximate \$725,000 tuition loss last academic year.

College Now

College Now is COCC's program to offer college classes in the high school, taught by qualified high school instructors, for college credit. Like other Oregon community colleges, COCC offers these courses at a reduced tuition rate. In 2017-18, 1,160 high school students earned 8,523 credits, saving these high school students \$792,639 in college tuition.

New Facilities and Campuses

With direction from the COCC Board of Directors, the College has added eight buildings, including two campuses, to its operations since 2009. This expansion required additional infrastructure and operations support, as well as staffing. Impacts of these include:

- \$350,000 in utilities expenses;
- \$3 million in technology systems for all new buildings; and
- Increase in College staffing personnel by approximately 10 FTE specifically to support the branch campuses (campus administrative and support staff, academic advisors, IT, custodial and maintenance).

Additionally, COCC assumed responsibility for Cascades Hall in fall 2016. This resulted in approximately \$250,000 annual operating costs assumed into the College's budget.

Technology

The College's 2018-19 budget for software, cloud and related technology services was \$1.4 million, compared to \$172,000 in 2008-09. Examples of new services include shifting from internally hosted systems to cloud-based services, as well as software applications such as course curriculum and catalog, degree planning, degree audit, emergency notification system, ADA, web platform, scholarship software and other online tools commonly offered at colleges. COCC's computer and lap top fleet also increased nearly three-fold in recent years.

CURRENT CONTEXT: STATE ALLOCATION

Oregon's community colleges gained greater recognition the past two decades, especially within the Oregon Legislature. As such, the ability to predict the State's community college support fund has become increasingly politicized, with the result of institutions not knowing the actual State allocation until the end of the legislative session. Not knowing this allocation poses challenges in developing institutional budgets. Below is the most up-to-date information regarding the potential community college support fund. Additionally, a summary of COCC revenue history is provided as Appendix B.

Governor's Recommended Budget

The release of the Governor's Recommended Budget (GRB) in March included two starkly different paths for Oregon's Community Colleges:

- Governor Brown's "base budget" of \$543 million represents a 4.3 percent decline in State funding compared to the previous biennium. This level of funding assumes no new revenue to the State and makes deep cuts to both community colleges and public universities.
- The Governor also presented an "investment budget" of \$647 million (+13.5%). The \$647 million is the funding level recommended by the Higher Education Coordinating Commission (HECC) as the current service level (CSL) funding necessary to maintain existing programs and services.

This allocation would allow community colleges to increase tuition by 3.5 percent or less statewide.

The Governor also recommends two targeted funding packages for community colleges, one at \$70 million for CTE program expansion and another at \$70 million for student success/support services. Funding of these initiatives is likely contingent upon a \$2 billion revenue package; it is anticipated that this new funding stream would require voter approval.

Cam Preus, Executive Director of the Oregon Community College Association, summarizes these budget recommendations as such:

“While the ‘Investment Budget’ puts colleges on a solid footing and invests in expanding Career and Technical programs, the ‘Base Budget’ funding level would be devastating to Oregon’s Community colleges and the Oregonians we serve. Colleges would have no choice but to make deep program cuts along with double digit tuition increases.”

Ways and Means Co-Chairs Budget

The recommended budget released by the Ways and Means Co-Chairs includes five percent cuts to much of the overall Oregon general fund budget, though not to community colleges. The Co-Chairs recommend funding community colleges at \$590.6 million, a 3.6% increase from the \$570 million in the 2017-2019 biennium. A \$590.6 million allocation would result in an approximate \$56 million statewide community college funding gap based on CSL projections, requiring significant program and service cuts, as well as tuition increases that at many colleges would reach into double digits.

RECENT STRATEGIES

The President and leadership team have implemented several strategies to help mitigate the impact of above mentioned budget pressures.

Overall Reductions: 2018-19

In preparing the 2018-19 budget, PAT members presented strategies to reduce individual budget areas by 2%, 3%, and 5%. President Metcalf agreed to a 3% reduction in most areas, resulting in a savings of \$1.1 million.

Staffing and Services Reductions

The College reduced the following positions in 2018-19, noting that some were included in the 3% reductions mentioned above. Combined, these position reductions or redesigns created a \$772,000 reduction in personnel costs.

- 2.0 FTE, culinary
- .75 FTE, manufacturing
- 1.0 FTE in adjunct positions (Library and Criminal Justice at 0.5 FTE each)
- .25 FTE, Information Office
- .5 FTE, Campus Shuttle services
- 1.0 FTE, Copy Center
- 1.0 FTE, Bookstore
- .75 FTE, Campus Services - Custodial
- Reduction in part-time faculty salaries (across multiple departments)

- Reduction in ITS Irregular Wages
- Redesign of an ITS – MIS programmer position

2019-20 planned reductions are as follows, noting that these reductions resulted in a \$412,000 reduction in personnel costs:

- .25 FTE, Admissions and Records
- .8 FTE, Adult Basic Skills/High School Programs
- 1.0 FTE, Library
- .5 FTE, Health Information Technology
- 1.5 FTE Adjunct positions in math, aviation, and nursing; others TBD
- Eliminating Bend Campus Shuttle Service: Two .5 FTE plus operational costs
- Redesigning Campus Services Project Manager position

Discussions about other potential position reductions or redesigns are on-going.

Additionally, all vacant positions are reviewed by the president to determine whether other options exist, including consolidation with other areas, reduction of services, or elimination of the position. Many of these positions were intentionally held vacant for an extended period of time, resulting in additional savings.

President Metcalf and the President's Advisory Team agrees that future position reductions are critical and necessary to a sustainable budget. The number of reductions will be dependent on actual future year budget shortfall. Campus communications will be forthcoming as future year budgets are developed.

General Fund Transfers to Support Non-General Fund Activities

Each year, the College transfers money from its general fund to support 24 non-general fund accounts in three categories: infrastructure (e.g., repair and maintenance, technology life cycle, capital equipment); staff development (e.g., faculty sabbatical); and miscellaneous (e.g., Adult Basic Skills, Foundation, Community Learning, Merit Scholarships). PAT reviewed these accounts and adjusted as appropriate. Additionally, the College has experienced greater-than-normal savings this year and as such, recommends that it use available contingency dollars to fund some of these activities in the 2018-19 fiscal year; additional information to be provided at the May Budget and Board meetings.

Non-General Fund Transfers to Support the General Fund

COCC's non-general fund auxiliary accounts are designed primarily to monitor revenue-only accounts (e.g., vending revenues) and/or to track specific cost centers (e.g., summer term). Many of these accounts either have no expenses tied to revenues and/or are intended to generate revenues in excess of expense needs. The President and PAT members carefully reviewed these accounts to determine which ones could support the general fund, without affecting needed expenditures, as well as with a conservative eye towards future year budget needs.

Tuition and Fee Scenarios

In determining tuition and fee scenarios, PAT considered a variety of factors:

- For the last several years, COCC has been one of the least expensive community colleges in the state (see Appendix C, Oregon Community College Tuition and Fee Summary). While this is

certainly a benefit for students, it challenges the College’s ability to remain current with instruction, student support services, technology and other areas.

- COCC recruits statewide and in targeted areas out-of-state. In order attract non-resident students, the College must remain competitive with tuition rates for students who could choose to attend their local community college or a state university.
- With declining state resources, should the college be eliminating services to students and the community in order to maintain tuition levels well below its peers?

Past COCC tuition and fee history charts are provided in Appendix D.

Real Estate Considerations

The COCC Board of Directors has directed College staff to consider development, lease, and/or sale of College-owned land as means of ensuring a stable, annual income stream. The Real Estate Committee, President and PAT considered options and concluded that changes in current strategy were not warranted. With this, staff anticipate income from real estate actions will positively impact the budget by an estimated \$100,000 in approximately five years, and increasing over time as development of the Campus Village progresses.

Open Education Resources

The College has worked to promote the use of “Open Education Resources” (OER), or rather, free open-license text and other teaching media. A recent report by Open Oregon Educational Resources shows that in 2017-18, COCC students saved \$965,000 with low- or no-cost options. The College applauds this work to make education more accessible to students and offsetting tuition increases. At the same time, staff recognize that a portion of this is revenue no longer realized by the Bookstore.

Defining Current Service Level

Staff submitted several budget proposals marked as “current service level.” PAT more clearly defined this term and, as a result, President Metcalf did not approve \$40,000 in proposed budget increases.

RECOMMENDATIONS FOR BOARD CONSIDERATION

Tuition and Fees

Based on the current proposed State allocation and the challenges and strategies listed above, President Metcalf recommends the following:

Tuition

	2018-19	2019-20	\$ Increase	% Increase
In-District	\$99	\$106	\$7	7%
Out-of-District/Border State	\$138.50	\$148.50	\$10	7%
Non-Resident Veteran	\$118.75	\$127.25	\$8.50	7%
Out-of-State/International	\$283	\$309.00	\$26.00	9%

Current Fees

COCC assesses three fees on a per credit basis to all credit students: Technology (\$9.00 per credit), Student Activities (\$1.50 per credit), and Green Energy (\$0.25 per credit). The Student Activities and Green Energy fee have dedicated purposes, while the Technology fee supports the College’s general fund. As was discussed during the 2018-19 budget process, the President recommended increasing the

Technology fee by \$3 per credit for 2019-20, noting that even at this rate, the revenue generated is well below the College's software expenditures. There is no proposed increase in the other two fee categories.

New Fee

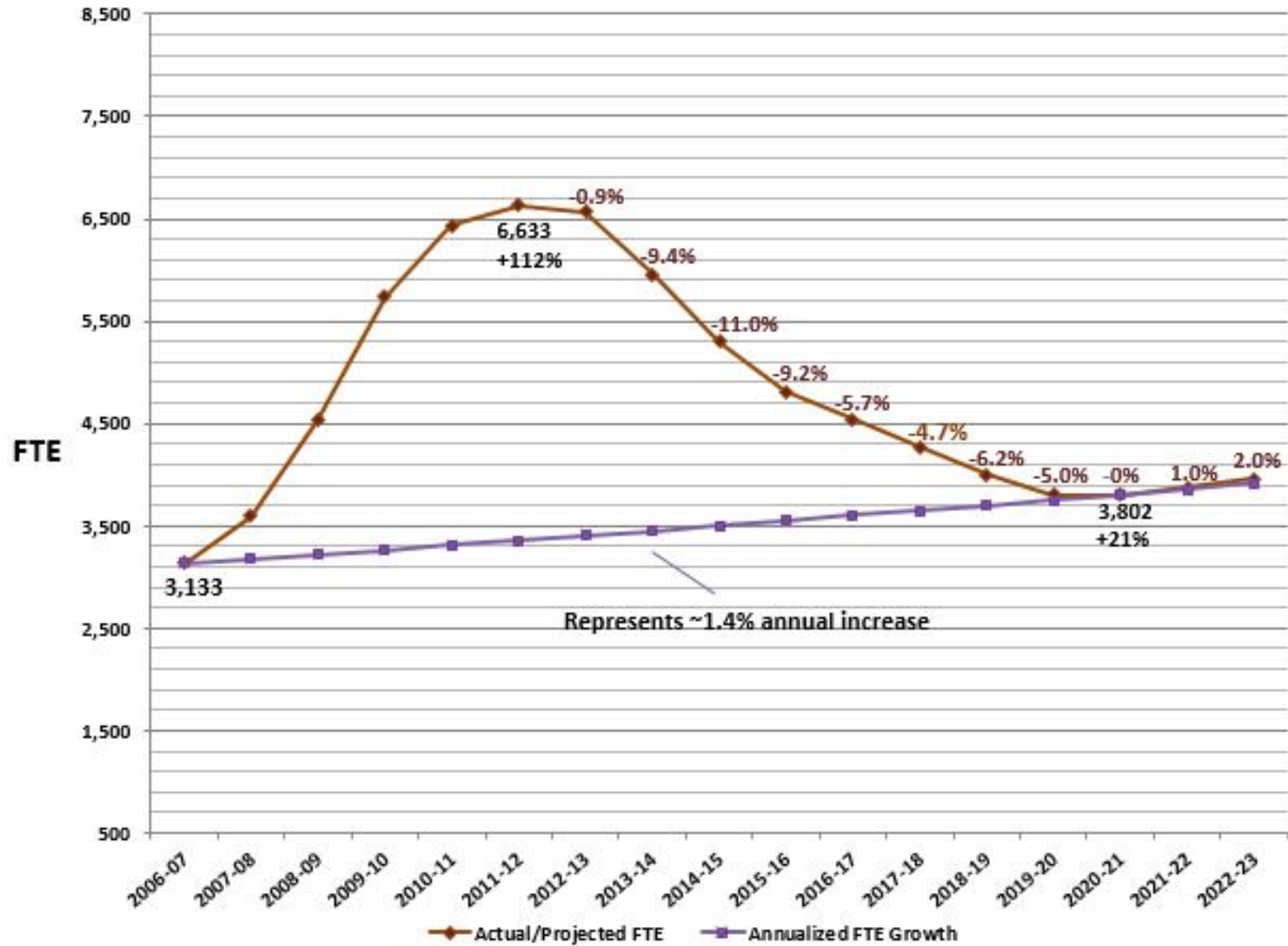
Based on research of fee-related budget strategies from other Oregon community colleges, the President recommends establishing a \$3 per credit college support fee. At most colleges, a college support fee is directed to the general fund and is adjusted annually. The recommendation is to establish the college support fee this year to offset proposed community college support fund (CCSF) reductions.

Important Note: As discussed previously, COCC and other Oregon community colleges built 2019-20 budgets based on a \$590 million CCSF biennial allocation. If, however, the legislature approves a higher CCSF allocation, the College recommends decreasing the proposed college support fee by \$1 for every \$10 million in excess of \$600 million.

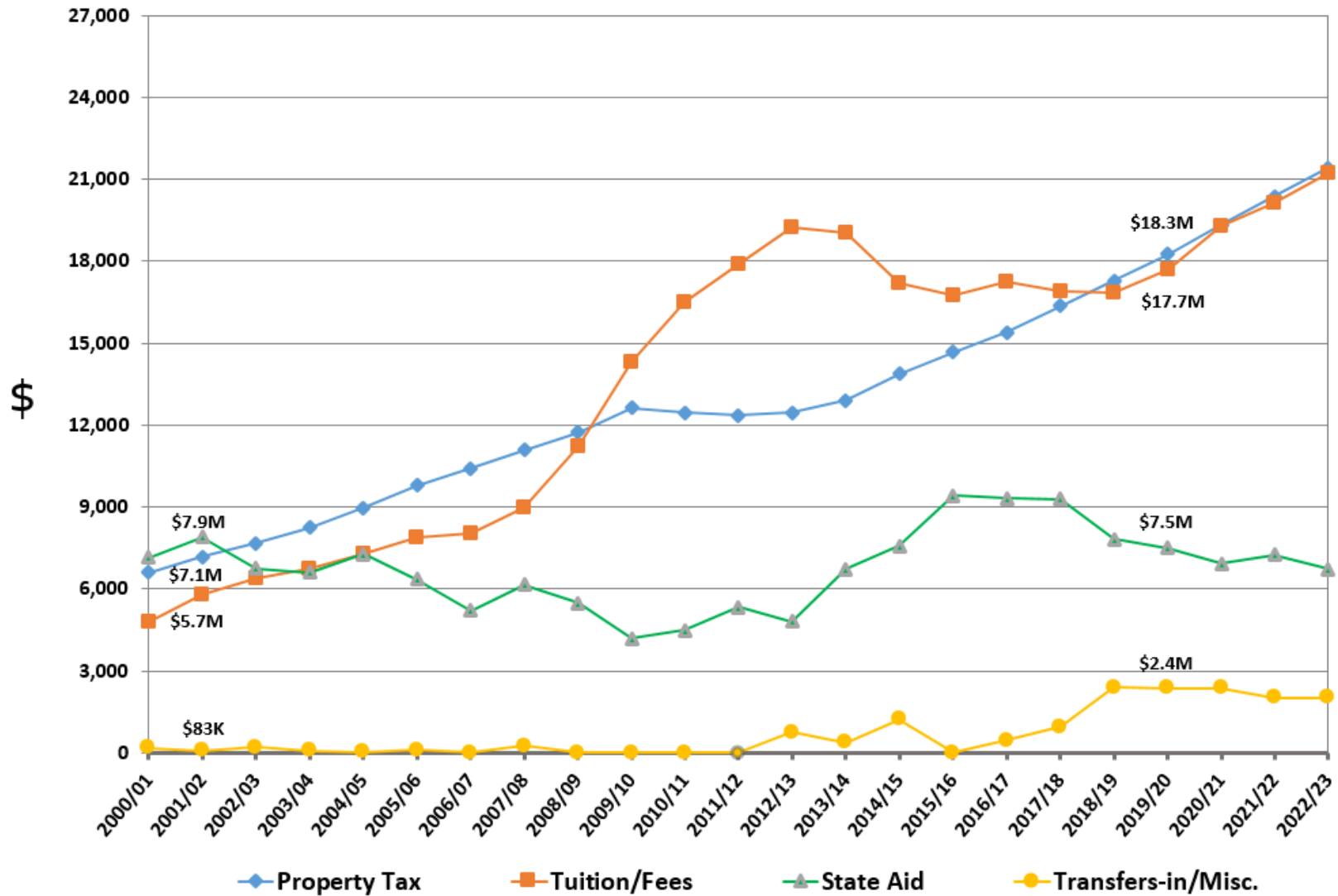
CONCLUSION

By using a strategy of budget cuts, position reductions, use of non-general fund transfers and increases in tuition and fees, the College's leadership team has eliminated the original deficit of \$2.5 million from the 2019-20 budget. Actions based on these recommendations will allow COCC to continue to serve students and the region as a comprehensive community college. For in-district students, COCC remains one of the most affordable community colleges in Oregon, even with the proposed tuition and fee increases. COCC's lower costs, strong Foundation scholarship support, OER textbook savings and Oregon Promise tuition support will help provide access to an affordable, quality college education.

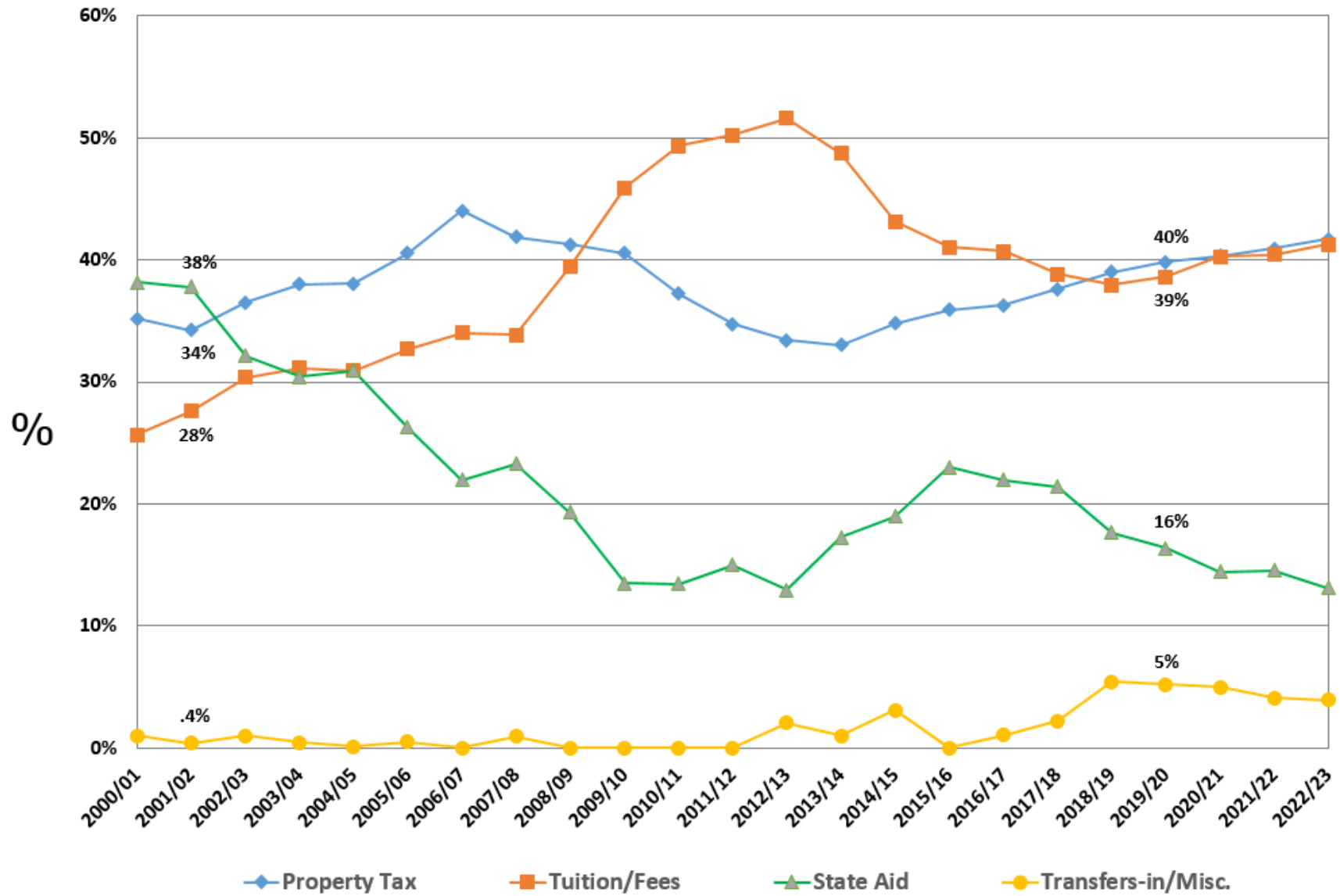
Appendix A: Enrollment History



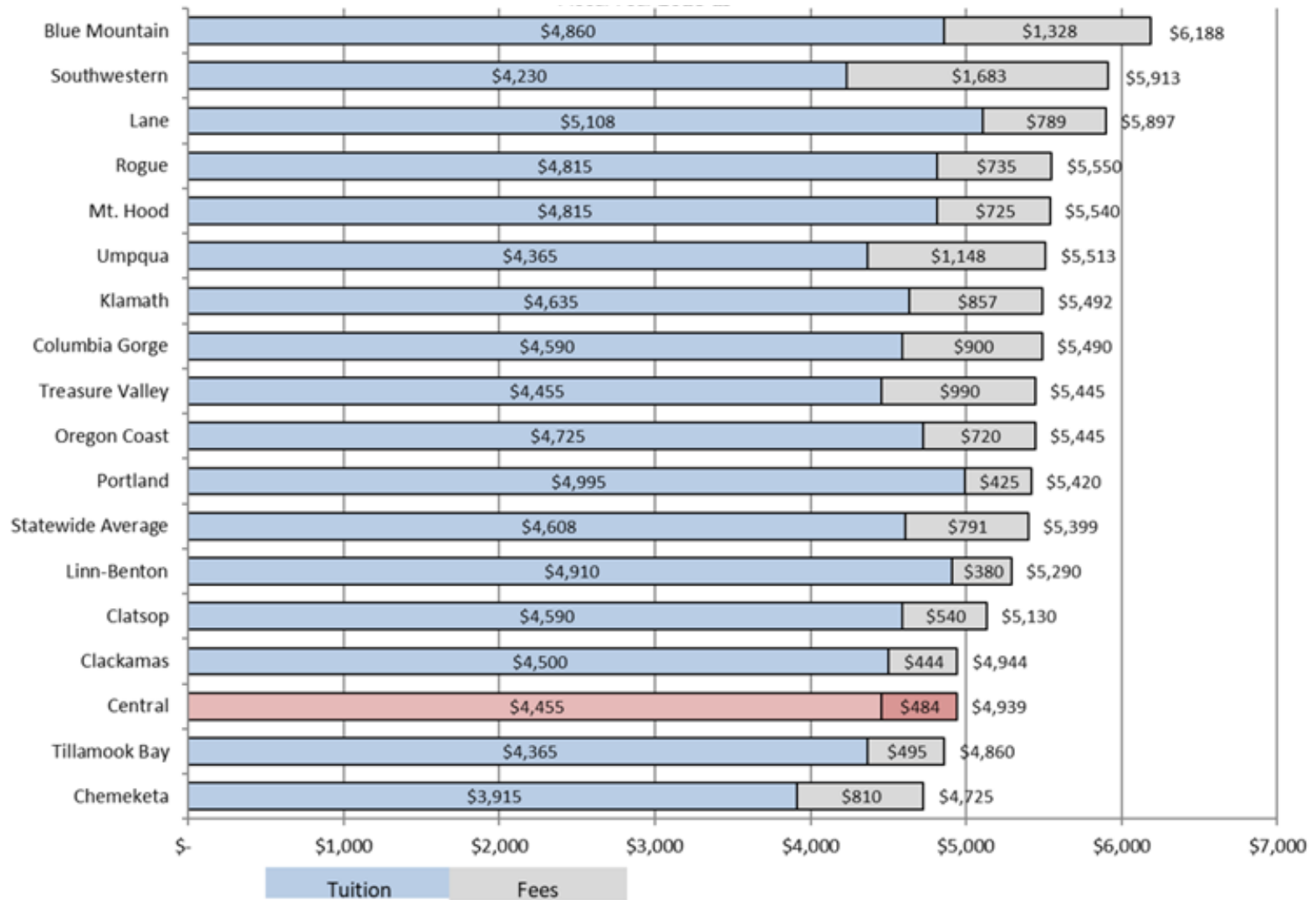
Appendix B-1: COCC Revenue History (\$)



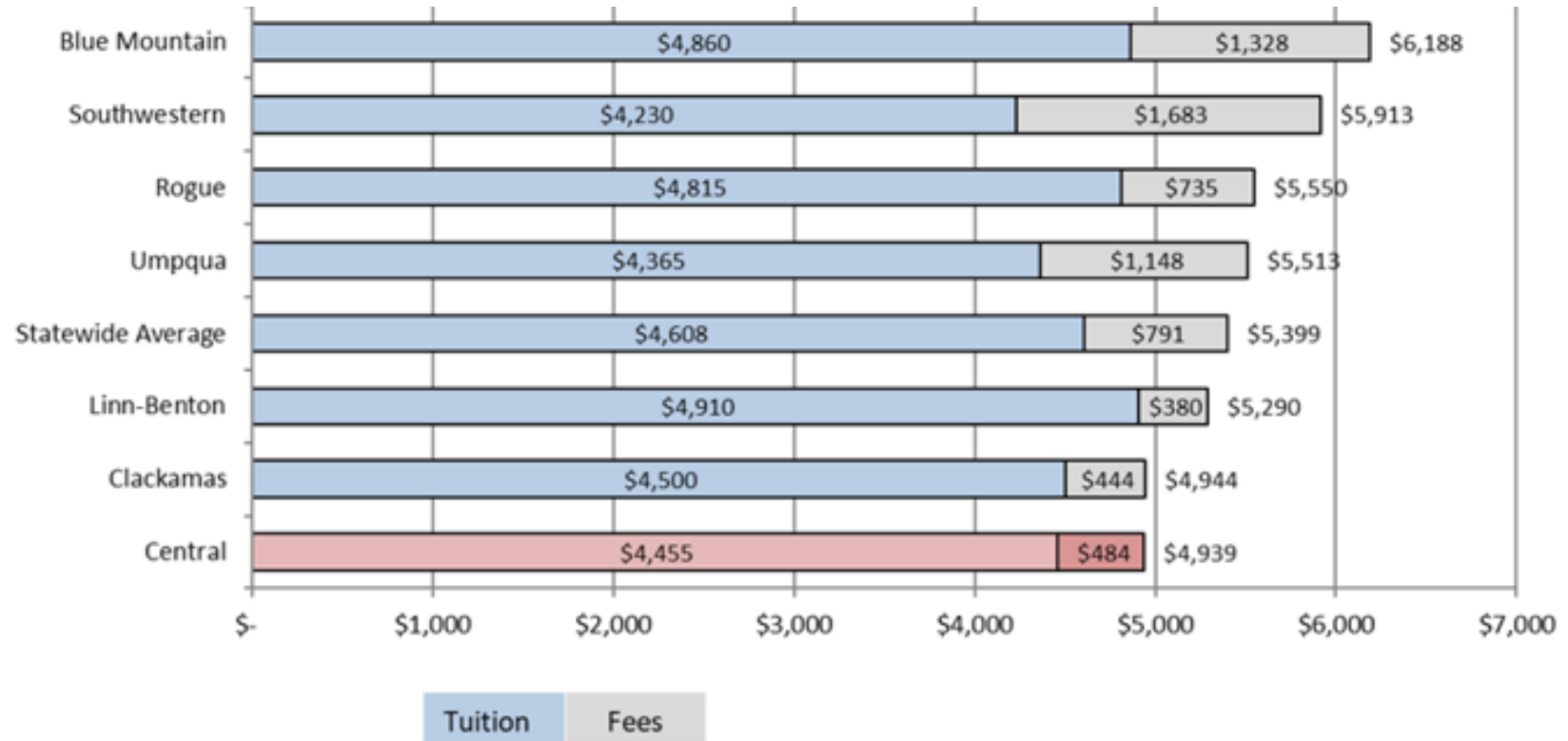
Appendix B-2: COCC Revenue History (Percent of General Fund)



Appendix C-1: Oregon Community College, In-District Tuition and Fees - 2018-19



Appendix C-2: Oregon Community College, In-District Tuition and Fees at comparably Colleges - 2018-19



Appendix D-1: COCC Tuition and Fee History

	In-District Tuition	Per Credit Increase \$	Per Credit Increase %	Out-of- District Tuition	Per Credit Increase \$	Per Credit Increase %	Out-of- State Tuition	Per Credit Increase \$	Per Credit Increase %
2018	\$ 99.00	\$ 4.00	4.2%	\$ 138.50	\$ 8.50	6.5%	\$ 283.00	\$ 17.00	6.4%
2017	\$ 95.00	\$ 2.00	2.2%	\$ 130.00	\$ 5.00	4.0%	\$ 266.00	\$ 10.00	3.9%
2016	\$ 93.00	\$ 2.00	2.2%	\$ 125.00	\$ 5.00	4.2%	\$ 256.00	\$ 10.00	4.1%
2015	\$ 91.00	\$ 4.00	4.6%	\$ 120.00	\$ 5.00	4.3%	\$ 246.00	\$ 9.00	3.8%
2014	\$ 87.00	\$ -	0.0%	\$ 115.00	\$ 2.00	1.8%	\$ 237.00	\$ 7.00	3.0%
2013	\$ 87.00	\$ 5.00	6.1%	\$ 113.00	\$ 5.00	4.6%	\$ 230.00	\$ 10.00	4.5%
2012	\$ 82.00	\$ 6.00	7.9%	\$ 108.00	\$ 7.00	6.9%	\$ 220.00	\$ 14.00	6.8%
2011	\$ 76.00	\$ 6.00	8.6%	\$ 101.00	\$ 5.00	5.2%	\$ 206.00	\$ 11.00	5.6%
2010	\$ 70.00	\$ 4.00	6.1%	\$ 96.00	\$ 5.00	5.5%	\$ 195.00	\$ 9.00	4.8%
2009	\$ 66.00	\$ 3.00	4.8%	\$ 91.00	\$ 5.00	5.8%	\$ 186.00	\$ 10.00	5.7%
Avg	\$ 84.60	\$ 3.60	4.3%	\$ 113.75	\$ 5.25	4.6%	\$ 232.50	\$ 10.70	4.6%

Appendix D-2: COCC Fee History

	ASCOCC Student Fee	Per Credit Increase \$	Per Credit Increase %	Technology Fee	Per Credit Increase \$	Per Credit Increase %	Blue Sky RN Fee	Per Credit Increase \$	Per Credit Increase %
2018	\$ 1.50	\$ -	0.0%	\$ 9.00	\$ 3.00	33.3%	\$ 0.25	\$ -	0.0%
2017	\$ 1.50	\$ -	0.0%	\$ 6.00	\$ -	0.0%	\$ 0.25	\$ -	0.0%
2016	\$ 1.50	\$ -	0.0%	\$ 6.00	\$ -	0.0%	\$ 0.25	\$ -	0.0%
2015	\$ 1.50	\$ -	0.0%	\$ 6.00	\$ 0.50	8.3%	\$ 0.25	\$ -	0.0%
2014	\$ 1.50	\$ -	0.0%	\$ 5.50	\$ -	0.0%	\$ 0.25	\$ -	0.0%
2013	\$ 1.50	\$ -	0.0%	\$ 5.50	\$ 0.50	9.1%	\$ 0.25	\$ -	0.0%
2012	\$ 1.50	\$ -	0.0%	\$ 5.00	\$ 2.00	40.0%	\$ 0.25	\$ -	0.0%
2011	\$ 1.50	\$ -	0.0%	\$ 3.00	\$ 1.00	33.3%	\$ 0.25	\$ -	0.0%
2010	\$ 1.50	\$ -	0.0%	\$ 2.00	\$ -	0.0%	\$ 0.25	\$ -	0.0%
2009	\$ 1.50	\$ -	0.0%	\$ 2.00	\$ -	0.0%	\$ 0.25	\$ -	0.0%
Avg	\$ 1.50	\$ -	0.0%	\$ 5.00	\$ 0.70	14.0%	\$ 0.25	\$ -	0.0%



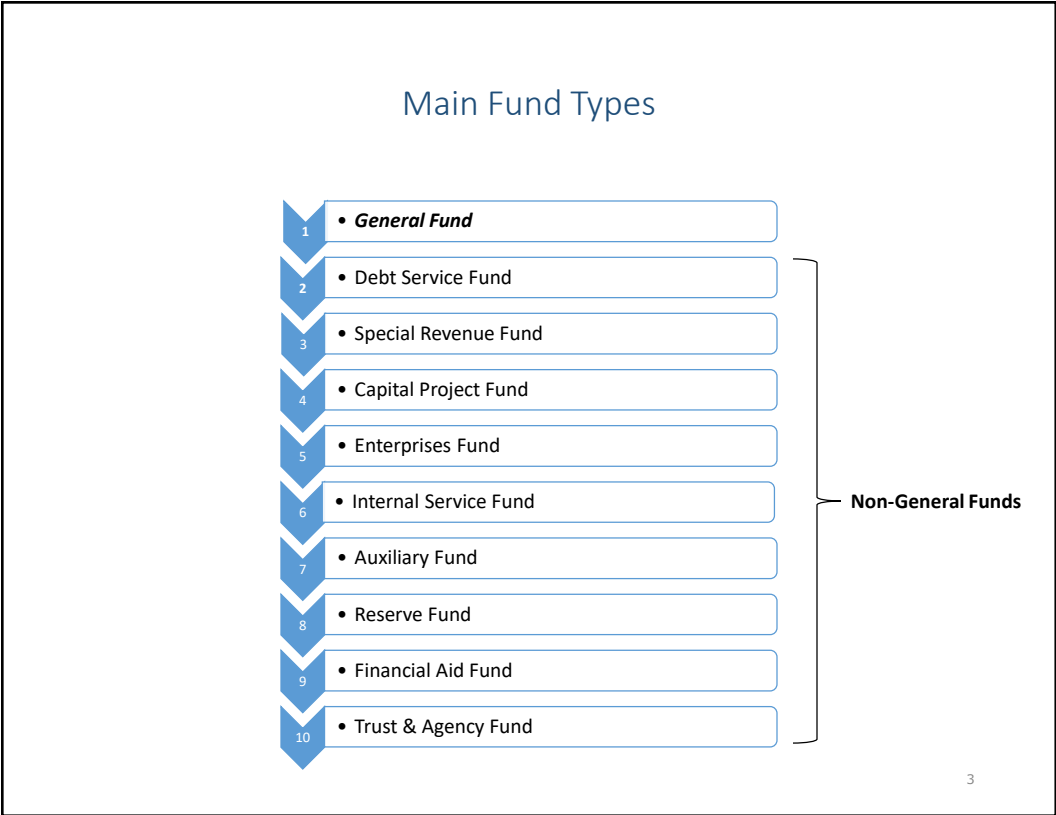
CENTRAL OREGON
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April 2019 Budget Committee Meeting

- Fund Types & Attributes
- Current Year General Fund Update
- Revenue/Expenditure Forecast [REF: H.1]
- General Fund Revenue History
- Property Taxes
- State's Funding Formula
- Enrollment History and Trends
- Oregon Community Colleges Tuition and Fees Comparison
- Proposed 2019-20 General Fund Budget

Fund Types & Attributes

- The College has ten main fund types.
- Each fund has a specific purpose & activity as defined by local budget law and governmental accounting standards.
- General Fund: Primary objective is the precision of revenue and expense forecasting as a means of developing the operating budget within the context of a balanced operating position.
- Non-General Funds: Primary budget objective is to ensure adequate appropriation authority and compliance to the funds specific restrictions and operating parameters.



General Fund Definition

- The *General Fund* is the College's primary operating fund. It accounts for the financial operations of the College except those activities required to be accounted for in a specific fund type or programs accounted for in their own discrete fund.

Revenue/Expenditure Forecast

- Identify financial trends early when there is time to plan and make changes
- Understand the long-term effects of budget decisions
- Required by Board policy and accreditation standards
- Recommended by bond rating companies [*COCC's current underlying S&P rating of AA*]

General Fund: 2018/19 Budget vs. Projected

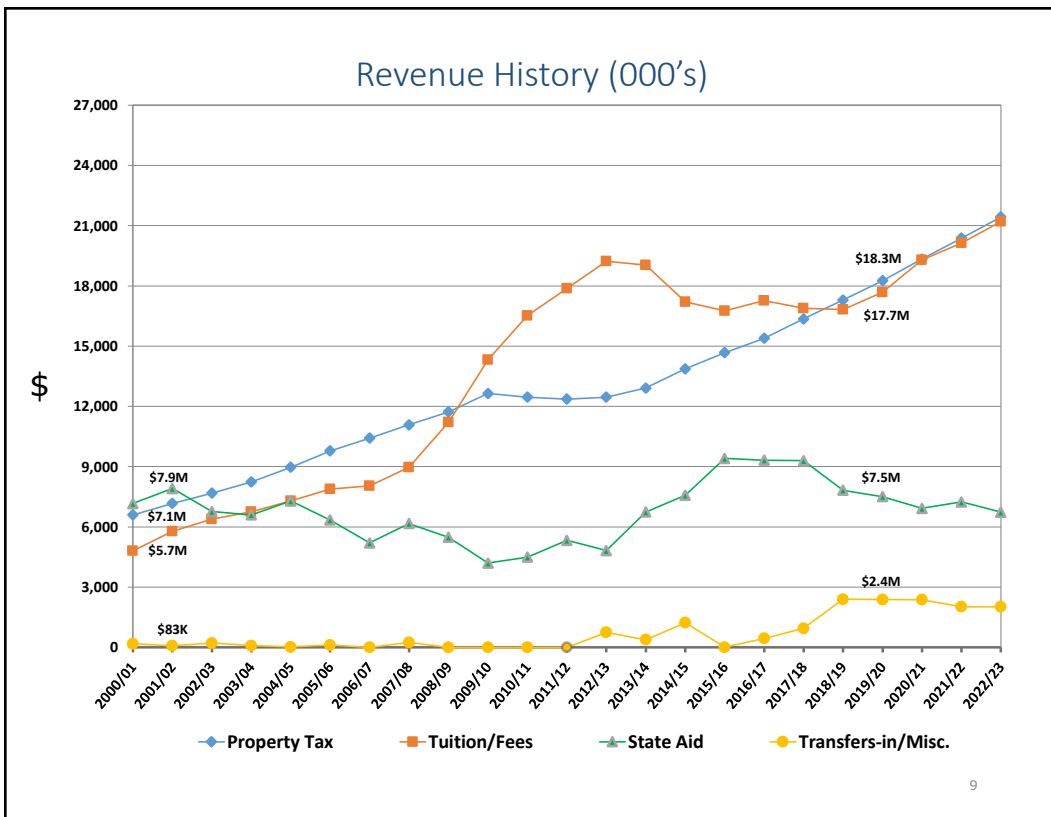
General Fund Budget vs. Projected	Fiscal Year 2018/19					
	%	Budget	%	Projected	Change \$	Change %
Revenue and Support:						
1. State Aid	19%	\$ 8,337,000	18%	\$ 7,821,429	\$ (515,571) a	-6.2%
Property Taxes						
2. Current Year Taxes	37%	16,589,000	38%	16,849,945	260,945 b	1.6%
3. Prior Year Taxes	1%	509,000	1%	443,000	(66,000) c	-13.0%
Total Public Resources (1,2,3)	57%	25,435,000	57%	25,114,374	(320,626)	-1.3%
4. Tuition	33%	14,740,000	33%	14,558,008	(181,992) d	-1.2%
5. Fees	5%	2,288,000	5%	2,267,708	(20,292) d	-0.9%
Other Revenue & Transfers-in						
6. Interest/Program/ Miscellaneous	0.5%	205,000	0.5%	208,000	3,000	1.5%
7. Transfers-in	5%	2,191,000	5%	2,191,000	-	0.0%
8. Subtotal	100%	\$ 44,859,000	100%	\$ 44,339,090	\$ (519,910)	-1%
Expenditures:						
9. Salaries	49%	\$ 23,358,409	50%	\$ 22,285,559	\$ (1,072,850) f	-4.6%
10. Payroll Assessments	30%	14,147,279	29%	12,801,764	(1,345,515) g	-9.5%
11. Material & Services	16%	7,516,029	15%	6,589,189	(926,840) h	-12.3%
12. Capital Outlay	0.3%	150,636	0.3%	150,636	-	0.0%
13. Transfers-out	5%	2,340,352	5%	2,340,352	-	0.0%
14. Subtotal	100%	\$ 47,512,705	100%	\$ 44,167,500	\$ (3,345,205)	-7.0%
15. Underutilization				0		
16. Operating Surplus (Deficit)		\$ (2,653,705)		\$ 171,590	\$ 2,825,295	106.5%
17. Transfers-out: Supplemental				500,000		
18. Surplus (Deficit)		\$ (2,653,705)		\$ (328,410)	\$ 2,325,295	87.6%
19. Ending Balance 06/30			12.9%	\$ 5,684,546		
20. Required 10% Reserve Requirement			10.0%	\$ 4,416,750		
Notes:						
a CCSF projected at \$570M (budgeted at \$570M). COCC's imposed property tax growth rate exceeded all other districts and represents 10% of total imposed taxes.						
b Current year imposed property tax growth rate +6.2% (budgeted at +5.5%).						
c Prior Year taxes projected -11.6% due to lower collection rates.						
d Current year projected annualized weighted credits purchased -6.2% (budgeted -5%).						
e Transfers-in from other non-general fund accounts.						
f Salary savings from vacant budgeted positions.						
g PERS rate of 25% of eligible payroll. Health insurance cap rate +2.1% (budgeted at +5%), net of plan savings and staff vacancies.						
h Assumes operating contingency of \$800K remains uncommitted.						
i Scheduled operating transfers-out.						
j Supplemental Transfer-out						

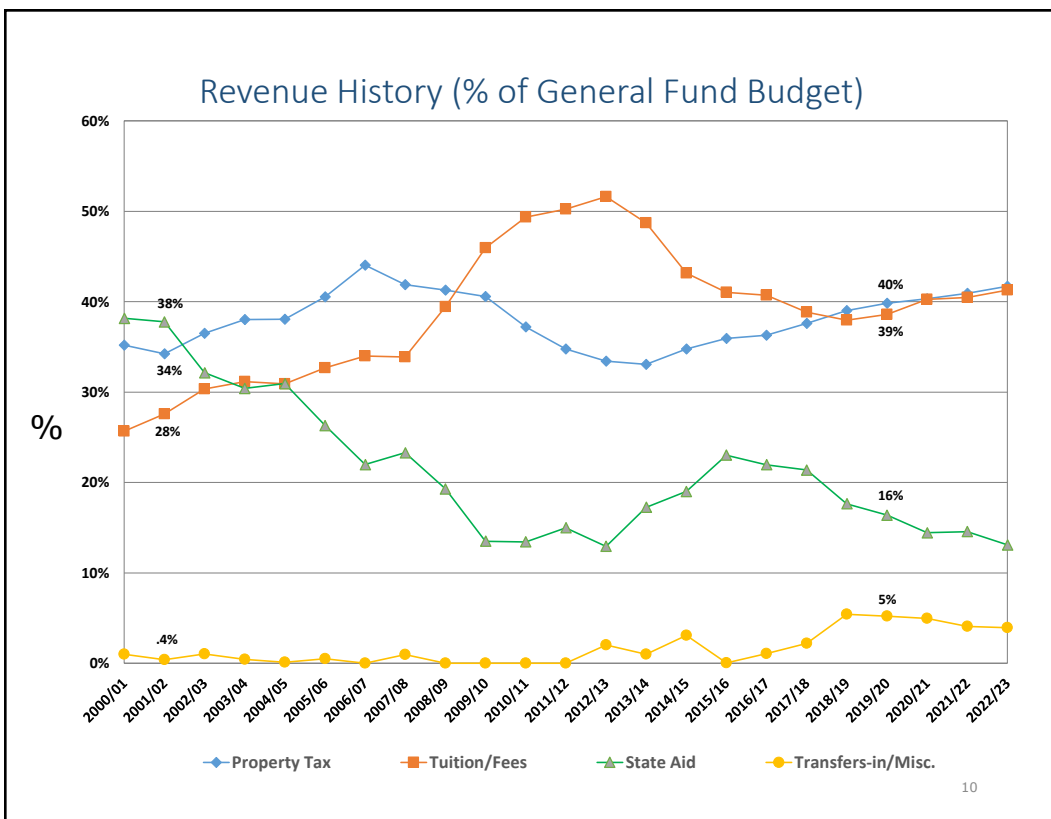
Key Revenue and Expenditure Assumptions

Key Revenue Assumptions:	2018/19	2019/20	2020/21	2021/22	2022/23
▪ State Aid- CCSF \$570M (+3.5%) 2017/19 Biennium, and \$590M (+3.5%) 2019/21 Biennium and \$620M (+5%) 2021/23 Biennium.	\$7.82M	\$7.51M	\$6.92M	\$7.25M	\$6.73M
▪ Current Year Property Tax Revenue growth rates	6.20%	6.00%	6.00%	5.50%	5.25%
▪ Tuition Rate Increases per credit- <ul style="list-style-type: none"> ○ In-District ○ Non-Resident Veteran ○ Out-of-District/Border State ○ Out-of-State/International 	\$4.00	\$7.00	\$6.00	\$4.00	\$4.00
	\$6.25	\$8.50	\$7.50	\$6.25	\$6.25
	\$8.50	\$10.00	\$10.00	\$8.50	\$8.50
	\$17.00	\$26.00	\$22.00	\$17.00	\$17.00
▪ Technology Fee increases per credit-	\$3.00	\$3.00	\$3.00	\$0.00	\$0.00
▪ College Support Fee increases per credit-	\$0.00	\$3.00	\$3.00	\$0.00	\$0.00
▪ Enrollment- Changes in annualized paid credits	-6.2%	-5%	0%	1%	2%
▪ Transfers-in (transfers to the GF from other funds)	\$2.19M	\$2.16M	\$2.15M	\$2.00M	\$2.00M
Key Expenditure Assumptions:					
▪ Salary Increases- <ul style="list-style-type: none"> ○ Faculty ○ Classified ○ Administrators/PNM 	3.0%	3.0%	3.0%	3.0%	3.0%
	3.0%	3.0%	3.0%	3.0%	3.0%
	3.0%	3.0%	3.0%	3.0%	3.0%
▪ Health Insurance rate increases	2.1%	3%	3%	4%	4%
▪ PERS rates as percentage of benefited payroll	25.1%	28.7%	28.8%	32.5%	32.6%
▪ Operating costs (e.g., utilities, services, insurance) inflation adjustment	0%	0%	3%	3%	3%
▪ Transfers-out (transfers to other funds from the GF)	\$2.34M	\$1.76M	\$2.62M	\$2.73M	\$2,84M

General Fund Revenue/Expenditure Forecast (H.1)

Proposed 2019-20 Budget In Thousands (000's)	2013/15 BIENNIUM		2015/17 BIENNIUM		2017/19 BIENNIUM		2019/21 BIENNIUM		2021/23 BIENNIUM	
	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Revenue and Support:										
1. State Aid:	\$ 6,740	\$ 7,577	\$ 9,411	\$ 9,321	\$ 9,299	\$ 7,821	\$ 7,510	\$ 6,921	\$ 7,247	\$ 6,732
Property Taxes										
2. Current Year Taxes	12,398	13,381	14,221	15,010	15,953	16,850	17,814	18,883	19,921	20,967
3. Prior Year Taxes	517	487	458	386	401	443	447	452	456	461
4. Total Public Resources (1,2,3)	19,655	21,445	24,090	24,717	25,653	25,114	25,771	26,256	27,624	28,160
5. Tuition	16,958	15,477	14,986	15,228	14,900	14,558	14,792	15,656	16,463	17,455
6. Fees	2,075	1,736	1,778	2,045	1,985	2,268	2,899	3,644	3,680	3,754
Other Revenue & Transfers-in										
7. Interest / Program / Miscellaneous	83	11	10	213	220	208	222	224	226	229
8. Transfers-in	305	1,214	0	232	730	2,191	2,160	2,150	1,800	1,800
9. Subtotal	\$ 39,076	\$ 39,883	\$ 40,864	\$ 42,435	\$ 43,488	\$ 44,339	\$ 45,844	\$ 47,930	\$ 49,794	\$ 51,398
Expenditures:										
10. Salaries	\$ 20,201	\$ 20,738	\$ 21,091	\$ 21,790	\$ 22,345	\$ 22,286	\$ 23,634	\$ 24,343	\$ 25,073	\$ 25,825
11. Payroll Assessments	10,642	11,106	11,540	12,040	13,000	12,802	13,915	14,268	15,585	16,160
12. Materials & Services	5,259	5,364	5,152	5,662	5,712	6,589	7,040	7,212	7,390	7,573
13. Capital Outlay	224	242	186	212	220	151	135	135	135	135
14. Transfers-out: Operating	2,685	2,355	2,602	2,659	2,151	2,340	1,766	2,622	2,731	2,843
15. Subtotal	\$ 39,011	\$ 39,805	\$ 40,571	\$ 42,363	\$ 43,428	\$ 44,168	\$ 46,489	\$ 48,580	\$ 50,915	\$ 52,536
16. Underutilization						0	(671)	(689)	(723)	(745)
17. Operating Surplus (Deficit)	\$ 65	\$ 78	\$ 293	\$ 72	\$ 59	\$ 172	\$ 26	\$ 39	\$ (399)	\$ (393)
18. Transfers-out: Supplemental						500				
19. Surplus (Deficit)	\$ 65	\$ 78	\$ 293	\$ 72	\$ 59	\$ (328)	\$ 26	\$ 39	\$ (399)	\$ (393)
20. Ending Balance 06/30						\$ 5,685	\$ 5,710	\$ 5,749	\$ 5,351	\$ 4,957
21. Reserve Requirement (10%)						\$ 4,417	\$ 4,649	\$ 4,858	\$ 5,091	\$ 5,254



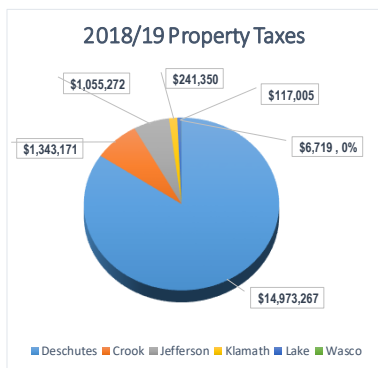


2018-19 Imposed Property Taxes

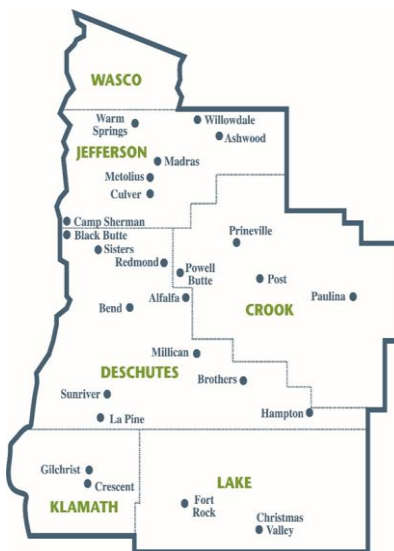
Reference: Property Tax Revenue [Source- Table 4a]

COUNTY	2018/19	%
Deschutes	\$ 14,973,267	84.42%
Crook	\$ 1,343,171	7.57%
Jefferson	\$ 1,055,272	5.95%
Klamath	\$ 241,350	1.36%
Lake	\$ 117,005	0.66%
Wasco	\$ 6,719	0.04%
Total	\$ 17,736,784	100.00%

Permanent Rate: \$0.6204/\$1,000

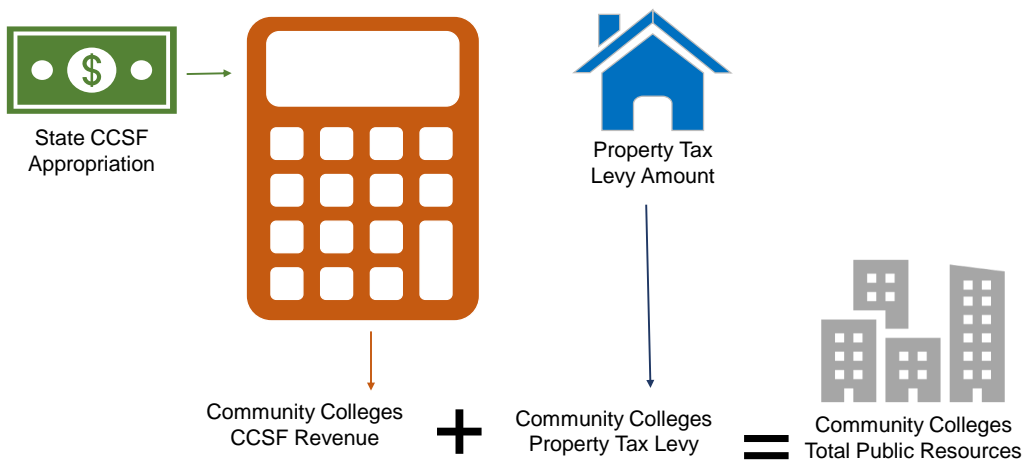


Central Oregon Community College District



State's Funding Formula: Total Public Resources (TPR)

State Funding Levels for fiscal year 2019-20	GOVERNOR'S	CCSF Funding	CCSF Funding	CCSF Funding	HECC Request
Percentage change from 2017-19 Biennium [\$570M]	-4.7%	0.0%	3.5%	10.0%	13.5%
CCSF 2019-21 Biennium	\$543M	\$570M	\$590M	\$627M	\$647M
Projected COCC State Aid 2019-20	\$ 6,084,175	\$ 6,911,243	\$ 7,509,948	\$ 8,641,173	\$ 9,246,648



Categorical Funding

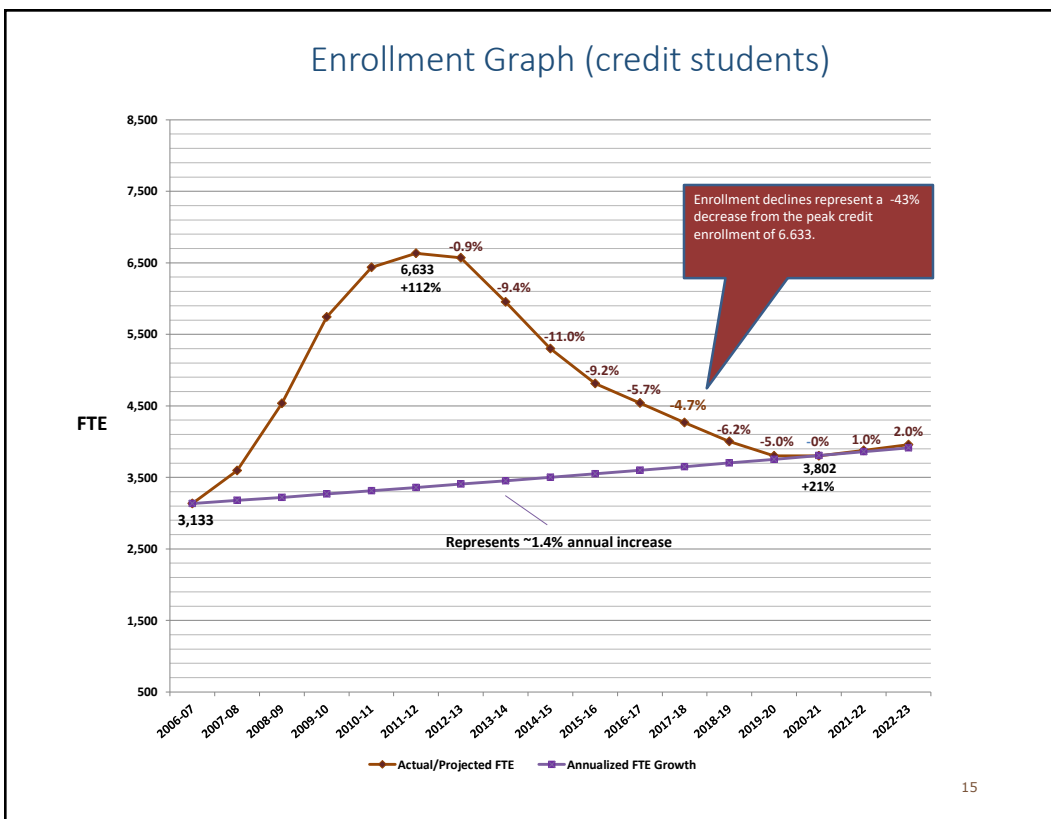
The legislative Community College Support Fund (CCSF) appropriation is reduced by the various categorical funding (set asides) as provided for in OAR 589-002-0120(5) and OAR 589-002-0130.

Amount	2017-2019 Biennium	Type
\$ 2,009,540	Corrections Allocation	The allocation is equal to the prior year biennium allocation, increased or decreased by the same percentage as the overall CCSF appropriation.
\$ 300,000	Contracted Out-of-District (COD)	The allocation is equal to the college's number of reimbursable COD FTE from the current year multiplied by the statewide average amount of non-base community college support funds per weighted FTE for the current year.
\$ 1,635,615	Distance Learning	The allocation is equal to the prior biennium funding amount, increased or decreased by the same percentage as the overall CCSF appropriation.
<u>\$ 4,276,980</u>	Commission Strategic Fund	Currently calculated at 1.5% of the CCSF appropriation. This allocation is approved by CCWD and created by rule. The Oregon Presidents Council in conjunction with CCWD determine the details of this category.
\$ 8,222,135	Total	

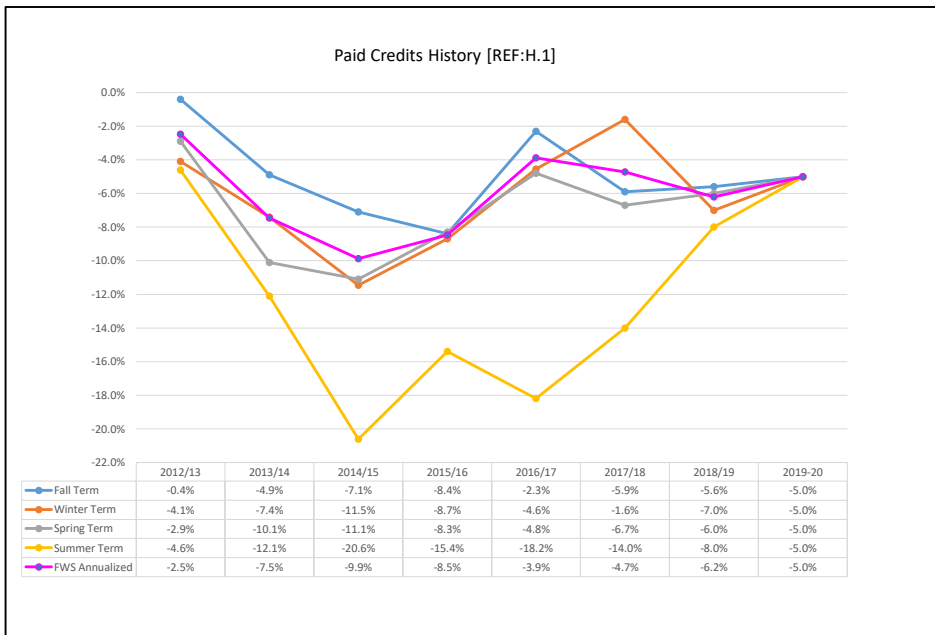
Imposed Property Taxes Impact On TPR

College	2018/2019 Imposed Property Taxes			Fiscal Year 2018-19 TPR					
	% Change from 2017-18	County Certified Imposed Property Taxes	% of Total Property Taxes	Funded FTE	Total CCSF Allocation with Base	Total Public Resources Per FTE	Property Taxes Per FTE	CCSF Resources Per FTE	TPR Property Tax %
Blue Mountain	5.8%	\$ 5,962,401	3%	1,895	\$ 4,821,658	\$ 5,692	\$ 3,147	\$ 2,545	55%
Central Oregon	6.2%	\$ 17,736,784	10%	4,811	\$ 7,821,429	\$ 5,312	\$ 3,687	\$ 1,626	69%
Chemeketa	4.8%	\$ 22,788,730	12%	10,375	\$ 31,194,489	\$ 5,203	\$ 2,196	\$ 3,007	42%
Clackamas	4.6%	\$ 20,074,444	11%	6,880	\$ 16,049,324	\$ 5,251	\$ 2,918	\$ 2,333	56%
Clatsop	0.5%	\$ 4,568,706	2%	1,318	\$ 3,339,517	\$ 6,000	\$ 3,466	\$ 2,534	58%
Columbia Gorge	0.2%	\$ 1,165,895	1%	860	\$ 4,338,660	\$ 6,398	\$ 1,355	\$ 5,043	21%
Klamath	2.0%	\$ 2,243,583	1%	1,811	\$ 8,111,211	\$ 5,719	\$ 1,239	\$ 4,480	22%
Lane	4.7%	\$ 20,995,061	11%	8,321	\$ 22,491,482	\$ 5,226	\$ 2,523	\$ 2,703	48%
Linn Benton	4.4%	\$ 8,701,014	5%	5,626	\$ 21,017,415	\$ 5,282	\$ 1,547	\$ 3,736	29%
Mt. Hood	4.2%	\$ 13,342,867	7%	7,934	\$ 28,167,320	\$ 5,232	\$ 1,682	\$ 3,550	32%
Oregon Coast	3.9%	\$ 1,320,724	1%	464	\$ 1,985,770	\$ 7,123	\$ 2,845	\$ 4,278	40%
Portland	3.6%	\$ 36,919,689	20%	25,802	\$ 95,885,440	\$ 5,147	\$ 1,431	\$ 3,716	28%
Rogue	4.4%	\$ 14,497,619	8%	4,450	\$ 9,215,361	\$ 5,329	\$ 3,258	\$ 2,071	61%
Southwestern Oregon	3.0%	\$ 6,091,225	3%	2,484	\$ 7,634,813	\$ 5,526	\$ 2,452	\$ 3,074	44%
Tillamook Bay	5.2%	\$ 1,310,335	1%	428	\$ 1,788,869	\$ 7,243	\$ 3,063	\$ 4,181	42%
Treasure Valley	5.1%	\$ 2,670,393	1%	1,628	\$ 6,822,882	\$ 5,830	\$ 1,640	\$ 4,190	28%
Umpqua	4.6%	\$ 3,908,712	2%	2,794	\$ 11,352,452	\$ 5,461	\$ 1,399	\$ 4,063	26%
Totals	4.3%	\$ 184,298,182	100%	87,881	\$ 282,038,092				

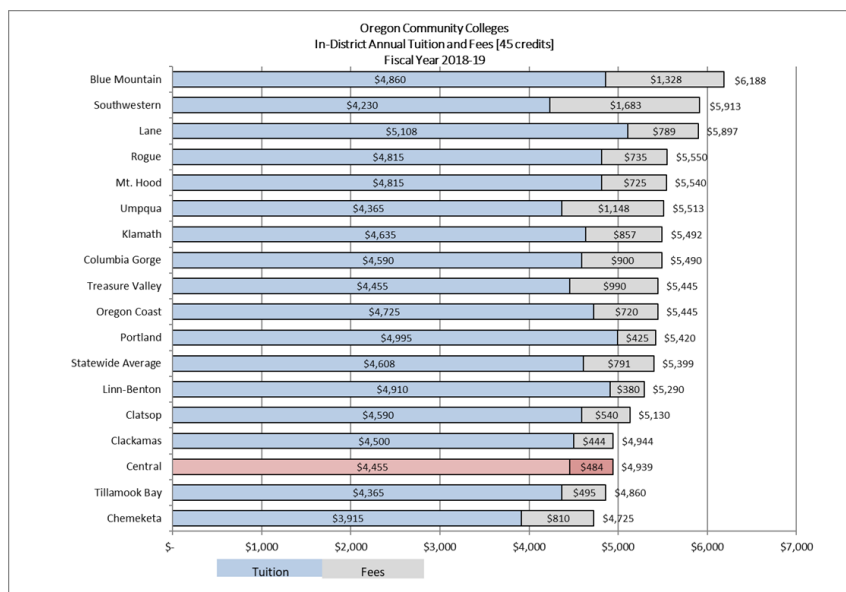
Note: COCC's Funded FTE 5.5% of total FTE vs. 2.8% of Total CCSF allocation



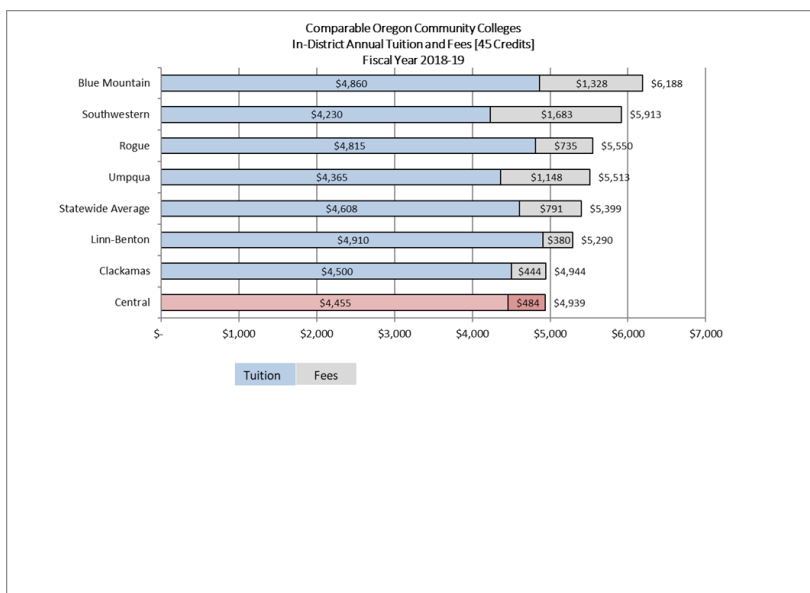
History of General Fund Paid Credits



Oregon Community Colleges In-district Tuition and Fees 2018-19



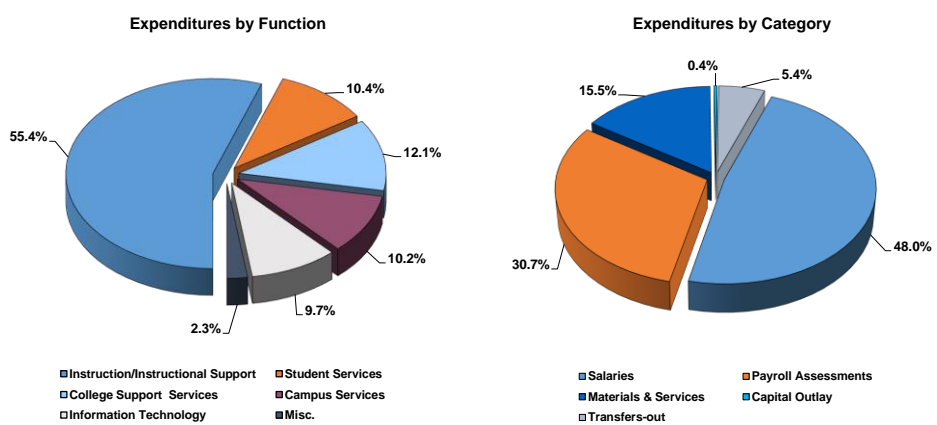
Oregon Community Colleges In-district Tuition and Fees 2018-19



Proposed 2019-20 Tuition & Fee Rates

Proposed Tuition Rates for fiscal year 2019-20				
Tuition Residency Categories	2018-19 Rates	\$ Assumption	% Assumption	2019-20 Rates
In-District	\$ 99.00	\$ 7.00	7%	\$ 106.00
Non-Resident Veterans	\$ 118.75	\$ 8.50	7%	\$ 127.25
Out-of-District/Border States	\$ 138.50	\$ 10.00	7%	\$ 148.50
Out-of-State/International	\$ 283.00	\$ 26.00	9%	\$ 309.00
Proposed General Fees for fiscal year 2019-20				
Fee Categories	2018-19 Rates	\$ Assumption	% Assumption	2019-20 Rates
Technology Fee	\$ 9.00	\$ 3.00	33%	\$ 12.00
College Support Fee	\$ -	\$ 3.00	na	\$ 3.00
Student Activities Fee	\$ 1.50	\$ -	0%	\$ 1.50
Green Energy Fee	\$ 0.25	\$ -	0%	\$ 0.25
	<u>\$ 10.75</u>			<u>\$ 16.75</u>
Annual Cost Comparison [45 Credits]				
Tuition Residency Categories	2018-19 Tuition/Fees	2019-20 Tuition/Fees	Total Increase \$	Total Increase %
In-District	\$ 4,938.75	\$ 5,523.75	\$ 585.00	11.8%
Non-Resident Veterans	\$ 5,827.50	\$ 6,480.00	\$ 652.50	11.2%
Out-of-District/Border States	\$ 6,716.25	\$ 7,436.25	\$ 720.00	10.7%
Out-of-State/International	\$ 13,218.75	\$ 14,658.75	\$ 1,440.00	10.9%

General Fund Expenditures - 2019/20



General Fund Budget Expenditure Summary

	CURRENT BUDGET	PROPOSED BUDGET	\$ Change	Change %
	FY 2018/19	FY 2019/20		
Expenditures by Function				
Instruction	\$ 22,047,583	\$ 22,561,971	\$ 514,388	2.3%
Instructional Support	3,885,174	4,298,779	413,605	10.6%
Student Services	4,833,345	5,037,355	204,010	4.2%
College Support Services	5,840,230	5,892,468	52,238	0.9%
Campus Services	4,848,845	4,926,419	77,574	1.6%
Information Technology Services	4,962,449	4,688,710	(273,739)	-5.5%
Contingency and Financial Aid	1,095,079	1,095,079	-	0.0%
Total General Fund Expenditures	<u>\$ 47,512,705</u>	<u>\$ 48,500,781</u>	<u>\$ 988,076</u>	<u>2.1%</u>

	CURRENT BUDGET	PROPOSED BUDGET	\$ Change	Change %
	FY 2018/19	FY 2019/20		
Expenditures by Category				
Salaries	\$ 23,358,409	\$ 23,633,885	\$ 275,476	1.2%
Payroll Assessments	14,147,279	15,126,149	978,870	6.9%
Materials & Services	7,516,029	7,839,671	323,642	4.3%
Capital	150,636	135,000	(15,636)	-10.4%
Transfers-Out	2,340,352	1,766,076	(574,276)	-24.5%
Total General Fund Expenditures	<u>\$ 47,512,705</u>	<u>\$ 48,500,781</u>	<u>\$ 988,076</u>	<u>2.1%</u>

General Fund Budget Changes (≥10%)

		Fiscal Year 2018-19 CURRENT	Fiscal Year 2019-20 PROPOSED			
#	Department	Budget	Budget	\$ Change	% Change	Key Changes
1	Humanities Office	\$ 73,394	\$ 65,527	\$ (7,867)	-10.7%	Salary savings due to classified retirement
2	Education	\$ 282,322	\$ 312,936	\$ 30,614	10.8%	Increase full time faculty budget
3	Geography	\$ 123,299	\$ 136,069	\$ 12,770	10.4%	Increase full time faculty budget
4	Adult Basic Education	\$ 551,608	\$ 495,000	\$ (56,608)	-10.3%	Reduce transfers-out to Auxiliary fund
5	Regional Svcs. & R.C. Operations	\$ 889,014	\$ 674,054	\$ (214,960)	-24.2%	Move administrative and classified position (see #13)
6	Health & Human Performance Office	\$ 179,964	\$ 149,373	\$ (30,591)	-17.0%	Salary savings due to classified retirement, reduction in FTE
7	Geographical Information Systems	\$ 163,380	\$ 113,092	\$ (50,288)	-30.8%	Salary savings due to faculty retirement
8	Regional Credit Instruction-Madras	\$ 5,347	\$ 5,940	\$ 593	11.1%	Increase irregular wage budget, reduce part time faculty budget
9	Regional Credit Instruction-Prineville	\$ 4,406	\$ 4,977	\$ 571	13.0%	Increase irregular wage budget, reduce part time faculty budget
10	Regional Credit Instruction-Redmond	\$ 14,191	\$ 11,409	\$ (2,782)	-19.6%	Increase irregular wage budget, reduce part time faculty budget
11	Catalog and Class Schedule	\$ 28,277	\$ -	\$ (28,277)	-100.0%	College catalog moved to online
12	Plan/Eval/Accreditation	\$ 7,875	\$ 23,876	\$ 16,001	203.2%	Increase transfers out to accreditation
13	Instructional Deans	\$ 658,327	\$ 924,881	\$ 266,554	40.5%	Move administrative and classified position (see #5)
14	ITS - Instructional Software	\$ 218,242	\$ 249,208	\$ 30,966	14.2%	Increased software costs, new software
15	Disability Services	\$ 275,353	\$ 311,194	\$ 35,841	13.0%	Professional Non-managerial position replace classified position
16	ITS - Student Services Software	\$ 41,325	\$ 43,325	\$ 2,000	4.8%	Increased software costs
17	Campus Safety and Security	\$ 848,359	\$ 946,906	\$ 98,547	11.6%	Increase operating expense budget
18	General Institutional Support	\$ 717,071	\$ 492,071	\$ (225,000)	-31.4%	Removed placeholder for pay adjustments, increase transfers-out to Innovation Fund
19	Liability and Other Insurance	\$ 158,207	\$ 129,737	\$ (28,470)	-18.0%	Eliminate transfers-out to insurance reserve fund
20	Vice President for Administration	\$ 435,025	\$ 524,771	\$ 89,746	20.6%	Increase transfers-out to auxiliary fund
21	Maintenance of Grounds	\$ 571,911	\$ 632,281	\$ 60,370	10.6%	Increase operating expense budget (see #23)
22	Maintenance of Buildings	\$ 867,903	\$ 993,614	\$ 125,711	14.5%	Increase operating expense budget (see #23)
23	Plant Additions	\$ 398,817	\$ 217,793	\$ (181,024)	-45.4%	Reduce transfers-out to construction and repair funds (see #21 and #22)
24	Information Technology Services	\$ 1,855,784	\$ 1,434,386	\$ (421,398)	-22.7%	Reduce transfers-out to technology funds (Prefunded 2018-19)

General Fund - Resources

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
RESOURCES						
Property Taxes						
Current Year	\$ 15,009,756	\$ 15,952,813	\$ 16,589,000	\$ 17,814,000	\$	\$
Prior Year	386,207	401,339	509,000	447,000		
Tuition and Fees	17,277,250	16,888,054	17,028,000	17,691,000		
State and Federal Sources						
State Aid for Operations	9,321,101	9,298,575	8,337,000	7,510,000		
Other State Grants						
Other Sources						
Interest Income	12,467	32,559	15,000	30,000		
Miscellaneous Income	66,313	64,031	120,000	120,000		
Program Income	129,033	119,932	70,000	72,100		
Transfers from Other Funds						
Interfund Transfers- In	232,000		2,191,000	2,160,000		
Total	\$ 42,434,127	\$ 42,757,303	\$ 44,859,000	\$ 45,844,100	\$ -	\$ -
Beginning Fund Balance	\$ 5,882,562	\$ 5,954,143	\$ 5,950,000	\$ 5,685,000		
Total Resources	<u>\$ 48,316,689</u>	<u>\$ 48,711,446</u>	<u>\$ 50,809,000</u>	<u>\$ 51,529,100</u>	<u>\$ -</u>	<u>\$ -</u>

General Fund - Expenditures by Function

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
Instruction						
Humanities Office	\$ 71,498	\$ 76,090	\$ 73,394	\$ 65,527	\$	\$
Writing/Literature	1,661,164	1,706,331	1,811,662	1,905,084		
Foreign Languages	463,649	488,203	494,556	523,632		
Speech	453,145	540,250	529,237	557,215		
Social Science Office	68,272	65,746	69,305	71,971		
Music	374,732	340,338	388,328	403,011		
Art	628,031	663,962	660,248	684,073		
Theatre Arts	54,114	57,583	56,587	58,601		
Fine Arts and Communication Office	56,883	65,882	75,276	78,429		
Business Administration	710,251	713,034	723,882	752,997		
Culinary Program	985,722	978,388	867,777	898,639		
Business Administration Office	65,807	63,615	67,189	61,645		
Journalism	7,377	5,470	6,219	6,219		
Culinary Administration Office			63,168	65,876		
World Languages and Cultures Office	32,625	29,481	46,574	48,422		
Philosophy	20,348	17,553	18,894	18,894		
Addiction Studies	123,973	128,821	137,514	143,291		
Anthropology	161,875	254,870	252,607	263,927		
Criminal Justice	209,611	214,148	255,338	266,018		
Economics	107,902	111,503	114,850	119,681		
Education	261,849	285,401	282,322	312,936		
Geography	119,144	116,581	123,299	136,069		
History	200,491	210,952	228,081	237,941		
Human Development	130,123	201,323	194,099	205,548		
Political Science	25,158	22,376	21,798	21,798		
Psychology	414,441	434,878	447,399	478,605		
Sociology	248,145	246,667	267,811	282,814		
Oregon Leadership Institute	65,237	64,717	74,333	77,018		
Adult Basic Education	557,518	568,568	551,608	495,000		
Regional Svcs. & R.C. Operations	775,731	798,608	889,014	674,054		
Regional Svcs. & M.C. Operations	162,471	165,704	226,517	226,326		

General Fund - Expenditures by Function

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
Regional Svcs. & P.C. Operations	\$ 198,861	\$ 201,525	\$ 220,993	\$ 231,239	\$	\$
Engineering & Engr. Tech.	164,810	174,368	186,857	179,131		
Science Office	85,771	68,307	74,475	77,315		
Mathematics	1,706,468	1,677,840	1,771,818	1,851,020		
Biological Science	1,179,343	1,189,318	1,214,125	1,234,675		
Chemistry	469,456	474,168	521,631	554,111		
Physics	212,907	215,007	219,508	226,627		
Geology	138,349	110,435	99,397	96,150		
Nursing	1,050,670	1,083,615	1,161,550	1,221,257		
Health & Human Performance Office	203,686	193,062	179,964	149,373		
Health & Human Performance	884,014	927,932	1,000,347	1,036,748		
Math Office	78,157	75,074	73,507	77,252		
Allied Health	7,885	161	6,685	6,685		
Computer and Information Systems	1,052,310	1,080,720	1,144,200	1,194,910		
Licensed Massage Therapy	215,288	228,666	235,206	244,080		
Emergency Medical Services	309,124	339,239	330,023	342,304		
Dental Assisting	284,850	261,452	250,187	263,118		
Medical Assisting	110,724	188,641	213,085	233,156		
Allied Health Office	64,949	65,747	69,157	71,984		
Pharmacy Technician	103,089	121,457	121,713	124,284		
Veterinary Technician Program	214,320	174,770	242,862	251,949		
CIS Office	62,418	58,743	61,050	63,614		
Nursing Office	62,511	69,918	72,869	75,993		
HHP: Health Classes			4,649	4,649		
HHP: Recreation (O.R.L.T.)	181,623	199,836	213,958	224,514		
Ponderosa Office	69,034	79,034	103,479	107,724		
Forestry Technology	440,562	469,292	468,202	489,980		
Automotive	383,017	355,973	406,015	419,734		
Health Information Technology	247,010	210,401	257,282	270,341		
Manufacturing Processes	271,548	313,472	335,227	360,633		
Apprenticeship	17,727	21,076	17,431	17,466		

General Fund - Expenditures by Function

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
Wildland Fire Management	\$ 74,459	\$ 81,068	\$ 84,707	\$ 87,705	\$	\$
Structural Fire Science	90,338	100,969	97,420	97,923		
Geographical Information Systems	163,382	173,735	163,380	113,092		
Aviation Program	269,865	318,371	343,400	358,138		
Military Science	210	778	1,250	1,250		
Non-Destructive Testing	5,970		960	960		
Regional Credit Instruction-Madras	1,126	5,315	5,347	5,940		
Regional Credit Instruction-Prineville	3,264	3,313	4,406	4,977		
Regional Credit Instruction-Redmond	7,635	6,864	14,191	11,409		
Library Skills	34,904	36,295	36,184	37,300		
Total Instruction	<u>\$ 20,338,921</u>	<u>\$ 20,993,000</u>	<u>\$ 22,047,583</u>	<u>\$ 22,561,971</u>	<u>\$ -</u>	<u>\$ -</u>
Instructional Support						
Office of VP of Instruction	\$ 510,014	\$ 554,241	\$ 575,895	\$ 606,665	\$	\$
Library	1,163,034	1,148,611	1,237,792	1,282,879		
Catalog and Class Schedule	31,298	28,409	28,277	-		
Commencement & Convocation	26,931	36,836	31,752	31,271		
Tutoring and Testing	525,900	577,876	553,651	576,231		
Plan/Eval/Accreditation	5,000	5,000	7,875	23,876		
Academic Computing Support	273,875	334,561	357,988	371,938		
Instructional Deans	803,687	632,033	658,327	924,881		
Curriculum & Assessment		222,520	215,375	231,830		
ITS - Instructional Software			218,242	249,208		
Total Instructional Support	<u>\$ 3,339,739</u>	<u>\$ 3,540,087</u>	<u>\$ 3,885,174</u>	<u>\$ 4,298,779</u>	<u>\$ -</u>	<u>\$ -</u>

General Fund - Expenditures by Function

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
Student Services						
Admissions	\$ 829,162	\$ 891,054	\$ 996,392	\$ 1,032,604	\$	\$
Counseling Center	67,333	72,535	76,458	76,458		
Student Life	287,394	253,843	331,303	344,236		
Financial Aid	639,090	669,247	712,947	748,286		
Career Services and Job Placement	119,565	123,885	131,722	138,061		
Student Outreach & Contact	260,057	267,062	285,492	294,197		
Multicultural Activities	198,614	203,278	257,543	262,844		
Club Sports	261,243	276,122	260,340	268,663		
Enrollment Cashiering	78,722	82,568	83,068	86,833		
Disability Services	282,866	237,579	275,353	311,194		
Office Dean of Student & Enrollment Svcs	449,642	467,716	477,104	492,247		
Advising	536,132	567,831	653,498	607,699		
Placement Testing	80,761	80,256	105,358	108,739		
Student Retention	138,599	130,874	145,442	221,969		
ITS - Student Services Software			41,325	43,325		
Total Student Services	\$ 4,229,180	\$ 4,323,850	\$ 4,833,345	\$ 5,037,355	\$ -	\$ -

General Fund - Expenditures by Function

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
College Support Services						
Governing Board	\$ 91,456	\$ 99,270	\$ 95,991	\$ 98,362	\$	\$
President's Office	361,580	368,614	403,235	423,952		
Fiscal Services	595,187	624,584	656,934	673,911		
Campus Safety and Security	748,934	784,569	848,359	946,906		
Human Resources	582,912	555,293	592,901	620,586		
Mail Services	138,945	146,219	196,917	192,171		
College Relations	697,166	780,041	747,047	784,916		
Chief Financial Officer	469,827	482,527	509,277	531,605		
Legal, Audit and Professional Svcs	68,160	69,312	83,183	83,183		
Elections	27,840		29,355	29,355		
General Institutional Support	672,838	480,761	717,071	492,071		
Liability and Other Insurance	161,092	144,120	158,207	129,737		
Institutional Effectiveness	319,810	314,677	360,138	354,352		
Vice President for Administration	419,607	421,124	435,025	524,771		
Organizational Development	6,442	16,883	6,590	6,590		
Total College Support Services	<u>\$ 5,361,796</u>	<u>\$ 5,287,994</u>	<u>\$ 5,840,230</u>	<u>\$ 5,892,468</u>	<u>\$ -</u>	<u>\$ -</u>
Campus Services						
Custodial Services	\$ 1,117,546	\$ 1,236,498	\$ 1,310,982	\$ 1,352,382	\$	\$
Utilities	1,034,009	1,011,140	1,114,935	1,114,935		
Fire & Boiler Insurance	129,578	126,097	134,660	139,739		
Maintenance of Grounds	458,756	542,708	571,911	632,281		
Maintenance of Buildings	693,468	915,755	867,903	993,614		
Plant Additions	517,920	205,830	398,817	217,793		
Plant Administration	310,415	310,262	355,909	373,778		
Redmond Campus Infrastructure	45,962	9,842				
Campus Shuttle	132,764	96,763	93,728	101,897		
Madras Campus Infrastructure	44,375	12,067				
Prineville Campus Infrastructure	28,660	24,562				
Total Campus Services	<u>\$ 4,513,453</u>	<u>\$ 4,491,524</u>	<u>\$ 4,848,845</u>	<u>\$ 4,926,419</u>	<u>\$ -</u>	<u>\$ -</u>

General Fund - Expenditures by Function

	Fiscal Year 2016-17 ACTUAL Amounts	Fiscal Year 2017-18 ACTUAL Amounts	Fiscal Year 2018-19 CURRENT Budget	Fiscal Year 2019-20 PROPOSED Budget	Fiscal Year 2019-20 APPROVED Budget	Fiscal Year 2019-20 ADOPTED Budget
Information Technology						
Information Technology Services	\$ 1,858,606	\$ 1,611,366	\$ 1,855,784	\$ 1,433,666	\$	\$
Management Information Systems	673,194	651,555	688,403	722,121		
User Services	663,673	808,408	853,732	895,243		
Enterprise Computing Services	487,761	513,982	526,793	559,740		
Network/Telecom & Media Services	493,161	561,201	583,858	605,318		
Web Development	101,717	106,840	114,720	120,321		
Regional IT Services - Prineville	13,104	6,218	77,058	77,058		
Project Management		126,000	134,338	141,105		
Information Security		118,464	127,763	134,138		
Total Information Technology	<u>\$ 4,291,216</u>	<u>\$ 4,504,034</u>	<u>\$ 4,962,449</u>	<u>\$ 4,688,710</u>	<u>\$ -</u>	<u>\$ -</u>
Financial Aid						
Financial Aid Transactions	\$ 288,244	\$ 288,232	\$ 295,079	\$ 295,079	\$	\$
Total Financial Aid	<u>\$ 288,244</u>	<u>\$ 288,232</u>	<u>\$ 295,079</u>	<u>\$ 295,079</u>	<u>\$ -</u>	<u>\$ -</u>
Contingency						
Contingency	\$	\$	\$ 800,000	\$ 800,000	\$	\$
Total Contingency	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ -</u>	<u>\$ -</u>
Requirements	<u>\$ 42,362,549</u>	<u>\$ 43,428,721</u>	<u>\$ 47,512,705</u>	<u>\$ 48,500,781</u>	<u>\$ -</u>	<u>\$ -</u>
Ending Fund Balance	\$ 5,954,140	\$ 5,282,725	\$ 3,296,295	\$ 3,028,319		
Total Requirements	<u>\$ 48,316,689</u>	<u>\$ 48,711,446</u>	<u>\$ 50,809,000</u>	<u>\$ 51,529,100</u>	<u>\$ -</u>	<u>\$ -</u>

General Fund - Expenditures by Category

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2019-20 PROPOSED Budget
Instruction							
Humanities Office	1.0	\$ 60,193	\$ 5,334	\$	\$	\$	\$ 65,527
Writing/Literature	19.0	1,881,738	23,346				1,905,084
Foreign Languages	4.7	517,021	6,611				523,632
Speech	5.0	548,805	8,410				557,215
Social Science Office	1.0	65,133	6,838				71,971
Music	3.9	380,596	22,415				403,011
Art	8.1	652,794	31,279				684,073
Theatre Arts	0.4	58,036	565				58,601
Fine Arts and Communication Office	1.1	74,211	4,218				78,429
Business Administration	7.7	743,135	9,862				752,997
Culinary Program	8.3	650,691	247,948				898,639
Business Administration Office	1.0	60,193	1,452				61,645
Journalism	0.1	6,219					6,219
Culinary Administration Office	1.0	65,876					65,876
World Languages and Cultures Office	0.8	46,067	2,355				48,422
Philosophy	0.3	18,366	528				18,894
Addiction Studies	1.4	139,265	4,026				143,291
Anthropology	2.5	259,632	4,295				263,927
Criminal Justice	2.8	263,106	2,912				266,018
Economics	1.3	117,499	2,182				119,681
Education	3.1	305,400	7,536				312,936
Geography	1.4	134,577	1,492				136,069
History	2.5	233,327	4,614				237,941
Human Development	2.1	195,740	9,808				205,548
Political Science	0.4	21,098	700				21,798
Psychology	4.3	469,066	9,539				478,605
Sociology	2.7	280,916	1,898				282,814
Oregon Leadership Institute	0.8	60,931	16,087				77,018
Adult Basic Education					495,000		495,000
Regional Svcs. & R.C. Operations	2.9	257,368	15,027		401,659		674,054

General Fund - Expenditures by Category

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2019-20 PROPOSED Budget
Regional Svcs. & M.C. Operations	3.0	\$ 212,976	\$ 13,350	\$	\$	\$	\$ 226,326
Regional Svcs. & P.C. Operations	2.9	222,169	9,070				231,239
Engineering & Engr. Tech.	1.6	176,291	2,840				179,131
Science Office	1.0	68,149	9,166				77,315
Mathematics	17.9	1,826,651	24,369				1,851,020
Biological Science	12.8	1,174,696	59,979				1,234,675
Chemistry	5.1	538,615	15,496				554,111
Physics	2.0	216,911	9,716				226,627
Geology	1.0	90,418	5,732				96,150
Nursing	11.6	1,174,526	46,731				1,221,257
Health & Human Performance Office	3.5	141,396	7,977				149,373
Health & Human Performance	10.4	971,952	64,796				1,036,748
Math Office	1.0	75,325	1,927				77,252
Allied Health	0.1	5,885	800				6,685
Computer and Information Systems	10.4	1,171,692	23,218				1,194,910
Licensed Massage Therapy	3.5	230,504	13,576				244,080
Emergency Medical Services	4.4	306,105	36,199				342,304
Dental Assisting	2.8	244,462	18,656				263,118
Medical Assisting	2.5	219,127	14,029				233,156
Allied Health Office	1.0	68,169	3,815				71,984
Pharmacy Technician	1.4	115,874	8,410				124,284
Veterinary Technician Program	2.7	223,556	28,393				251,949
CIS Office	1.0	63,114	500				63,614
Nursing Office	1.0	73,593	2,400				75,993
HHP: Health Classes	0.1	4,649					4,649
HHP: Recreation (O.R.L.T.)	2.1	222,405	2,109				224,514
Ponderosa Office	1.6	103,473	4,251				107,724
Forestry Technology	4.3	449,690	40,290				489,980
Automotive	4.5	391,248	28,486				419,734
Health Information Technology	3.1	255,741	14,600				270,341
Manufacturing Processes	4.2	308,325	52,308				360,633
Apprenticeship	0.3	16,901	565				17,466
Wildland Fire Management	1.1	74,244	13,461				87,705

General Fund - Expenditures by Category

	FTE	Personnel Services	Materials & Services	Capital Outlay	Interfund Transfers-Out	Contingency	Fiscal Year 2019-20 PROPOSED Budget
Structural Fire Science	1.2	\$ 88,851	\$ 9,072	\$	\$	\$	\$ 97,923
Geographical Information Systems	1.3	107,546	5,546				113,092
Aviation Program	4.2	348,274	9,864				358,138
Military Science			1,250				1,250
Non-Destructive Testing			960				960
Regional Credit Instruction-Madras	0.1	3,240	2,700				5,940
Regional Credit Instruction-Prineville	0.1	3,240	1,737				4,977
Regional Credit Instruction-Redmond	0.1	3,240	8,169				11,409
Library Skills	0.3	36,800	500				37,300
Total Instruction	<u>224.8</u>	<u>\$ 20,597,022</u>	<u>\$ 1,068,290</u>	<u>\$ -</u>	<u>\$ 896,659</u>	<u>\$ -</u>	<u>\$ 22,561,971</u>
Instructional Support							
Office of VP of Instruction	2.7	\$ 342,862	\$ 37,403	\$	\$ 226,400	\$	\$ 606,665
Library	12.6	1,003,252	174,627	105,000			1,282,879
Catalog and Class Schedule			-				-
Commencement & Convocation	0.1	2,711	28,560				31,271
Tutoring and Testing	11.8	569,770	6,461				576,231
Plan/Eval/Accreditation					23,876		23,876
Academic Computing Support	3.0	301,361	70,577				371,938
Instructional Deans	7.4	907,079	17,802				924,881
Curriculum & Assessment	2.0	224,930	6,900				231,830
ITS - Instructional Software			249,208				249,208
Total Instructional Support	<u>39.6</u>	<u>\$ 3,351,965</u>	<u>\$ 591,538</u>	<u>\$ 105,000</u>	<u>\$ 250,276</u>	<u>\$ -</u>	<u>\$ 4,298,779</u>

General Fund - Expenditures by Category

	<u>FTE</u>	<u>Personnel Services</u>	<u>Materials & Services</u>	<u>Capital Outlay</u>	<u>Interfund Transfers-Out</u>	<u>Contingency</u>	Fiscal Year 2019-20 PROPOSED Budget
Student Services							
Admissions	12.7	\$ 977,648	\$ 54,956	\$	\$	\$	\$ 1,032,604
Counseling Center			76,458				76,458
Student Life	4.0	294,479	48,507		1,250		344,236
Financial Aid	8.3	720,560	27,726				748,286
Career Services and Job Placement	1.5	128,873	9,188				138,061
Student Outreach & Contact	2.2	191,185	103,012				294,197
Multicultural Activities	2.5	228,269	34,575				262,844
Club Sports	2.5	185,989	82,674				268,663
Enrollment Cashiering	1.0	84,915	1,918				86,833
Disability Services	4.7	297,058	14,136				311,194
Office Dean of Student & Enroll Svc	4.3	467,697	24,550				492,247
Advising	6.6	573,217	34,482				607,699
Placement Testing	1.2	75,643	33,096				108,739
Student Retention	2.2	196,756	25,213				221,969
ITS - Student Services Software			43,325				43,325
Total Student Services	<u>53.7</u>	<u>\$ 4,422,289</u>	<u>\$ 613,816</u>	<u>\$ -</u>	<u>\$ 1,250</u>	<u>\$ -</u>	<u>\$ 5,037,355</u>

General Fund - Expenditures by Category

	<u>FTE</u>	<u>Personnel Services</u>	<u>Materials & Services</u>	<u>Capital Outlay</u>	<u>Interfund Transfers-Out</u>	<u>Contingency</u>	Fiscal Year 2019-20 PROPOSED Budget
College Support Services							
Governing Board	0.5	\$ 51,059	\$ 47,303	\$	\$	\$	\$ 98,362
President's Office	1.6	401,123	22,829				423,952
Fiscal Services	6.8	658,561	15,350				673,911
Campus Public Safety	11.3	793,194	153,712				946,906
Human Resources	5.1	515,791	104,795				620,586
Mail Services	1.3	81,124	111,047				192,171
College Relations	6.3	631,164	153,752				784,916
Chief Financial Officer	3.8	504,561	27,044				531,605
Legal, Audit and Professional Svcs			83,183				83,183
Elections			29,355				29,355
General Institutional Support	N/A	220,438	171,633	30,000	70,000		492,071
Liability and Other Insurance			129,737				129,737
Institutional Effectiveness	3.2	320,223	34,129				354,352
Vice President for Administration	2.0	346,717	30,138		147,916		524,771
Organizational Development			6,590				6,590
Total College Support Services	<u>41.9</u>	<u>\$ 4,523,955</u>	<u>\$ 1,120,597</u>	<u>\$ 30,000</u>	<u>\$ 217,916</u>	<u>\$ -</u>	<u>\$ 5,892,468</u>

General Fund - Expenditures by Category

	<u>FTE</u>	<u>Personnel Services</u>	<u>Materials & Services</u>	<u>Capital Outlay</u>	<u>Interfund Transfers-Out</u>	<u>Contingency</u>	Fiscal Year 2019-20 PROPOSED Budget
Campus Services							
Custodial Services	19.0	\$ 1,230,259	\$ 122,123	\$ -	\$ -	\$ -	\$ 1,352,382
Utilities			1,114,935				1,114,935
Fire & Boiler Insurance			139,739				139,739
Maintenance of Grounds	6.4	415,198	217,083				632,281
Maintenance of Buildings	7.4	616,357	377,257				993,614
Plant Additions					217,793		217,793
Plant Administration	3.1	326,690	47,088				373,778
Campus Shuttle	1.5	87,619	14,278				101,897
Total Campus Services	<u>37.4</u>	<u>\$ 2,676,123</u>	<u>\$ 2,032,503</u>	<u>\$ -</u>	<u>\$ 217,793</u>	<u>\$ -</u>	<u>\$ 4,926,419</u>
Information Technology							
Information Technology Services	2.0	\$ 283,386	\$ 1,150,280	\$ -	\$ -	\$ -	\$ 1,433,666
Management Information Systems	5.0	701,168	20,953				722,121
User Services	11.0	830,657	64,586				895,243
Enterprise Computing Services	4.0	532,537	27,203				559,740
Network/Telecom & Media Services	4.4	454,368	150,950				605,318
Web Development	1.0	117,321	3,000				120,321
Regional IT Services - Prineville			77,058				77,058
Project Management	1.0	138,105	3,000				141,105
Information Security	1.0	131,138	3,000				134,138
Total Information Technology	<u>29.4</u>	<u>\$ 3,188,680</u>	<u>\$ 1,500,030</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,688,710</u>

General Fund - Expenditures by Category

	<u>FTE</u>	<u>Personnel Services</u>	<u>Materials & Services</u>	<u>Capital Outlay</u>	<u>Interfund Transfers-Out</u>	<u>Contingency</u>	Fiscal Year 2019-20 PROPOSED Budget
Financial Aid							
Financial Aid Transactions		\$	\$ 112,897	\$	\$ 182,182		\$ 295,079
Total Financial Aid	<u>-</u>	<u>\$ -</u>	<u>\$ 112,897</u>	<u>\$ -</u>	<u>\$ 182,182</u>	<u>\$ -</u>	<u>\$ 295,079</u>
Contingency							
Contingency		\$	\$	\$	\$	\$ 800,000	\$ 800,000
Total Contingency	<u>-</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>
Total General Fund Expenses	<u>426.8</u>	<u>\$ 38,760,034</u>	<u>\$ 7,039,671</u>	<u>\$ 135,000</u>	<u>\$ 1,766,076</u>	<u>\$ 800,000</u>	<u>\$ 48,500,781</u>

General Fund Summary - GEN

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	2,673,291	2,792,650	2,928,975	2,992,191	0	0
51101 Other Taxable Compensation	58,602	45,300	314,660	39,660	0	0
51102 Taxable Mileage Allowance	114,366	100,649	115,567	117,857	0	0
51200 Administrative Salaries P/T	71,448	33,833	43,829	41,241	0	0
51300 Faculty Salaries F/T	7,935,821	8,247,113	8,458,325	8,729,865	0	0
51400 Faculty Salaries P/T	1,695,457	1,662,872	1,700,419	1,679,692	0	0
51410 Adjunct Faculty	1,169,319	1,092,285	1,134,291	1,147,517	0	0
51500 Classified Salaries F/T	3,647,350	4,057,653	4,189,388	4,208,897	0	0
51600 Classified Salaries P/T	300,246	295,472	342,473	345,973	0	0
51700 Irregular Wages	893,195	836,701	843,030	880,528	0	0
51900 Prof. Non-Managerial - F/T	2,938,073	2,985,693	3,101,551	3,239,303	0	0
51910 Prof. Non-Managerial - P/T	292,657	194,947	185,901	211,161	0	0
52000 Payroll Assessments	12,040,154	13,000,198	14,147,279	15,126,149	0	0
61000 Materials and Supplies	1,195,850	1,324,313	1,344,188	1,312,516	0	0
62000 Outside and Contract	2,617,975	2,525,266	3,872,865	4,198,186	0	0
63000 Utilities	1,072,187	1,114,450	1,252,253	1,252,253	0	0
64100 Administrative Travel	165,063	154,345	185,112	190,024	0	0
64200 Professional Travel/Develop.	165,800	150,343	239,678	243,054	0	0
64300 Student Field Experience	53,383	51,171	96,758	96,758	0	0
65000 Repair and Replacement	55,002	56,047	125,289	130,385	0	0
66000 Insurance Expense	230,381	229,792	286,989	303,598	0	0
67000 Items for Resale	0	303	0	0	0	0
69000 Financial Aid	106,062	106,050	112,897	112,897	0	0
71000 Purchased Capital	106,750	115,316	45,636	30,000	0	0
74000 Library Capital	104,997	105,000	105,000	105,000	0	0
82000 Transfers Out	2,659,122	2,150,955	2,340,352	1,766,076	0	0
	<u>42,362,549</u>	<u>43,428,719</u>	<u>47,512,705</u>	<u>48,500,781</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Instructional Summary - AAA

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	161,473	175,345	180,605	77,288	0	0
51101 Other Taxable Compensation	7,523	1,500	0	0	0	0
51102 Taxable Mileage Allowance	111,191	99,377	115,567	117,857	0	0
51300 Faculty Salaries F/T	7,821,245	8,127,945	8,336,736	8,605,917	0	0
51400 Faculty Salaries P/T	1,636,467	1,608,723	1,595,431	1,594,704	0	0
51410 Adjunct Faculty	1,169,319	1,092,135	1,134,291	1,147,517	0	0
51500 Classified Salaries F/T	767,277	776,755	779,003	693,179	0	0
51600 Classified Salaries P/T	149,340	131,739	162,710	164,918	0	0
51700 Irregular Wages	239,911	250,473	287,145	299,072	0	0
51900 Prof. Non-Managerial - F/T	189,552	162,755	177,438	180,488	0	0
51910 Prof. Non-Managerial - P/T	30,860	17,410	0	19,683	0	0
52000 Payroll Assessments	6,302,184	6,704,074	7,269,031	7,696,399	0	0
61000 Materials and Supplies	565,289	595,286	633,286	633,076	0	0
62000 Outside and Contract	164,343	216,543	221,540	217,817	0	0
63000 Utilities	0	901	0	0	0	0
64100 Administrative Travel	54,347	58,479	75,417	77,329	0	0
64200 Professional Travel/Develop.	53,862	50,279	77,529	77,905	0	0
64300 Student Field Experience	35,957	34,090	45,708	45,708	0	0
65000 Repair and Replacement	3,451	975	12,215	8,763	0	0
66000 Insurance Expense	6,496	7,326	7,692	7,692	0	0
67000 Items for Resale	0	303	0	0	0	0
71000 Purchased Capital	19,770	8,346	3,783	0	0	0
82000 Transfers Out	849,065	872,241	932,456	896,659	0	0
	<u>20,338,922</u>	<u>20,993,001</u>	<u>22,047,583</u>	<u>22,561,971</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Humanities Department - AAC

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	619	0	0	0	0	0
51102 Taxable Mileage Allowance	14,731	9,064	13,650	13,650	0	0
51300 Faculty Salaries F/T	774,601	846,589	830,400	865,612	0	0
51400 Faculty Salaries P/T	177,454	139,810	149,888	149,888	0	0
51410 Adjunct Faculty	143,796	111,987	148,618	153,076	0	0
51500 Classified Salaries F/T	34,728	36,542	36,617	29,767	0	0
52000 Payroll Assessments	563,817	615,752	677,203	729,938	0	0
61000 Materials and Supplies	15,339	11,511	16,382	16,382	0	0
62000 Outside and Contract	125	275	265	265	0	0
64100 Administrative Travel	3,332	5,693	5,467	5,467	0	0
64200 Professional Travel/Develop.	4,123	5,163	6,266	6,266	0	0
64300 Student Field Experience	0	35	300	300	0	0
	<u>1,732,662</u>	<u>1,782,421</u>	<u>1,885,056</u>	<u>1,970,611</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Social Science Department - AAE

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51102 Taxable Mileage Allowance	16,786	12,968	23,550	23,550	0	0
51300 Faculty Salaries F/T	702,840	734,581	746,283	788,723	0	0
51400 Faculty Salaries P/T	178,551	207,238	203,286	203,286	0	0
51410 Adjunct Faculty	91,756	87,462	129,937	133,834	0	0
51500 Classified Salaries F/T	32,349	31,285	32,411	33,378	0	0
51700 Irregular Wages	0	143	955	999	0	0
52000 Payroll Assessments	513,118	570,966	587,477	652,355	0	0
61000 Materials and Supplies	19,259	22,722	22,250	22,250	0	0
62000 Outside and Contract	-1,940	13,137	8,205	8,205	0	0
64100 Administrative Travel	6,584	5,370	7,976	7,976	0	0
64200 Professional Travel/Develop.	4,389	2,369	5,805	5,805	0	0
64300 Student Field Experience	623	245	503	503	0	0
	<u>1,564,315</u>	<u>1,688,486</u>	<u>1,768,638</u>	<u>1,880,864</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

World Languages and Cultures - AAF

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	200	0	0	0	0	0
51102 Taxable Mileage Allowance	6,719	6,901	6,825	6,825	0	0
51300 Faculty Salaries F/T	486,857	543,521	581,077	609,090	0	0
51400 Faculty Salaries P/T	104,824	77,564	120,952	120,952	0	0
51410 Adjunct Faculty	43,188	69,157	19,732	20,324	0	0
51600 Classified Salaries P/T	21,925	14,460	21,930	22,592	0	0
51700 Irregular Wages	80	6,776	493	516	0	0
52000 Payroll Assessments	342,101	401,405	414,205	449,789	0	0
61000 Materials and Supplies	8,693	8,441	11,184	11,184	0	0
62000 Outside and Contract	255	0	0	0	0	0
64100 Administrative Travel	912	5,146	4,515	4,515	0	0
64200 Professional Travel/Develop.	7,294	4,385	4,336	4,336	0	0
64300 Student Field Experience	241	676	560	560	0	0
71000 Purchased Capital	0	1,585	0	0	0	0
	<u>1,023,290</u>	<u>1,140,018</u>	<u>1,185,809</u>	<u>1,250,683</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Fine Arts and Communication Depart. - AAG

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	506	0	0	0	0	0
51102 Taxable Mileage Allowance	21,621	14,841	15,150	15,150	0	0
51300 Faculty Salaries F/T	564,836	624,902	690,723	713,584	0	0
51400 Faculty Salaries P/T	241,520	253,424	219,950	219,950	0	0
51410 Adjunct Faculty	132,042	119,313	106,234	109,420	0	0
51500 Classified Salaries F/T	29,927	36,209	36,685	37,791	0	0
51700 Irregular Wages	22,621	23,671	23,293	24,364	0	0
51900 Prof. Non-Managerial - F/T	0	15,028	32,877	33,865	0	0
51910 Prof. Non-Managerial - P/T	30,989	17,410	0	0	0	0
52000 Payroll Assessments	519,514	571,347	582,342	627,468	0	0
61000 Materials and Supplies	37,654	38,268	45,811	45,811	0	0
62000 Outside and Contract	21,933	8,801	16,994	16,994	0	0
64100 Administrative Travel	5,378	6,014	7,254	7,254	0	0
64200 Professional Travel/Develop.	3,286	4,361	6,601	6,601	0	0
64300 Student Field Experience	5,118	4,309	6,314	6,314	0	0
67000 Items for Resale	0	303	0	0	0	0
71000 Purchased Capital	2,574	0	0	0	0	0
	<u>1,639,519</u>	<u>1,738,202</u>	<u>1,790,228</u>	<u>1,864,566</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Culinary Department - AAH

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	228	0	0	0	0	0
51102 Taxable Mileage Allowance	1,754	1,854	2,000	2,000	0	0
51300 Faculty Salaries F/T	300,117	321,500	279,130	291,233	0	0
51400 Faculty Salaries P/T	19,301	31,980	25,955	25,955	0	0
51410 Adjunct Faculty	24,763	0	0	0	0	0
51500 Classified Salaries F/T	68,913	73,444	74,993	77,239	0	0
51700 Irregular Wages	36,025	32,868	42,872	42,594	0	0
51900 Prof. Non-Managerial - F/T	53,289	7,376	0	0	0	0
52000 Payroll Assessments	262,145	269,671	258,047	277,546	0	0
61000 Materials and Supplies	181,656	188,869	196,095	196,095	0	0
62000 Outside and Contract	24,055	40,147	26,337	31,337	0	0
63000 Utilities	0	901	0	0	0	0
64100 Administrative Travel	1,185	70	2,411	2,411	0	0
64200 Professional Travel/Develop.	3,914	3,805	3,054	3,054	0	0
64300 Student Field Experience	2,424	2,656	5,196	5,196	0	0
65000 Repair and Replacement	3,223	975	12,215	8,763	0	0
66000 Insurance Expense	900	900	1,092	1,092	0	0
71000 Purchased Capital	1,828	1,373	1,548	0	0	0
	<u>985,722</u>	<u>978,388</u>	<u>930,945</u>	<u>964,515</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Business Department - AAI

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	562	0	0	0	0	0
51102 Taxable Mileage Allowance	9,000	9,564	10,991	10,991	0	0
51300 Faculty Salaries F/T	404,393	435,051	448,103	462,831	0	0
51400 Faculty Salaries P/T	173,400	157,134	164,691	164,691	0	0
51410 Adjunct Faculty	66,421	71,718	70,037	72,138	0	0
51500 Classified Salaries F/T	34,418	34,614	34,870	29,767	0	0
51700 Irregular Wages	2,054	3,073	3,828	4,004	0	0
52000 Payroll Assessments	341,431	360,506	380,773	407,180	0	0
61000 Materials and Supplies	7,635	13,539	10,758	10,758	0	0
62000 Outside and Contract	2,479	2,993	3,171	3,171	0	0
64100 Administrative Travel	1,103	3,714	3,305	3,305	0	0
64200 Professional Travel/Develop.	2,936	3,113	3,944	3,944	0	0
64300 Student Field Experience	90	0	0	0	0	0
	<u>1,045,923</u>	<u>1,095,020</u>	<u>1,134,471</u>	<u>1,172,780</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Regional Services - AAK

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	161,473	175,345	180,605	77,288	0	0
51101 Other Taxable Compensation	1,894	1,500	0	0	0	0
51102 Taxable Mileage Allowance	776	881	0	0	0	0
51400 Faculty Salaries P/T	15,210	18,346	23,908	14,908	0	0
51500 Classified Salaries F/T	154,909	153,738	157,378	109,152	0	0
51600 Classified Salaries P/T	66,602	69,443	79,157	74,661	0	0
51700 Irregular Wages	12,420	9,676	8,507	17,899	0	0
51900 Prof. Non-Managerial - F/T	110,964	114,293	117,721	121,252	0	0
51910 Prof. Non-Managerial - P/T	-128	0	0	0	0	0
52000 Payroll Assessments	297,717	311,250	379,157	303,974	0	0
61000 Materials and Supplies	18,192	18,563	17,464	17,464	0	0
62000 Outside and Contract	7,874	13,121	6,187	6,187	0	0
64100 Administrative Travel	18,744	10,286	16,129	16,129	0	0
64200 Professional Travel/Develop.	5,774	2,290	10,838	10,838	0	0
65000 Repair and Replacement	228	0	0	0	0	0
67000 Items for Resale	0	0	0	0	0	0
71000 Purchased Capital	2,620	0	0	0	0	0
82000 Transfers Out	291,547	303,673	380,848	401,659	0	0
	<u>1,166,816</u>	<u>1,202,405</u>	<u>1,377,899</u>	<u>1,171,411</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Secondary Programs - AAL

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
82000 Transfers Out	557,518	568,568	551,608	495,000	0	0
	<u>557,518</u>	<u>568,568</u>	<u>551,608</u>	<u>495,000</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Natural Resources Department - AAM

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	0	0	0	0	0	0
51101 Other Taxable Compensation	619	0	0	0	0	0
51102 Taxable Mileage Allowance	9,908	8,303	8,625	8,625	0	0
51300 Faculty Salaries F/T	598,560	599,988	644,475	677,123	0	0
51400 Faculty Salaries P/T	190,567	190,498	190,879	190,879	0	0
51410 Adjunct Faculty	42,603	38,995	40,305	41,514	0	0
51500 Classified Salaries F/T	89,795	94,280	95,409	98,260	0	0
51600 Classified Salaries P/T	0	8,736	16,542	20,742	0	0
51700 Irregular Wages	53,117	65,375	70,213	72,443	0	0
52000 Payroll Assessments	513,231	561,485	570,058	612,350	0	0
61000 Materials and Supplies	86,117	93,520	103,769	103,769	0	0
62000 Outside and Contract	19,917	45,442	43,393	38,893	0	0
64100 Administrative Travel	5,946	5,678	9,028	9,028	0	0
64200 Professional Travel/Develop.	3,866	2,941	5,856	5,856	0	0
64300 Student Field Experience	18,606	17,226	22,131	22,131	0	0
66000 Insurance Expense	5,596	6,426	6,600	6,600	0	0
71000 Purchased Capital	5,815	932	0	0	0	0
	<u>1,644,264</u>	<u>1,739,825</u>	<u>1,827,283</u>	<u>1,908,213</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Mathematics Department - AAQ

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	375	0	0	0	0	0
51102 Taxable Mileage Allowance	3,849	6,699	5,010	6,500	0	0
51300 Faculty Salaries F/T	879,651	824,999	853,565	878,434	0	0
51400 Faculty Salaries P/T	113,958	105,589	107,632	107,632	0	0
51410 Adjunct Faculty	117,075	109,040	128,578	132,435	0	0
51500 Classified Salaries F/T	40,059	39,953	39,263	40,433	0	0
51700 Irregular Wages	14,410	7,059	28,838	26,832	0	0
52000 Payroll Assessments	598,386	637,704	658,143	709,710	0	0
61000 Materials and Supplies	10,197	12,084	12,884	12,884	0	0
62000 Outside and Contract	1,403	685	3,236	3,236	0	0
64100 Administrative Travel	1,136	4,568	2,200	4,200	0	0
64200 Professional Travel/Develop.	4,128	4,533	5,976	5,976	0	0
	<u>1,784,626</u>	<u>1,752,914</u>	<u>1,845,325</u>	<u>1,928,272</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

CIS Department - AAR

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	450	0	0	0	0	0
51102 Taxable Mileage Allowance	5,159	3,008	5,200	6,000	0	0
51300 Faculty Salaries F/T	774,687	776,565	796,216	784,808	0	0
51400 Faculty Salaries P/T	92,826	97,327	85,370	98,745	0	0
51410 Adjunct Faculty	73,615	48,555	73,831	62,246	0	0
51500 Classified Salaries F/T	29,868	28,944	30,970	31,902	0	0
51600 Classified Salaries P/T	12,223	2,600	14,729	15,171	0	0
51700 Irregular Wages	1,348	4,651	2,500	2,615	0	0
52000 Payroll Assessments	496,371	520,498	571,002	596,606	0	0
61000 Materials and Supplies	16,955	21,996	21,045	18,600	0	0
62000 Outside and Contract	13,730	11,924	15,754	15,045	0	0
64100 Administrative Travel	541	1,863	2,452	3,000	0	0
64200 Professional Travel/Develop.	3,476	5,670	5,924	6,300	0	0
64300 Student Field Experience	0	0	919	919	0	0
66000 Insurance Expense	0	0	0	0	0	0
71000 Purchased Capital	3,871	0	0	0	0	0
	<u>1,525,120</u>	<u>1,523,599</u>	<u>1,625,912</u>	<u>1,641,957</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Science Department - AAT

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	675	0	0	0	0	0
51102 Taxable Mileage Allowance	5,024	5,105	4,989	4,989	0	0
51300 Faculty Salaries F/T	986,760	1,023,461	983,323	990,140	0	0
51400 Faculty Salaries P/T	73,966	83,071	80,380	75,278	0	0
51410 Adjunct Faculty	157,211	124,559	126,937	123,745	0	0
51500 Classified Salaries F/T	111,519	96,696	99,667	104,680	0	0
51600 Classified Salaries P/T	40,891	36,500	30,352	31,752	0	0
51700 Irregular Wages	0	150	0	0	0	0
51900 Prof. Non-Managerial - F/T	25,299	26,058	26,840	25,371	0	0
52000 Payroll Assessments	758,856	743,850	860,576	909,125	0	0
61000 Materials and Supplies	68,997	70,630	73,140	73,140	0	0
62000 Outside and Contract	13,421	12,568	14,182	14,818	0	0
64100 Administrative Travel	3,531	2,163	4,961	4,325	0	0
64200 Professional Travel/Develop.	1,884	2,606	7,722	7,722	0	0
64300 Student Field Experience	2,602	2,640	2,924	2,924	0	0
71000 Purchased Capital	0	1,547	0	0	0	0
	<u>2,250,635</u>	<u>2,231,603</u>	<u>2,315,993</u>	<u>2,368,009</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Health & Human Performance - AAV

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	270	0	0	0	0	0
51102 Taxable Mileage Allowance	8,427	10,225	9,827	9,827	0	0
51300 Faculty Salaries F/T	405,629	435,900	501,977	515,356	0	0
51400 Faculty Salaries P/T	104,730	102,396	119,554	119,554	0	0
51410 Adjunct Faculty	158,019	157,630	106,322	109,512	0	0
51500 Classified Salaries F/T	75,599	80,370	68,980	26,913	0	0
51600 Classified Salaries P/T	7,698	0	0	0	0	0
51700 Irregular Wages	45,321	42,473	40,298	42,152	0	0
51910 Prof. Non-Managerial - P/T	0	0	0	19,683	0	0
52000 Payroll Assessments	401,445	430,112	477,078	497,405	0	0
61000 Materials and Supplies	18,272	17,836	22,854	22,854	0	0
62000 Outside and Contract	35,090	33,796	42,177	42,177	0	0
64100 Administrative Travel	1,128	9	1,554	1,554	0	0
64200 Professional Travel/Develop.	1,571	3,718	3,936	3,936	0	0
64300 Student Field Experience	4,139	3,676	4,361	4,361	0	0
67000 Items for Resale	0	0	0	0	0	0
71000 Purchased Capital	1,985	2,690	0	0	0	0
	<u>1,269,323</u>	<u>1,320,830</u>	<u>1,398,918</u>	<u>1,415,284</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Allied Health - AAX

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	562	0	0	0	0	0
51102 Taxable Mileage Allowance	3,109	1,707	2,300	2,300	0	0
51300 Faculty Salaries F/T	402,989	429,332	452,176	479,620	0	0
51400 Faculty Salaries P/T	69,363	78,670	82,356	82,356	0	0
51410 Adjunct Faculty	44,087	43,423	37,691	38,822	0	0
51500 Classified Salaries F/T	32,257	34,022	34,192	35,210	0	0
51700 Irregular Wages	50,302	52,545	60,222	59,292	0	0
52000 Payroll Assessments	321,928	317,795	378,129	409,977	0	0
61000 Materials and Supplies	51,564	48,398	50,750	52,985	0	0
62000 Outside and Contract	17,982	27,605	28,764	24,614	0	0
64100 Administrative Travel	3,373	5,776	6,665	6,665	0	0
64200 Professional Travel/Develop.	2,510	1,622	3,415	3,415	0	0
64300 Student Field Experience	0	0	0	0	0	0
66000 Insurance Expense	0	0	0	0	0	0
71000 Purchased Capital	1,076	0	2,235	0	0	0
	<u>1,001,103</u>	<u>1,040,895</u>	<u>1,138,895</u>	<u>1,195,256</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Nursing - AAY

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51101 Other Taxable Compensation	562	0	0	0	0	0
51102 Taxable Mileage Allowance	4,327	8,257	7,450	7,450	0	0
51300 Faculty Salaries F/T	517,142	509,042	506,097	526,021	0	0
51400 Faculty Salaries P/T	80,797	65,676	20,630	20,630	0	0
51410 Adjunct Faculty	74,743	110,295	146,069	150,451	0	0
51500 Classified Salaries F/T	32,935	36,659	37,568	38,687	0	0
51700 Irregular Wages	2,213	2,012	5,126	5,362	0	0
52000 Payroll Assessments	359,844	378,313	462,348	499,518	0	0
61000 Materials and Supplies	24,319	28,549	28,400	28,400	0	0
62000 Outside and Contract	8,020	6,050	12,875	12,875	0	0
64100 Administrative Travel	1,454	2,129	1,500	1,500	0	0
64200 Professional Travel/Develop.	4,711	3,703	3,856	3,856	0	0
64300 Student Field Experience	2,114	2,627	2,500	2,500	0	0
66000 Insurance Expense	0	0	0	0	0	0
71000 Purchased Capital	0	219	0	0	0	0
	<u>1,113,181</u>	<u>1,153,532</u>	<u>1,234,419</u>	<u>1,297,250</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Miscellaneous Instructional Summary - AAZ

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51300 Faculty Salaries F/T	22,183	22,516	23,191	23,342	0	0
51410 Adjunct Faculty	0	0	0	0	0	0
52000 Payroll Assessments	12,281	13,419	12,493	13,458	0	0
61000 Materials and Supplies	440	360	500	500	0	0
64300 Student Field Experience	0	0	0	0	0	0
	<u>34,903</u>	<u>36,295</u>	<u>36,184</u>	<u>37,300</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Instructional Support Summary - CAA

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	709,685	742,724	782,600	896,693	0	0
51101 Other Taxable Compensation	4,350	3,000	2,000	2,000	0	0
51102 Taxable Mileage Allowance	20	0	0	0	0	0
51300 Faculty Salaries F/T	113,136	118,897	121,589	123,948	0	0
51400 Faculty Salaries P/T	48,947	46,514	67,852	47,852	0	0
51410 Adjunct Faculty	0	0	0	0	0	0
51500 Classified Salaries F/T	407,622	421,960	440,362	511,734	0	0
51600 Classified Salaries P/T	30,310	31,131	30,079	30,979	0	0
51700 Irregular Wages	283,709	289,226	298,184	311,900	0	0
51900 Prof. Non-Managerial - F/T	178,756	189,284	192,469	195,959	0	0
51910 Prof. Non-Managerial - P/T	18,872	19,438	20,021	20,622	0	0
52000 Payroll Assessments	911,649	1,028,344	1,038,294	1,210,278	0	0
61000 Materials and Supplies	70,129	69,154	87,625	54,054	0	0
62000 Outside and Contract	218,309	240,058	451,226	490,692	0	0
63000 Utilities	0	0	0	0	0	0
64100 Administrative Travel	19,982	14,471	20,823	23,823	0	0
64200 Professional Travel/Develop.	13,556	13,635	19,969	22,969	0	0
64300 Student Field Experience	0	0	0	0	0	0
71000 Purchased Capital	3,710	5,251	2,206	0	0	0
74000 Library Capital	104,997	105,000	105,000	105,000	0	0
82000 Transfers Out	202,000	202,000	204,875	250,276	0	0
	<u>3,339,739</u>	<u>3,540,087</u>	<u>3,885,174</u>	<u>4,298,779</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Student Services Summary - EAA

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	460,008	473,898	488,954	482,149	0	0
51101 Other Taxable Compensation	3,834	1,500	1,000	1,000	0	0
51102 Taxable Mileage Allowance	3,154	1,272	0	0	0	0
51200 Administrative Salaries P/T	71,448	33,833	43,829	41,241	0	0
51300 Faculty Salaries F/T	1,440	270	0	0	0	0
51400 Faculty Salaries P/T	10,042	7,635	37,136	37,136	0	0
51410 Adjunct Faculty	0	150	0	0	0	0
51500 Classified Salaries F/T	642,854	721,768	742,412	739,887	0	0
51600 Classified Salaries P/T	31,916	31,984	35,201	36,785	0	0
51700 Irregular Wages	99,820	90,828	102,048	106,744	0	0
51900 Prof. Non-Managerial - F/T	796,338	817,390	876,133	956,817	0	0
51910 Prof. Non-Managerial - P/T	223,929	158,098	165,880	170,856	0	0
52000 Payroll Assessments	1,392,132	1,483,793	1,727,686	1,849,674	0	0
61000 Materials and Supplies	86,534	100,872	99,198	99,198	0	0
62000 Outside and Contract	296,859	300,504	352,750	354,750	0	0
64100 Administrative Travel	31,576	31,667	44,439	44,439	0	0
64200 Professional Travel/Develop.	36,982	35,189	49,648	49,648	0	0
64300 Student Field Experience	17,426	17,081	51,050	51,050	0	0
65000 Repair and Replacement	0	0	0	0	0	0
66000 Insurance Expense	12,205	12,205	14,731	14,731	0	0
67000 Items for Resale	0	0	0	0	0	0
71000 Purchased Capital	9,431	2,659	0	0	0	0
74000 Library Capital	0	0	0	0	0	0
82000 Transfers Out	1,250	1,250	1,250	1,250	0	0
	<u>4,229,180</u>	<u>4,323,848</u>	<u>4,833,345</u>	<u>5,037,355</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

College Support Services Summary - GAA

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	931,530	977,118	1,040,746	1,086,910	0	0
51101 Other Taxable Compensation	39,970	37,800	311,660	36,660	0	0
51400 Faculty Salaries P/T	0	0	0	0	0	0
51500 Classified Salaries F/T	622,627	691,177	715,097	712,996	0	0
51600 Classified Salaries P/T	44,012	65,964	61,777	59,012	0	0
51700 Irregular Wages	144,001	89,598	48,063	50,273	0	0
51900 Prof. Non-Managerial - F/T	632,410	622,460	628,779	644,783	0	0
51910 Prof. Non-Managerial - P/T	18,996	0	0	0	0	0
52000 Payroll Assessments	1,647,193	1,732,383	1,838,095	1,933,321	0	0
61000 Materials and Supplies	109,171	120,689	194,362	194,762	0	0
62000 Outside and Contract	632,602	622,757	639,321	723,886	0	0
63000 Utilities	2,475	3,335	3,816	3,816	0	0
64100 Administrative Travel	41,660	35,212	35,258	35,258	0	0
64200 Professional Travel/Develop.	27,506	25,355	32,426	32,426	0	0
64300 Student Field Experience	0	0	0	0	0	0
65000 Repair and Replacement	730	2,224	300	300	0	0
66000 Insurance Expense	71,114	73,565	118,619	130,149	0	0
67000 Items for Resale	0	0	0	0	0	0
71000 Purchased Capital	29,614	35,034	36,390	30,000	0	0
82000 Transfers Out	366,185	153,321	135,521	217,916	0	0
	<u>5,361,796</u>	<u>5,287,993</u>	<u>5,840,230</u>	<u>5,892,468</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Plant Operations & Maint. Summary - JAA

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	88,358	91,009	93,739	96,551	0	0
51101 Other Taxable Compensation	638	0	0	0	0	0
51500 Classified Salaries F/T	834,569	1,020,764	1,068,616	1,094,761	0	0
51600 Classified Salaries P/T	44,667	34,654	52,706	54,279	0	0
51700 Irregular Wages	63,733	37,673	30,931	32,354	0	0
51900 Prof. Non-Managerial - F/T	131,636	164,397	169,329	172,675	0	0
52000 Payroll Assessments	861,789	1,019,923	1,156,283	1,225,503	0	0
61000 Materials and Supplies	318,872	407,680	277,593	277,593	0	0
62000 Outside and Contract	417,520	331,891	289,137	438,137	0	0
63000 Utilities	987,974	1,028,900	1,114,935	1,114,935	0	0
64100 Administrative Travel	2,249	1,418	2,227	2,227	0	0
64200 Professional Travel/Develop.	5,337	6,343	11,606	11,606	0	0
65000 Repair and Replacement	1,463	3,427	38,605	38,605	0	0
66000 Insurance Expense	139,216	135,616	144,321	149,400	0	0
71000 Purchased Capital	38,124	1,999	0	0	0	0
82000 Transfers Out	577,309	205,830	398,817	217,793	0	0
	<u>4,513,453</u>	<u>4,491,523</u>	<u>4,848,845</u>	<u>4,926,419</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Information Technology Svcs Summary - LAA

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
51100 Administrative Salaries F/T	322,237	332,556	342,331	352,600	0	0
51101 Other Taxable Compensation	2,288	1,500	0	0	0	0
51500 Classified Salaries F/T	372,401	425,229	443,898	456,340	0	0
51700 Irregular Wages	62,021	78,903	76,659	80,185	0	0
51900 Prof. Non-Managerial - F/T	1,009,380	1,029,406	1,057,403	1,088,581	0	0
52000 Payroll Assessments	925,207	1,031,681	1,117,890	1,210,974	0	0
61000 Materials and Supplies	45,855	30,632	52,124	53,833	0	0
62000 Outside and Contract	888,341	813,514	1,118,891	1,172,904	0	0
63000 Utilities	81,738	81,314	133,502	133,502	0	0
64100 Administrative Travel	15,250	13,098	6,948	6,948	0	0
64200 Professional Travel/Develop.	28,557	19,542	48,500	48,500	0	0
65000 Repair and Replacement	49,359	49,421	74,169	82,717	0	0
66000 Insurance Expense	1,350	1,080	1,626	1,626	0	0
71000 Purchased Capital	6,101	62,027	3,257	0	0	0
82000 Transfers Out	481,131	534,131	485,251	0	0	0
	<u>4,291,215</u>	<u>4,504,034</u>	<u>4,962,449</u>	<u>4,688,710</u>	<u>0</u>	<u>0</u>

Fund: General Fund - 11001

Misc. General Fund Activity Summary - ZZZ

	Actuals 2016-17	Actuals 2017-18	Budget 2018-19	Proposed 2019-20	Approved 2019-20	Adopted 2019-20
62000 Outside and Contract	0	0	800,000	800,000	0	0
69000 Financial Aid	106,062	106,050	112,897	112,897	0	0
82000 Transfers Out	182,182	182,182	182,182	182,182	0	0
	288,244	288,232	1,095,079	1,095,079	0	0

Summary of General Fund Interfund Transfers		
Interfund Transfers-in		
Programs / Funds	2019-20 Budget	Purpose of Transfer
Summer Term Program/Auxiliary Fund	\$500,000	Support for instruction
PERS Reserve/Reserve Fund	350,000	Support for staff costs
Outreach Centers/Auxiliary Fund	30,000	Support for Prineville & Madras Campuses.
College Activities/Auxiliary Fund	50,000	Support for student services
Aviation/Auxiliary Fund	100,000	Support for instruction
Partnership Collaborations/Auxiliary Fund	210,000	Support for facilities.
Facility Fees/Auxiliary Fund	25,000	Support for facilities.
Bookstore/Enterprise Fund	300,000	Support for facilities.
Centralized Services/Internal Service Fund	15,000	Support for facilities.
Contracted Credit Classes/Auxiliary Fund	30,000	Support for instruction
Redmond Operations/Auxiliary Fund	250,000	Support for facilities.
Chandler Operations/Auxiliary Fund	20,000	Support for facilities.
CIS Software	5,000	Support for instruction
General Testing	10,000	Support for student services
Prineville Operations/Auxiliary Fund	10,000	Support for facilities.
Tutoring and Testing	25,000	Support for instruction
Food Services/Enterprise Fund	50,000	Support for student services
Media Activities/Auxiliary Fund	30,000	Support for facilities.
Retiree Benefits/Reserve Fund	100,000	Support for staff costs
KEYES/Auxiliary Fund	50,000	Support for instruction
Total General Fund Transfers-in	\$2,160,000	

Interfund Transfers-out		
Department/Function	2019-20 Budget	Purpose of Transfer
Instruction	\$896,659	Support for community learning, adult basic education programs, and SBDC.
Instructional Support	250,276	Faculty professional development, sabbatical, accreditation and ABE staff development.
Student Services	1,250	Student Honors.
College Support Services	217,916	Classified and administrative development and foundation support
Campus Services	217,793	Repairs fund
Financial Aid	182,182	Honors scholarships.
Total General Fund Transfers-out	\$1,766,076	

NOV 13	<u>Board Meeting.</u>
NOV 16	Divisional prioritized 2019-20 General Fund budget requests (including Technology Project Forms if applicable) due to the President.
NOV 26-30	FIAT Mtg. - Review team purpose, roles and responsibilities. Discuss key budget assumptions/priorities. Review 2019-20 General Fund budget requests.
DEC 3-14	FIAT Mtgs. - Review 2019-20 General Fund budget requests.
DEC 7	Capital technology project requests due to ITS.
DEC 12	<u>Board Meeting.</u>
DEC 17	General Fund - Current service level budget roll-up.
JAN 9	<u>Board Meeting.</u> - Financial Forecast presented to Board and Budget Committee. Discussion of 2019-20 key budget assumptions.
JAN 7-18	FIAT Mtgs. - Review and prioritize 2019-20 General Fund budget requests.
JAN 14	General Fund budgets available (Argos) for department/management review and <u>budget neutral</u> corrections and adjustments.
JAN 18	Non-General Fund budgets available (Argos). Departmental prioritized 2019-20 Capital budget requests due to PAT member.
JAN 25	FIAT prioritized list of 2019-20 General Fund budget requests due to President.
JAN 31	General Fund budget revisions and changes forwarded to Fiscal Services for update.
FEB 8	President releases prioritized list of 2019-20 General Fund budget requests. Divisional prioritized 2019-20 Capital budget requests due to President.
FEB 11-28	Weekly FIAT Mtgs. - review 2019-20 Capital budget requests.
FEB 12	<u>Board Meeting</u>
FEB 25	General Fund budgets available (Argos) for department/management review.
FEB 28	Non-General Fund budget changes due to Fiscal Services.
MAR 1-8	Weekly FIAT Mtgs. - Review 2019-20 Capital budget requests.
MAR 11	E-mail to the Bulletin: First notice of Budget Committee Meeting.
MAR 12	<u>Board Meeting</u>
MAR 18	FIAT prioritized list of 2019-20 Capital budget requests due to President.
MAR 19	Publish first notice of Budget Committee Meeting.
MAR 22	General Fund budgets available (Argos) for department/management review.
MAR 29	E-mail to the Bulletin: Second notice of Budget Committee Meeting.
APR 3	Publish second notice of Budget Committee Meeting.
APR 10	<u>Budget Committee Meeting.</u> Updated Financial Forecast presentation with initial budget message and discussion.
APR 15	Non-General Fund budgets available (Argos) for department/management review.
APR 26	President releases prioritized list of approved 2019-20 Capital budget requests.
MAY 8	<u>Budget Committee Meeting.</u> Continue budget review and discussion. Consider approval of 2019-20 budget.
MAY 20	E-mail to the Bulletin: Notice of Budget Hearing (including summaries).
MAY 28	Publish Notice of Budget Hearing (including summaries)
JUN 12	<u>Budget Hearing.</u> Adopt budget, levy taxes, and make appropriations.
JUL 10	<u>Board Meeting.</u>
JUL 15	Property tax levy and appropriation resolutions due to the County Assessor.

Nov-18						
S	M	T	W	T	F	S
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4	5	6	7	8	9	10
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Dec-18						
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30	31					

Jan-19						
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Feb-19						
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Mar-19						
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30	31					

Apr-19						
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28	29	30				

May-19						
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Jun-19						
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23	24	25	26	27	28	29
30						

Jul-19						
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14	15	16	17	18	19	20
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28	29	30	31			